



ISO 9001 : 2015, ISO 14001 : 2015 & ISO 45001 : 2018 Certified Company
CIN L36999TN1961PLC004606

Registered Office :
Esvin House,
Perungudi,
Chennai - 600 096.

Ref: SECY/2025 - 26/026

May 30, 2025

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai 400 001

Scrip Code 504176

Dear Sirs,

Sub: Submission of Annual Report of the Company for the FY 2024 – 25 and AGM Notice to the Shareholders.

Pursuant to Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose the Annual Report of the Company for the FY 2024 – 2025, which inter-alia contains Notice convening 64th Annual General Meeting of the Company is scheduled to be held **on Saturday, the 21st June, 2025 at 11:00 A.M. through Video Conference (VC) / Other Audio-Visual Means (OAVM).**

In accordance with extant MCA / SEBI circulars, Notice of AGM and the Annual Report of the Company for FY 2024 - 25 are being sent only by electronic mode (email) to the shareholders of the Company on today i.e. 30.05.2025, whose email address is registered either with the Company/ Registrar & Transfer Agent (RTA)/ Depository Participants (DP). Further, in accordance with amended Regulation 36 (1)(b) of SEBI (LODR) Regulations, 2015, letter providing the web-link, including the exact path, where complete details of the Annual Report for FY 2024 - 25 of our company is being sent to those Shareholders who have not registered their email address with the Company/RTA /DP.

Notice of the Annual General Meeting and the Annual Report of the Company for FY 2024 – 25 will also be available on the website of the Company on the link <https://www.highenergy.co.in/financials/annual-reports/>.

Thanking you,
Yours faithfully,

For HIGH ENERGY BATTERIES (INDIA) LIMITED,

(V. Anantha Subramanian)
Company Secretary

Encl: Annual Report FY 2024 – 25 & AGM Notice

Phone : 91-44-24960335, 24963552, 24961785. E-mail : hebcnn@highenergy.co.in

HIGH ENERGY BATTERIES (INDIA) LIMITED



Sixty Fourth Annual Report
2024-2025



SIDM CHAMPION AWARD 2024

Directors

Mr. N. Gopalaratnam (Chairman) (DIN:00001945)
Dr. G. A. Pathanjali (Managing Director) (DIN:05297665)
Mr. M. Ignatius, Director (Operations) (DIN:08463140)
Mrs. Lalitha Lakshmanan (DIN: 07140032)
Dr. Vijayamohanan K Pillai (DIN: 07308120)
Mr. N. P. Sinha (Nominee of LIC) (DIN:07980838)
Cmde. Saroj Kumar Patel (DIN:10474393)
Dr. R. Subrahmaniya Sivam (DIN:02393209)

Audit Committee

Mrs. Lalitha Lakshmanan (Chairman)
Mr. N. P. Sinha
Cmde. Saroj Kumar Patel
Dr. R. Subrahmaniya Sivam

Nomination and Remuneration Committee

Mrs. Lalitha Lakshmanan (Chairman)
Dr. Vijayamohanan K Pillai
Dr. R. Subrahmaniya Sivam

Stakeholders Relationship Committee

Mr. N. Gopalaratnam (Chairman)
Dr. G. A. Pathanjali
Mrs. Lalitha Lakshmanan

Corporate Social Responsibility Committee

Dr. Vijayamohanan K Pillai, (Chairman)
Dr. G. A. Pathanjali
Mr. N P Sinha
Cmde. Saroj Kumar Patel
Dr. R. Subrahmaniya Sivam

Chief Financial Officer

Mr. R. Swaminathan

Company Secretary

Mr. V. Anantha Subramanian

Statutory Auditor

M/s. Maharaj N R Suresh And Co LLP
Chartered Accountants
New No. 9, (Old No 5), II Lane, II Main Road,
Trustpuram, Kodambakkam,
Chennai – 600 024

Internal Auditor

M/s. R. Subramanian And Company LLP
Chartered Accountants
No.6, (Old No.36), Krishnaswamy Avenue,
Luz, Mylapore, Chennai – 600 004

Secretarial Auditor

M/s. V Suresh Associates
Practicing Company Secretaries
28, Ganapathy Colony, III Street,
Teynampet, Chennai – 600 018

Banks

UCO Bank
Punjab National Bank

Registered Office

"Esvin House"
13, Old Mahabalipuram Road,
Perungudi, Chennai – 600 096
Phone: 91 – 44 – 24960335 /
24963552, 24961785
Email: hebcnn@highenergy.co.in
Web: www.highenergy.co.in

Email ID for Investor Grievance
investor@highenergyltd.com

Corporate Identity Number
L36999TN1961PLC004606

ISIN: INE783E01023
BSE Code: 504176

Factory

Pakkudi Road, Mathur – 622 515
Pudukkottai District
Phone: 0431 – 2660323/ 2660324
Email: info@highenergyltd.com

Registrar & Transfer Agent

M/s. Cameo Corporate Services Ltd
"Subramanian Building", 5th Floor,
No. 1, Club House Road,
Chennai – 600 002.
Phone: (044) 28460390
Email: investor@cameoindia.com

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HIGH ENERGY BATTERIES (INDIA) LIMITED

CIN: L36999TN1961PLC004606

Regd. Office: "Esvin House", 13, Old Mahabalipuram Road, Perungudi, Chennai 600 096.

Phone: 044 - 24960335 / 24963552 / 24961785

Email: hebcnn@highenergy.co.in, Web: www.highenergy.co.in

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the **64th Annual General Meeting of HIGH ENERGY BATTERIES (INDIA) LIMITED will be held on Saturday, the 21st June, 2025 at 11.00 A.M. through Video Conference (VC) / Other Audio-Visual Means (OAVM)** to transact the following business:

ORDINARY BUSINESS

1. Adoption of Financial Statements

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution**.

"RESOLVED THAT the Audited Financial Statements of the Company for the financial year ended 31st March, 2025 and the Reports of the Board of Directors' and Auditors' thereon be and are hereby considered and adopted."

2. Dividend Declaration

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution**.

"RESOLVED THAT

- (i) a dividend of ₹ 3/- (Rupees Three only) per Equity share for the financial year 2024 – 25 be and is hereby declared on 89,63,840 equity shares of ₹ 2/- each fully paid-up;
- (ii) the dividend be paid to the shareholders whose names appear in the Register of Members of the company in the case of physical holding and to the beneficial owners of shares recorded with the Depositories in the case of Demat holding as per details furnished by the National

Securities Depository Limited (NSDL) / Central Depository Services (India) Ltd (CDSL) as on Friday, the 06th June, 2025."

3. Reappointment of retiring Director

To consider and, if thought fit, to pass the following resolution as a **Special Resolution**.

"RESOLVED that pursuant to Section 152 of the Companies Act, 2013 and relevant rules framed thereunder, including any modification(s) thereto or re-enactment(s) thereof, for the time being in force, Mr. N. Gopalaratnam (DIN: 00001945), who retires by rotation and being eligible, offers himself for re-appointment, be and is hereby reappointed as a Director of the Company, liable to retire by rotation."

SPECIAL BUSINESS

4. Appointment of Secretarial Auditor

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution**.

"RESOLVED THAT pursuant to Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and applicable provisions of the Companies Act, 2013, read with the Rules and Regulations framed thereunder [including any statutory modification(s) or re-enactment thereof for the time being in force] and in terms of recommendation of the Board of Directors of the Company, approval of the shareholders be and is hereby accorded for the appointment of M/s. V Suresh Associates,

NOTICE TO THE SHAREHOLDERS

Practising Company Secretaries (bearing Firm Registration No. P2016TN053700, Peer Review Cert.No.6366/2025) as Secretarial Auditor of the Company for a term of Five (05) consecutive financial years from FY 2025-26 to FY 2029-30;

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized (i) to vary the remuneration for the Secretarial Auditor from time to time on assessment of role and responsibilities (ii) to do all such acts, deeds or things as may be necessary, proper or expedient to give effect to this resolution and for the matters connected therewith or incidental thereto."

(By order of the Board)

For **HIGH ENERGY BATTERIES (INDIA) LIMITED**

V ANANTHA SUBRAMANIAN
Company Secretary

Chennai
10th May, 2025

I. NOTES:

1. **AGM THROUGH VIDEO CONFERENCE (VC) / OTHER AUDIO-VISUAL MEANS (OAVM):**

The Ministry of Corporate Affairs (MCA) vide its General Circular Nos. 20/20 dated 05.05.2020, 14/2020 dated 08.04.2020, 17/2020 dated 13.04.2020, 22/2020 dated 15.06.2020, 33/2020 dated 28.09.2020, 39/2020 dated 31.12.2020, 10/2021 dated 23.06.2021, 20/2021 dated 08.12.2021, 03/2022 dated 05.05.2022 and 11/2022 dated 28.12.2022, No.09/2023 dated 25.09.2023 and 09/2024 dated 19.09.2024 and further in accordance with the applicable provisions of the Act and the said Circulars issued by MCA and SEBI,

Companies are allowed to hold their Annual General Meeting through Video Conferencing (VC) / Other Audio-Visual Means (OAVM) till 30th September, 2025 without the physical presence of members at a common venue.

Accordingly, the 64th Annual General Meeting (e-AGM) of the Company will be held through Video Conference (VC) / Other Audio-visual Means (OAVM). Shareholders can attend and participate in the e-AGM through VC/OAVM only. The registered office of the Company shall be deemed to be the venue for the e-AGM.

2. **QUORUM / PROXY FORM/ ATTENDANCE SLIP:**

A shareholder entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on his / her behalf and the proxy need not be a shareholder of the Company.

However, as this AGM is being held through VC / OAVM, physical attendance of shareholders is dispensed with. Accordingly, the facility for appointment of proxies by the shareholders is not applicable for this e-AGM. Hence the proxy form and attendance slip are not being annexed to this Notice and the resultant requirement for submission of proxy forms does not arise.

The Shareholders attending the AGM through VC / OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

Pursuant to Section 113 of the Companies Act, 2013, Corporate shareholders entitled to appoint authorized representatives are requested to send a duly certified copy of Board Resolution authorizing their representative(s) to attend and vote at the e-AGM.

NOTICE TO THE SHAREHOLDERS

3. PARTICULARS OF DIRECTORS:

In terms of the Regulation 36(3) of the SEBI(LODR) Regulations, 2015 read with Secretarial Standards -2 on General Meeting, particulars of Director, seeking reappointment in this AGM, is given in **Appendix – A** that forms part of this Notice.

4. EXPLANATORY STATEMENT:

A statement pursuant to Section 102 of the Companies Act, 2013, in respect of the Special Business and Regulation 17(1A) of the SEBI (LODR) Regulations, 2015 the Special Resolution to be transacted at the meeting is annexed hereto.

5. BOOK CLOSURE:

Pursuant to Section 91 of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, the Register of members and Share Transfer Books of the Company will remain closed from Saturday, the 07th June, 2025 to Saturday, the 21st June, 2025 (Both days inclusive).

6. RECORD DATE:

The Record Date, for the purpose of determining shareholders who are eligible to receive Dividend for FY 2024 – 2025 is fixed on Friday, the 06th June, 2025.

7. DIVIDEND:

Dividend on declaration will be paid on or before Saturday, the 28th June, 2025, electronically to those members who have updated their bank details with their Depository Participants (DP) or with the Company / Registrar and Transfer Agent (RTA). The payment of such dividend is subject to deduction of tax at source.

Members are requested to update their PAN KYC details with their Depository Participants (DP) or with the Company / RTA to receive the Dividend directly into their bank account on the payout date.

8. TAX ON DIVIDEND:

Shareholders may note that the Income Tax Act, 1961, ("the IT Act"), as amended by the Finance Act, 2020, mandates that Dividend paid or distributed by a Company after April 01, 2020 shall be taxable in the hands of Members.

Declaration in Form No. 15G (applicable to any person other than a Company or a firm) / Form No. 15H (applicable to an individual who is 60 years and above), fulfilling certain conditions to claim exemption from deduction of tax at source should be sent through email to the RTA on or before Friday, the 06th June, 2025. Please download Form 15G / 15H from the Income Tax website www.incometaxindia.gov.in.

The details in this regard are given in **Appendix - B** to this Notice.

9. UNCLAIMED DIVIDEND:

In terms of Section 124 of the Act, 2013, the dividend declared by the Company, for earlier years, which remain unclaimed/unpaid for a period of Seven years will be transferred to the Investor Education and Protection Fund (IEPF), established by the Central Government, within the due date for transfer. Further, the Shares in respect of which dividend has not been paid or claimed for seven consecutive years or more had been transferred to Investor Education and Protection Fund.

Pursuant to The Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, the Company is posting the required details of Unclaimed / Unpaid dividend referred to under Section 124 of the Act, 2013, in the Company website <https://www.highenergy.co.in/investor-info/> under the section "Unpaid Dividend" and also on the website of MCA viz., www.iepf.gov.in. The particulars of due dates

NOTICE TO THE SHAREHOLDERS

for transfer of such unclaimed/unpaid dividends along with the shares to IEPF are furnished in the "Report on Corporate Governance", forming part of the Annual Report.

10. ATTENDING e-AGM:

The Company has appointed Central Depository Services (India) Limited (CDSL) to provide VC / OAVM facility. The detailed procedure and manner for participating in e-AGM through VC/OAVM is given in **Appendix - C** to this Notice.

11. VOTING RIGHTS:

The Cut-off date for the purpose of determining shareholders who are eligible for Remote e-voting / e-voting at AGM is fixed as Saturday, the 14th June, 2025.

12. VOTING PROCESS:

Shareholders can cast their votes through Remote e-Voting or at the AGM through e-Voting. Remote e-Voting period commences on Wednesday, the 18th June, 2025 (09:00 A.M.) and ends on Friday, the 20th June, 2025 (05:00 P.M.). The detailed process and instructions, is given in **Appendix - C** to this Notice.

13. MAILING OF e-AGM NOTICE & ANNUAL REPORT:

In deference to extant MCA / SEBI circulars, Notice of 64th AGM, inter alia indicating the process and manner of e-voting along with instructions to attend the Annual General Meeting through Video-Conferencing / Other Audio-Visual Means (VC/OAVM) and the Annual Report for FY 2024 -25, are being sent only by email to those Shareholders whose email address is registered either with the Company / RTA/ Depository Participants. Shareholders who have not registered their email address, can register the same as per the procedure given in the Notice. The physical copies of Annual Report 2024-25 will be sent

only to such of those shareholders who would make a valid request in this regard.

Pursuant to Regulation 36 (1) (b) of SEBI (LODR) Regulations, 2015, a letter providing the web-link, including the exact path, where complete details of the Annual Report for FY 2024-25 of our company is available is being sent to those who have not registered their e-mail address with Company / RTA/ Depository Participants. Shareholders holding shares in Physical / demat form who have not registered their email address with the Company can get the same registered as per the procedure given (Refer S.No.14 below).

The AGM notice and the Annual Report are available on the website of the Company at <https://www.highenergy.co.in/financials/annual-reports/>, Stock Exchange i.e., BSE Limited at www.bseindia.com. The AGM Notice is also available on the website of CDSL (agency for providing the Remote e-Voting facility) i.e., www.evotingindia.com.

14. PROCEDURE FOR OBTAINING THE ANNUAL REPORT, AGM NOTICE AND E-VOTING INSTRUCTIONS BY THE SHAREHOLDERS WHOSE EMAIL ADDRESSES ARE NOT REGISTERED WITH THE DPs/ RTA:

Shareholders are advised to register/ update their email address and mobile number immediately; in case they have not done so earlier:

- In case of shares held in Demat mode, with their respective DPs.
- In case of shares held in physical mode, the shareholders are requested to send an email to our RTA – M/s. Cameo Corporate Services Limited at investor@cameoindia.com mentioning the Name of Member(s), Folio number along with a self-attested copy of PAN card.

NOTICE TO THE SHAREHOLDERS

- After due verification, M/s. Cameo Corporate Services Limited (the RTA) will send login credentials for attending the AGM and voting to the registered email address.
- Shareholders are advised to send the above documents to the RTA before the book closure date i.e., Saturday, the 07th June, 2025 to receive the Annual Report for the FY 2024 –25 through email.
- Please note that as a valued shareholder of the Company, you are always entitled to request and receive all such communication in physical form free of cost. Further, the documents served through email are available on the Company's website <https://www.highenergy.co.in/> and are also available for inspection at the Registered Office of the Company during specified business hours (Monday to Saturday 09:00 AM to 05:00 PM).
- Any person who becomes a shareholder of the company after dispatch of the AGM Notice and holding shares as on the cut-off date may obtain the user Id and password by contacting the RTA at investor@cameoindia.com mentioning the Name of Member(s), Folio number along with a self-attested copy of PAN card.

15. INSPECTION:

The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or arrangements in which the Directors are interested under Section 189 of the Act and all other documents referred in notice will be available for inspection in electronic mode. Shareholders can send an email for this purpose to hebcnn@highenergy.co.in.

II. EXPLANATORY STATEMENT:

(Pursuant to Section 102(1) of the Companies Act, 2013 and Regulation 17(1A) of the SEBI (LODR) Regulations, 2015, forming part of the Notice)

Item No 3: Re-appointment of retiring Director

Mr. N Gopalaratnam [DIN:00001945], has been associated with our company since 1991. He comes under the promoter category.

Regulation 17(1A) of SEBI (Listing Obligations and Disclosure Requirements) (Amendment) Regulations 2018 effective from 01st April 2019 requires that special resolution is to be passed by the shareholders for the appointment of a person or his continuance in the directorship of a company if he has attained the age of 75 years. Since Mr. N Gopalaratnam has attained the age of 75 years, it is proposed to pass a special resolution for the current re-appointment.

Mr. N Gopalaratnam, who is presently the Non-Executive, Chairman and Non - Independent Director of the Company, is associated with the company actively since 1991 and under his stewardship, the Company has witnessed tremendous growth and performance. In the opinion of the Board, he is suitable for being continued as a director of the company.

Particulars required under Regulation 36(3) of the Listing Regulations are given in **Appendix – A** that forms part of this Notice.

Except Mr. N Gopalaratnam, no other Director or key managerial personnel of the Company or their relatives are concerned or interested financially or otherwise, in this item of business.

NOTICE TO THE SHAREHOLDERS

The Board accordingly recommends the Special Resolution set out in Item No.3 of the Notice for approval of the Shareholders of the Company.

Item No 4: Appointment of Secretarial Auditor

In terms of Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI-LODR), on the basis of recommendation of the Board of Directors of the Company, the Secretarial Auditor shall be appointed, subject to the approval of shareholders in the Annual General Meeting of the Company.

M/s. V Suresh Associates, Practicing Company Secretaries, is a registered partnership firm having extensive experience of more than 20 years in providing professional services in the field of Corporate Laws, SEBI Regulations, FEMA Regulations including carrying out Secretarial Audit, Due Diligence Audits, Compliance Audits and Legal services. The firm has its establishment in Chennai with Associates located at Bengaluru, New Delhi, Mumbai and Kolkata. M/s. V Suresh Associates holds a peer review certificate (Certificate No. 6366/2025) valid up to 31.01.2030 issued by the Peer Review Board of Institute of Company Secretaries of India.

The Board vide its meeting held on 10.05.2025 has recommended the appointment of M/s. V Suresh Associates, Practicing Company Secretaries, (bearing Firm Registration No. P2016TN053700, Peer Review Cert. No.6366/2025) as Secretarial Auditor of the Company for a term of Five (05) consecutive financial years from FY 2025-26 to FY 2029-30 with a remuneration of ₹ 1,25,000/- (plus

applicable taxes, travel and out of pocket expenses) for Secretarial Audit Report, subject to approval of shareholders. Further, the Board of Directors are authorised to vary the remuneration for the Secretarial Auditor from time to time on assessment of role and responsibilities.

The company has received the written consent from M/s. V Suresh Associates confirming their eligibility for appointment of Secretarial Auditors under Regulation 24A of SEBI (LODR) Regulation, 2015 and Companies Act, 2013. The services to be rendered by M/s. V Suresh Associates as Secretarial Auditor are within the purview of Regulation 24 (1B) of SEBI (LODR) Regulations, 2015 read with SEBI circular no. SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31, 2024 and FAQ's issued there on April 23, 2025.

None of the Directors and/ or Key Managerial Personnel of the Company and/ or their relatives are concerned or interested, financially or otherwise, in this item of business.

Considering the expertise and experience of M/s. V Suresh Associates, the Board accordingly recommends the Ordinary Resolution set out in Item No.4 of the Notice for approval of the Shareholders of the Company.

(By order of the Board)

For **HIGH ENERGY BATTERIES (INDIA) LIMITED**

V ANANTHA SUBRAMANIAN
Company Secretary

Chennai
10th May, 2025

APPENDIX-A

**Details of Directors seeking reappointment at the 64th Annual General Meeting
[Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015 and Secretarial Standards 2 issued by the Institute of Company Secretaries of India.]**

Disclosure Particulars	Details
Name of the Director seeking reappointment	Mr. N Gopalaratnam
Director Identification Number (DIN)	00001945
Date of Birth / Age	15.04.1947 / 78 Years
Nationality	Indian
Date of First Appointment on the Board	06.06.1991
Qualification	B.Sc., (Physics), B.E. (Mech Engg)
Experience & Expertise	Long and Varied experience in Management of Projects, Operations and overall management of diverse industries engaged in Pulp, Paper, Sugar and Batteries.
Terms & Conditions of re-appointment	Proposed to be re-appointed as Non-Executive Director, liable to retire by rotation.
Details of Shares held in the Company	51000 Shares [0.57%].
Remuneration proposed to be paid	Sitting fee and Commission as decided by Board within the ceiling approved by shareholders.
Remuneration last drawn (FY 2024 - 25)	Sitting fee - ₹ 2.70 lakhs, Commission - ₹ 3 lakhs
Relationship with other directors, manager and key managerial personnel	Nil
Number of Board meetings attended during the year 2024 – 25	Held: 5 Attended: 5
Directorship in other listed companies	Chairman 1. M/s. Seshasayee Paper and Boards Limited 2. M/s. Ponni Sugars (Erode) Limited
Memberships/ Chairmanship of Committees in Other Listed Companies	Chairman 1. Stakeholders Relationship Committee and CSR Committee – M/s. Ponni Sugars (Erode) Limited Member 1. Stakeholders Relationship Committee, CSR Committee and Audit Committee – M/s. Seshasayee Paper and Boards Limited 2. Nomination and Remuneration Committee – M/s. Ponni Sugars (Erode) Limited
Resignation of directorships from listed entities during past three years	Nil

APPENDIX-B

Tax Deduction at Source (TDS) provisions under the Income Tax Act, 1961, for Resident and Non-Resident shareholder categories, on the Dividend payment:

As per Indian Income Tax Act, 1961 (Act), dividend paid or distributed by a company is taxable in the hands of shareholders at the applicable Tax Deduction at Source (TDS) provisions under the Act for Resident and Non-Resident shareholder categories.

I. For Resident Shareholders

Tax is required to be deducted at source under Section 194 of the Act, at the rate of 10% on the amount of dividend where shareholders have registered their valid Permanent Account Number (PAN). In case, shareholders do not have PAN / Invalid PAN/ PAN not linked with Aadhar/ not registered their valid PAN details in their account or classified as "specified person" in the income-tax portal, TDS at the rate of 20% shall be deducted under Section 206AA of the Act.

a. Resident Individuals

No tax shall be deducted on the dividend payable to resident individuals if:

- i. Total dividend amount to be received by them during the Financial Year (FY) 2025-26 does not exceed ₹ 10,000/-; or
- ii. The shareholder provides Form 15G (applicable to individual) / Form 15H (applicable to an Individual above the age of 60 years), provided that all the required eligibility conditions are met. Please note that all fields are mandatorily to be filled up and Company may at its sole discretion reject the form, if it does not fulfill the prescribed requirement under the Act. The Declaration in Form 15G (applicable to any person other than a Company or a firm) and 15H (applicable to an Individual who is 60 years and older) based on the conditions applicable on 'case to case' basis, could be downloaded from the Income Tax website www.incometaxindia.gov.in.
- iii. Exemption certificate issued by the Income-tax Department, if any along with the self-attested copy of PAN Card.

II. For Non-resident Shareholders

a. As per Domestic Tax Law

Taxes are required to be withheld in accordance with the provisions of Section 195 of the Act as per the rates as applicable. As per the relevant provisions of the Act, the withholding tax shall be at the rate of 20% (plus applicable surcharge and cess) on the amount of dividend payable to them. In case, non-resident shareholders who provide a certificate issued under Section 195/197 of the Act, for lower/ Nil withholding of taxes, rate specified in the said certificate shall be considered, on submission of self-attested copy of the same.

b. As per Double Tax Avoidance Agreement (DTAA)

As per Section 90 of the Act, the non-resident shareholder has the option to be governed by the provisions of the DTAA between India and the country of tax residence of the shareholder, if they are more beneficial to them. For this purpose, i.e., to avail DTAA benefit, the non-resident shareholders are required to submit the following:

APPENDIX-B

- i. Self-attested copy of the PAN card allotted by the Indian Income Tax authorities.
- ii. Self-attested copy of Tax Residency Certificate (TRC) obtained from the tax authorities of the country in which the shareholder is a resident.
- iii. Shareholders who have PAN and propose to claim treaty benefit need to mandatorily file the Form 10F online at the link <https://eportal.incometax.gov.in/> with effect from April 01, 2023 to avail the benefit of DTAA.
- iv. Self-declaration by shareholder of meeting treaty eligibility requirement and satisfying beneficial ownership requirement.
- v. NSE & BSE vide their circulars dated 25.10.2024 have informed that NSDL has developed a tax services platform. This will enable Custodians of FPIs to upload client documents like Form 10F, permanent establishment document, tax residency certificate once in a financial year to claim tax benefit which can be accessed by Issuers and Registrars and Transfer Agent (RTAs) and listed companies for determining the TDS rate.

It is recommended that shareholders should independently satisfy their eligibility to claim DTAA benefit including meeting of all conditions laid down by DTAA.

Kindly note that the Company is not obligated to apply beneficial DTAA rates at the time of tax deduction / withholding on dividend amounts. Application of beneficial rate as per DTAA for the purpose of withholding taxes shall depend upon completeness and satisfactory review by the Company of the documents submitted by the non-resident shareholder.

PAYMENT OF DIVIDEND

The dividend on Ordinary Shares for FY 2024-25 will be paid after deducting the tax at source as mentioned in the earlier paragraphs. The following provisions under the Act will also be considered to determine the applicable TDS rate:

a. TDS to be deducted at higher rate in case of non-filers of Return of Income

The provisions of Section 206AB require the deductor to deduct tax at higher of the following rates from amount payable / to be credited to specified person:

- i. At twice the rate specified in the relevant provision of the Act; or
- ii. At twice the rates or rates in force; or
- iii. At the rate of 5%

The non-resident who does not have the permanent establishment and resident who is not required to file a return under section 139 of the Act are excluded from the scope of a specified person.

However, as directed by the Central Board of Direct Taxes vide Circular No. 11 of 2021 dated June 21, 2021, the Company will be using functionality of the Income-tax department for determination of "Specified Person" for the purpose of Section 206AB of the Act.

APPENDIX-B

b. TDS to be deducted at higher rate in case of non-linkage of PAN with Aadhaar

As per Section 139AA of the Income Tax Act, every person who has been allotted a PAN and who is eligible to obtain Aadhaar, shall be required to link the PAN with Aadhaar. In case of failure to comply to this, the PAN allotted shall be deemed to be invalid/inoperative and tax shall be deducted at the rate of 20% as per the provisions of section 206AA of the Act. The Company will be using functionality of the Income-tax department for the above purpose. Shareholders may visit <https://www.incometax.gov.in/iec/foportal/> for FAQ's issued by Government on PAN Aadhar linking.

c. Declaration under Rule 37BA

In terms of Rule 37BA of the Income Tax Rules 1961, if dividend income on which tax has been deducted at source is assessable in the hands of a person other than the deductee, then such deductee should file declaration with the Company in the manner prescribed in the Rules.

d. For shareholders having multiple accounts under different status / category

Shareholders holding Ordinary shares under multiple accounts under different status / category and single PAN, may note that, higher of the tax as applicable to the status in which shares held under a PAN will be considered on their entire holding in different accounts.

e. General

Shareholders may note that the Company has notified record date for the purposes of Final Dividend for the FY 2024-25 as Friday, the 06th June, 2025 to the stock exchange.

The afore-mentioned documents, as applicable, are required to be emailed to investor@cameoindia.com.

All the relevant documents should reach us on or before 06th June, 2025 in order to enable the Company to determine and deduct appropriate TDS / withholding tax. Documents submitted after 06th June, 2025 will not be considered for payment of Dividend.

If the tax on said Dividend is deducted at a higher rate in absence of receipt of or incompleteness of the afore-mentioned details/documents, the shareholder may claim an appropriate refund in the return of income tax filing with their respective Tax Authorities.

No claim shall lie against the Company for such taxes deducted.

The Company will arrange to email a soft copy of the TDS certificate at the shareholders registered email ID in due course, post payment of the said Dividend.

Shareholders will also be able to see the credit of TDS in Form 26AS, which can be downloaded from their e-filing account at <https://eportal.incometax.gov.in>.

Shareholders are requested to refer to the Income Tax Act, 1961, and Rules thereunder for full details.

UPDATE OF BANK ACCOUNT DETAILS

In order to facilitate receipt of dividend directly to their bank account, shareholders are requested to ensure that their bank account details in their respective Demat accounts/physical folios are updated, to enable the Company to make timely credit of dividend to their bank accounts.

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I. Procedure for participation in the 64th AGM through VC/OAVM:

1. The Company has engaged CDSL to provide VC/OAVM facility for its shareholders to participate in the e-AGM.
2. Shareholders will be able to attend the e-AGM by using their e-Voting login credentials.
3. Facility to join the meeting will open 30 minutes before the scheduled time of the e-AGM and will be kept open throughout the proceedings of the e-AGM.
4. Shareholders desiring to express their views/ ask questions during the meeting may register themselves as a speaker. Request for this may be mailed to hebcnn@highenergy.co.in on or before Wednesday, the 18th June, 2025 (05:00 P.M.).
5. Only those shareholders who have registered themselves as a speaker will be allowed to express their views or ask questions at the e-AGM. The company reserves the right to restrict the number of questions and number of speakers depending upon the availability of time for conduct of the e-AGM.
6. Shareholders who do not wish to speak during the AGM but have queries or views may send the same in writing an e-mail to hebcnn@highenergy.co.in in the same manner stated above. Their queries will be replied suitably by the company through email.
7. Shareholders are advised to quote their Name, DP ID / Client ID and Folio No. in all their communication.
8. Recorded transcript of the e-AGM will be uploaded on the website of the Company (www.highenergy.co.in) as soon as possible.

Help Center

Login type	Helpdesk details
Individual Shareholders holding securities in Demat Mode with CDSL or in Physical mode	Shareholders facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no.1800 21 09911.
Individual Shareholders holding securities in Demat Mode with NSDL	Shareholders facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call +91 (0)22- 4886 7000 and +91 (0) 22-2499 7000.

You may also refer the Frequently Asked Questions ("FAQs") and e-voting manual available at www.evotingindia.com under 'help' section.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Senior Manager, Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai – 400 013 or send an email to helpdesl.evoting@cdslindia.com or contact at toll free no. 1800 21 09911.

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II. Voting Process & Instructions:

A. Remote e-Voting Facility

1. In terms of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies Management and Administration) Rules, 2014, and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), the company is pleased to provide to its shareholders the facility to exercise their right to vote at the 64th Annual General Meeting (AGM) on resolutions proposed to be considered thereat by electronic means. For this purpose, “remote e-Voting” facility is offered whereby a shareholder can cast his vote using an electronic system from a place of his choice.
2. The Remote e-Voting facility is offered through e-Voting services provided by Central Depository Services (India) Limited (CDSL).
3. Remote e-Voting commences on **Wednesday, the 18th June, 2025 (09:00 A.M.)** and ends on **Friday, the 20th June, 2025 (05:00 P.M.)**. The e-Voting portal will thereupon be blocked by CDSL.

B. Login for Remote e-Voting / joining the meeting

1. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09th December, 2020 (rescinded through SEBI Master Circular dt.11.07.2023) on e-voting facility provided by Listed Companies, Individual shareholders holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories/ Depository Participants. Shareholders are advised to update their mobile number and email Id in their Demat accounts for seamless access to e-voting facility.

SEBI vide its notification SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated 25th January, 2022 had mandated that all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Shareholders are advised to dematerialize the shares held by them in physical form. Shareholders can contact the Company for assistance in this regard.

2. In order to increase the efficiency of the voting process, all the Demat account holders, by way of a single login credential, through their Demat accounts/ websites of Depositories/ Depository Participants, will be able to cast their vote without having to register again with the E-voting Service Providers (ESPs).
3. In case of individual shareholders holding shares in Demat mode, access could be secured through respective Depositories (CDSL/ NSDL) e-Voting system. In case of non-individual shareholders in Demat mode and individual shareholders holding shares in physical mode, access could be secured only through CDSL e-Voting system.

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4. Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	1) Shareholders (user) who have opted for CDSL's Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasitoken/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi Tab. 2) After successful login the Easi/Easiest user will be able to see the e-Voting menu. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at: https://web.cdslindia.com/myeasitoken/Registration/EasiRegistration or https://web.cdslindia.com/myeasitoken/Registration/EasiestRegistration. Proceed to complete registration using your DP ID, Client ID etc. After successful registration, please follow steps given above to cast your vote. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from e-Voting link available on the home page of www.cdslindia.com. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-Voting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in Demat mode with NSDL Depository	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & e-Voting during the meeting.

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Type of shareholders	Login Method
	2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS” Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Alternatively, the user can directly visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/ Member’ section. A new screen will open. You will have to enter your User ID (i.e., your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting and e-voting. 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in Demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your Demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider’s website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Members who are unable to retrieve User ID/ Password are advised to use “Forget User ID” and “Forget Password” option available at abovementioned website.

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5. Registration of e-mail or Mobile Number

Process for those shareholders whose email addresses are not registered with the depositories for obtaining login credentials for e-voting for the resolutions proposed in this notice:

- i) For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAAR (self-attested scanned copy of Aadhaar card) by email to Company/RTA email id.
- ii) For Demat shareholders - please update your email id and mobile no with your respective Depository Participant (DP).
- iii) For Individual Demat shareholders - please update your email id and mobile no with your respective Depository Participant (DP) which is mandatory while e-voting & joining virtual meetings through Depository.

III. Login method for e-Voting and joining virtual meetings for shareholders (holding Physical / Demat form) and non-Individual shareholders:

- The shareholders should log on to the e-voting website www.evotingindia.com.
- Click on “Shareholders” module.
- Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- Next enter the Image Verification as displayed and Click on Login.
- If you are holding shares in Demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- If you are a first-time user follow the steps given below:

	For Physical shareholders and other individual shareholders holding shares in Demat.
PAN	Enter your 10-digit alpha-numeric PAN issued by Income Tax Department (Applicable for both Demat shareholders as well as physical shareholders) • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your Demat account or in the company records, in order to login. • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- After entering these details appropriately, click on “**SUBMIT**” tab.
- Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in Demat form will now reach ‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field.

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Kindly note that this password is also to be used by the Demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

- For shareholders holding shares in physical form, the details can be used only for e-Voting on the resolutions contained in this Notice.
- Select EVSN (Electronic Voting Sequence Number) **250526014** of High Energy Batteries (India) Limited.
- On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- If a Demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

A. Additional Facility for Non – Individual Shareholders and Custodians [For Remote Voting Only]

- Non-Individual shareholders (i.e., other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delinked in case of any wrong mapping.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favor of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; hebcnn@highenergy.co.in, if they have voted from individual tab & not uploaded the same in the CDSL e-voting system, for the scrutinizer to verify the same.

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B. Voting at e-AGM

- The Company also offers the facility to the Shareholders for voting at AGM through e-Voting facility for shareholders participating through VC/OAVM.
- Shareholders who could not vote through remote e-voting may avail the above voting option provided at the e-AGM by CDSL. The procedure is the same as mentioned for Remote e-voting.
- Only those shareholders, who are present in the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote during the AGM by availing the option of e-Voting facility.
- If a shareholder cast his vote in the e-AGM without being present, his vote will be treated as invalid.
- In case of joint holders attending the meeting, only the joint holder who is higher in the order of the names will be entitled to vote at the e-AGM.
- Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.

IV. General Instructions

1. The cut-off date for the purpose of e-voting has been fixed as Saturday, the 14th June, 2025. Shareholders holding shares as on this cut-off date alone are entitled to vote under either mode.
2. In case of persons who have acquired shares and become members of the company after the despatch of AGM Notice and holding shares as on cut-off date, the company would be mailing the 64th Annual Report for 2024 – 25 to their registered email address as and when they become shareholders. They may follow the same procedure for voting.
3. Voting rights of shareholders shall be in proportion to their shareholding in the company as on the cut-off date of Saturday, the 14th June, 2025.
4. In case a shareholder by inadvertence or otherwise has voted under both options, voting by Remote e-voting only will be considered.
5. Mr. A S Kalyanaraman, Practicing Chartered Accountant (Membership No. 201149) has been appointed as the Scrutinizer.
6. The Scrutinizer will, after the conclusion of voting at the e-AGM:
 - (i) Unblock the votes cast through Remote e-voting / e-voting at the e-AGM.
 - (ii) The above exercise will be done in the presence of two witnesses not in the employment of the company.
 - (iii) Make a consolidated Scrutinizer's report of the total votes cast in favor or against, if any, and submit to the Chairman.
 - (iv) The Scrutinizer's report as above would be made soon after the conclusion of e-AGM and in any event not later than two days from the conclusion of the meeting.

V. Voting Results

- (i) The Chairman or a person authorized by him in writing will authenticate the result of the voting based on the Scrutinizer's report and have it declared.
- (ii) The results declared along with the scrutinizer's report will be placed on the Company's website www.highenergy.co.in, and in the website of CDSL www.evotingindia.com immediately after the result is declared and also communicated to BSE (www.bseindia.com).
- (iii) Subject to receipt of requisite number of votes in favour, the resolution shall be deemed to be passed on the date of e-AGM.

BOARD'S REPORT

Your Board hereby presents the 64th Annual Report and the Audited Accounts for the year ended 31st March 2025.

1. OPERATING RESULTS

The Company's financial performance under review is summarized below: (₹ in lakhs)

Particulars	For the year ended			
	2024 - 25		2023 - 24	
Sales (Net of GST)	8,075.22		7,722.51	
Other Operating Income	24.60	8,099.82	91.26	7,813.77
Other Income		571.26		349.41
Total Income		8,671.08		8,163.18
Profit / (Loss) before Finance Cost, Depreciation and Tax		2,307.66		2,604.71
Less:				
Finance Cost	148.28		196.41	
Depreciation	91.00	239.28	97.26	293.67
Profit / Loss before Tax		2,068.38		2,311.04
Less:				
Provision for Taxation:				
Current Tax	534.54		579.24	
Deferred Tax	0.85	535.39	15.93	595.17
Net Profit / (Loss)		1,532.99		1,715.87
Other Comprehensive Income		(74.87)		20.55
Total Comprehensive Income		1,458.12		1,736.42

The Company recorded a turnover of ₹ 8,099.82 lakhs in the year FY 2024 – 25, as compared to ₹ 7,813.77 lakhs, during the previous Financial Year 2023 – 24.

2. DEPOSITORY SYSTEM

The total number of shareholders as on March 31, 2025 was 25,650 comprising 89,63,840 shares (Face value of ₹ 2/- each) and out of those, 25,557 shareholders comprising 88,62,660 shares are held in

Demat form representing 98.87% of the total Equity Share Capital compared to 98.71% as of FY 2023 – 24.

3. DIVIDEND

Your directors recommend a dividend of 150% (₹ 3/- (Rupees Three only)) per equity share of ₹ 2/- each for the financial year ended 31st March 2025, absorbing a sum of ₹ 268.92 lakhs, subject to the approval of shareholders at the ensuing 64th Annual General Meeting.

BOARD'S REPORT Continued...

4. PERFORMANCE REVIEW

a. SILVER ZINC BATTERIES

The Company achieved a turnover of ₹ 7,772.27 lakhs through Silver Zinc Battery supplies during the FY 2024 - 25 as against ₹ 7,160.85 lakhs, during the FY 2023 - 24.

b. NICKEL CADMIUM BATTERIES

During the year, the turnover of Nickel Cadmium Division was ₹ 302.95 lakhs, as against ₹ 561.66 lakhs during FY 2023 - 24. The modernization goal of Railways for development cum supply of both sintered plate type and pocket plate type Nickel Cadmium (NICAD) batteries, is under progress. Discussions are in progress with reputed companies abroad, to establish local manufacturing base, during FY 2025 - 26.

c. LEAD ACID BATTERIES (LAB)

As reported earlier, the operations of our Lead Acid Battery division remain suspended since April, 2019 due to severe competition in the retail market resulting in non-remunerative prices. While our efforts are continuing towards the revival of the Plant, favorable options could not be arrived at, that will ensure sustainable operations in terms of volume of production and competitive pricing.

d. EXPORTS

During the year, the export turnover was ₹ 1,222.08 lakhs, resulting in substantial increase in value when compared to ₹ 40.14 lakhs made during FY 2023 - 24. All efforts are being made to further improve the export performance.

e. FINANCE

The financial position of the Company was comfortable during the year, owing to our improved operations, coupled with judicial utilization of working capital limits and also reduction in interest rate(s) by the Banks.

Though the Company is categorized as MSME (presently "Small" category since April 2025), due to the internal procedures of the Defense / Government departments, the respective payments were getting delayed at times. On such occasions, the needed financial support was duly cognized and supported by our Bankers, to ensure smooth and sustained operations of our plant.

f. ISO 9001 / ISO 14001, OHSAS 45001 CERTIFICATION ACCREDITATION

Our Quality Management Systems "(QMS) ISO 9001:2015", "Environmental Management Systems" (EMS) ISO 14001:2015 and OHSMS 45001: 2018 "Occupational Health and Safety Management Systems (OHSMS), continue to be accredited for "Aerospace, Naval Battery" and "Lead Acid Battery" Divisions.

5. R & D – CURRENT YEAR (2025 – 26)

i. DRDO Program

During FY 2022 – 23, our R & D received orders for the development cum supply of two different varieties of batteries involving Silver Zinc system and Silver Chloride Magnesium for Heavy and Light Weight Torpedoes respectively. The design of the Silver Zinc cells also had distinct constructional features that will enable handling of cells to the minimum possible during battery preparation. On similar lines, the Sea Water Battery is of a much higher power levels of 100 kW plus, that can be catered to as a maximum for any typical Light Weight Torpedo (LWT) requirement. Both the programs were completed satisfactorily within the stipulated period and the supply of batteries is already effected after completion of user trials. Regular production is expected to commence during the FY 2025 – 26.

ii. One Shot Battery

This battery is held by Navy for a Strategic Underwater application. The parameters

BOARD'S REPORT Continued...

and the required specification details are to be evaluated through systematic trials and process. The study was carried out by the Company. Performance of the battery was found to be satisfactory and all the needed technical parameters were generated during the test, in co-ordination with Indian Navy (IN) Personnel. Expect IN to initiate a development cum supply program for this battery, during the FY 2025 – 26.

iii. Long Life Sea Water Battery

The purpose of this battery is to provide power for underwater monitoring instruments for over a year continuously. Activities pertaining to the design, development cum evaluation of long endurance Sea Water battery was initiated during FY 2022 – 23 through TDF (Technology Development Fund) DRDO. The testing of the battery is under progress (one at HEB premises and one number in co-ordination with NIOT Chennai at sea). This battery type is expected to get into production mode during FY 2025 – 26.

iv. Energy related Centre for High Technology (CHT) Programs

(a) A development program pertaining to Hydrogen economy, was initiated during FY 2022 – 23 funded by both Centre for High Technology (CHT) & ONGC Energy Centre Trust (OECT) and with our participation. Based on the satisfactory performance of the proto units, this project was completed and handed over during March 2025 (FY 2024 – 25).

The objective of this project was to demonstrate the separation of Hydrogen and Oxygen, compression at higher pressures and then storage of Hydrogen in cylinders for further storage and / or transportation. The team from CHT and OEC visited the facility during March 2025 and cleared the completion of the project.

(b) On similar lines CHT had initiated another program during FY 2023 – 24, with IOCL and GAIL as funding agencies and with our participation. The target of this two-year program is to come up with a low power Fuel Cell (FC) stack using Hydrogen and Air.

On this, optimization of membranes, the catalysts, catalyst loading and small size 1kW proto type stack evaluation are in progress. The Process flow and control parameters for proto development is established and this program will be completed including the testing cum evaluation of a scaled up 2.5kW plus level unit, during the FY 2025 – 26.

v. Vanadium based flow battery (VRFB) - Energy Storage

Based on the satisfactory demonstration cum completion of the development program with OECT on 1kW / 10kWh module carried out in co-ordination with IIT Chennai, OECT preferred to initiate the next level of funded program with our participation.

Main scope of the program involves scaling up of the system to 10 kW / 100kWh rating and further evaluation, on stand-alone storage mode using Solar PV based energy harness. Activities pertaining to this contract had started from March 2024 and the proposed work is in progress and will be completed during FY 2025 – 26.

On similar lines, our Company is also exploring other opportunities by participating in Tenders on VRFB segment which shall continue in FY 2025 – 26.

vi. Lithium-Ion Battery (LIB)

The facility for cell screening, making battery pack assembly and testing as pack or battery on a low volume level using second life LIB packs, is now fully established.

BOARD'S REPORT Continued...

We have made a number of standalone Solar PV based street lights which are regularly monitored and evaluated at different locations at Mathur village.

During FY 2024 – 25 Solar PV based street lights using Lithium based secondary cells were manufactured and efforts are on, to work on Lithium-Ion Battery (LIB) for other applications including low power off-grid UPS systems, as part of in-house development, testing and supply.

vii. Reels Indigenization

The indigenization activity initiated during FY 2024 - 25, on Reels required for the tethering of Torpedoes while firing at sea is in progress and would be pursued further during FY 2025 – 26.

6. MANAGEMENT DISCUSSION AND ANALYSIS REPORT

A detailed discussion on the industry structure as well as on the financial and operational performance is contained in the 'Management Discussion and Analysis Report' that forms an integral part of this Report as **Annexure – 1**.

7. CORPORATE GOVERNANCE

Pursuant to Regulation 34(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, Corporate Governance Report together with the certificate from the Company's auditors confirming the compliance of conditions on Corporate Governance is given in **Annexure – 2**. The Corporate Governance Report also includes contents and disclosures required under Section 134(3) of the Companies Act, 2013 at relevant places that forms an integral part of this report.

8. EXTRACT OF ANNUAL RETURN

Pursuant to provisions of Section 92(3) of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014, a copy of annual return for FY 2024 – 25 will be placed on the website of the company

www.highenergy.co.in after conclusion of the 64th AGM. However, a copy of Annual Return for FY 2023 – 24 has already been placed on the website of the Company.

9. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(3)(c) of the Companies Act, 2013 with respect to the Directors' Responsibility Statement, your Board confirms that:

- (a) in the preparation of the annual accounts, the applicable Accounting Standards have been followed and there are no material departures from the same;
- (b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company, at the end of the financial year and of the profit of the Company for that period;
- (c) the Directors have taken proper and sufficient care towards the maintenance of adequate accounting records, in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (d) the Directors have prepared the annual accounts on a "going concern" basis;
- (e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are effectively; and
- (f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operate effectively.

BOARD'S REPORT Continued...

10. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

During the year, the Company did not give any loan or guarantee or provide any Security, which are covered under Section 186 of the Companies Act, 2013. However, the Company, in terms of investment, purchased 55,000 Equity shares of M/s. Seshasayee Paper and Board Limited, Promoter of the Company during the period January 2025 to March 2025, valued at ₹1.59 crores.

11. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTY

The Company remains outside the purview of Section 188(1) read with Rule 15 of Companies (Meeting of Board and its Powers) Rules, 2014, and the reporting requirements thereunder are not applicable.

Pursuant to SEBI vide its Circular dated 14.02.2025, has mandated the entities to follow 'Industry Standards on Minimum information to be provided for review of the Audit Committee and shareholders (based on applicability) for approval of a related party transaction'. The Company obtained the approval of Audit Committee and Board for the related party transactions to be entered for FY 2025 – 26.

12. MATERIAL CHANGES AND COMMITMENTS

There was no change in the nature of business of the Company during the year. There is no material change or commitment affecting the business operations and the financial position of the Company since the close of the Financial Year as on 31st March 2025, to the date of this Report.

13. CONSERVATION OF ENERGY

Information relating to Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo, as required under Section 134(3)(m) of the Companies Act, 2013, read with Rule 8 (3) of the Companies (Accounts) Rules, 2014 is given in **Annexure – 3**, that forms part of this report.

14. CORPORATE SOCIAL RESPONSIBILITY (CSR)

The company is covered under the mandate of Section 135 of the Companies Act, 2013 for FY 2024 – 25. The CSR Report, in the prescribed form is given in **Annexure – 4**, that forms part of this report.

15. PARTICULARS OF EMPLOYEES

The Statement of Disclosure of Remuneration under Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is provided in **Annexure – 5**, that forms part of this report.

16. CLASSIFICATION OF MICRO, SMALL AND MEDIUM ENTERPRISES (MSME)

The Company comes under MSME classification, since 01st July 2020 as "Small" Enterprises (UDYAM-TN-02-0000445). The said category was changed as "Medium" Enterprises from Small w.e.f. 16th May, 2021. The Company complies with all the requirements of MSME and further, avails/ utilizes the benefits, arising out of this reclassification including GOI / MOD contracts and Bank operations.

MSME vide notification number S.O. 1364(E) dated 21st March, 2025 defined the revised threshold for investment and turnover which is effective from 01st April, 2025. As per the said notification, the Company was categorized as "Small" under MSME Classification with effect from 01st April, 2025.

17. ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS

- (i) The Company has laid down adequate systems and well-drawn procedures for ensuring internal financial controls. It has appointed an external audit firm as Internal Auditors for periodically checking and reviewing the adequacy of systems.

BOARD'S REPORT Continued...

- (ii) Internal Auditors discuss the Internal Audit Reports at the Audit Committee meetings and present periodical compliances and observations, made by them.
- (iii) The Board of Directors have adopted various policies like Related Party Transactions Policy and Whistle Blower Policy and put in place budgetary control and monitoring measures for ensuring proper and efficient conduct of the business of the Company, safeguarding of its assets, prevention and detection of frauds and errors, accuracy of reporting, completeness of the accounting records and the timely preparation cum presentation of reliable financial information.
- (iv) Audit Trail requirements as per New Standards, are available in ERP system.

18. INDIAN ACCOUNTING STANDARDS (Ind AS)

The Financial Statements of the current year are prepared as per Ind AS, which was adopted since Financial Year 2017-18.

19. CASH FLOW STATEMENT

As required under Regulation 53 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Cash Flow Statement is attached to the Balance Sheet.

20. INDUSTRIAL RELATIONS

Relations between the Management and Employees were cordial throughout the year under review. The Management ensured that all necessary steps were taken to follow the guidelines / norms of safety and health mandated by the Government.

During FY 2024 – 25, the company initiated the wage negotiation and the same is in progress.

21. DIRECTORS

- (a) Pursuant to Section 152 (6) of the Companies Act, 2013 and in

accordance with Article 89 of the Articles of Association of the Company, Mr. N Gopalaratnam (DIN:00001945), Chairman of the Company, retires by rotation at the ensuing 64th AGM of the Company and being eligible offers himself for re-appointment, through Special Resolution. Due disclosure and rationale for his reappointment are furnished in the statement pursuant to Section 102(1) of the Companies Act, 2013 attached to the AGM Notice.

Necessary resolution is placed before the Shareholders for their approval.

- (b) Pursuant to Section 149, 152 and other applicable provisions of the Companies Act, 2013 and Regulation 17 (1C) of the SEBI (LODR) Regulations, 2015, Mr. M Ignatius (DIN:08463140) was re-appointed as Whole time Director designated as Director (Operations) of the Company for a period of three (03) years from 01st April, 2025 to 31st March, 2028, by a Special resolution passed through Postal Ballot by the Shareholders on 19th March, 2025. The voting results of the Postal ballot process declared that the resolution has been passed with requisite special majority as a Special Resolution.

22. AUDITORS

(i) Statutory Auditors

The Company obtained the approval of Shareholders at the 61st AGM held on 29th June, 2022 for the appointment of M/s. Maharaj N R Suresh And Co LLP, Chartered Accountants as Statutory Auditors of the Company for a Second term of Five years in the 61st Annual General Meeting held on 29th June, 2022 and their term will expire at the 66th Annual General Meeting of the Company.

BOARD'S REPORT Continued...

(ii) Internal Auditors

On the basis of recommendation of Audit Committee, the Board at its meeting held on 21st January, 2025 appointed M/s. R Subramanian And Company LLP, Chartered Accountants as Internal Auditor of the Company for a period of two (2) years, from FY 2025 – 26 & FY 2026 – 27.

(iii) Secretarial Auditors

Pursuant to Regulation 24A of SEBI (LODR) Third Amendment Regulations, 2024 dated 12th December, 2024, relating to the appointment of Secretarial Auditor, the Board at its meeting held on 10th May, 2025 recommended the appointment of M/s. V Suresh Associates, Practicing Company Secretaries as Secretarial Auditor for a term of Five (05) consecutive financial years from FY 2025 – 26 to FY 2029 – 30, subject to the approval of the shareholders at this Annual General meeting.

(iv) Cost Auditors

The appointment of Cost Auditors is not mandatory for the Company during the FY 2025 – 26.

Particulars of Statutory Auditor, Internal Auditor and the Secretarial Auditor are given in the “**Corporate Governance**” Report that forms an integral part of this Report.

Secretarial Audit Report, as required by Section 204(1) of the Companies Act, 2013, is attached as **Annexure – 6**.

ACKNOWLEDGEMENT

Your directors wish to express their sincere thanks to:

- (i) all the valued customers viz., Defense Services, VSSC, ISRO, RCI, ASL, DRDO Laboratories and Ministry of Defense (MOD), NSTL, NPOL, NMRL, BDL, BrahMos (BAPL), BEL, HAL, ADE, ADA, Mahindra Defense, and other Defense based organizations such

as DGONA, DAPI, CVRDE, MGO, Air (HQ), HQMC for the whole-hearted support and encouragement, towards indigenous sourcing of Batteries for strategic applications, fulfilling Atma Nirbhar.

- (ii) all our valued Govt Statutory Bodies like IOF, PCB and Inspection cum Certifying agencies such as CEMILAC, DGAQA, DGNAI, MSQAA, SSQAG, R&QA for their timely and meticulous adherence of Quality Assurance / Product acceptance procedures.
- (iii) Educational Institutions viz., NIT(T), IIT Chennai for their co-operation and technical support to our R & D progress. OECT, part of ONGC for initiating a program on Vanadium Redox Flow Battery (VRFB), Centre for High Technology (CHT) in partnership with OECT, IOCL and GAIL for initiating development activities pertaining to Fuel Cells and Electrolyzer based Green Energy using Hydrogen, Research Institutions like CECRI, for actively involving in our Indigenization efforts.
- (iv) the Overseas customers, who have reposed utmost faith and confidence in our products.
- (v) the Consortium of Bankers viz., UCO Bank Limited (UCO) and Punjab National Bank (PNB) for extending timely financial support towards the continued positive performance of the Company.
- (vi) the Employees at all levels of the company for their co-operation, harmonious working to achieve committed deliveries and the sincere efforts put in to sustain the performance.
- (vii) to all suppliers, vendors, service providers, sub - contractors and Shareholders for their continued trust and support.

.(For Board of Directors)

Chennai
10th May, 2025

N GOPALARATNAM
Chairman
(DIN: 00001945)

ANNEXURE - 1 TO BOARD'S REPORT

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

i. INDUSTRY STRUCTURE AND DEVELOPMENTS

High Energy Batteries (India) Limited was established in the year 1979 for manufacture of Silver Oxide Zinc batteries for MIG Aircraft starting and emergency application with the technical collaboration of M/s. Yardney Electric Corporation, USA.

HEB Aircraft battery was type tested and approved for bulk manufacture in the year 1981. Over the years, design features and product range for all the three services have been constantly upgraded to suit Indian conditions and improvements in life achieved through in-house R&D.

Silver Zinc Batteries, Nickel Cadmium Batteries and Silver Chloride Magnesium batteries designed, developed and manufactured by HEB are power sources intended for high-rate critical applications. These batteries are very strategic in nature and custom-designed for use in aviation, torpedo propulsion, Satellite Launch vehicles and Army Battle Tanks. The demand for our batteries is not regular in nature, as the ordering schedule is cyclic and also not in large quantities (volume based) since the application is for strategic Defence use, more as a deterrent.

The principal customers of the Company are the Department of Defence Supplies and VSSC / ISRO and therefore the Company is subject to certain provisions of the Official Secrets Act, 1923. The Company also requires prior permission from Ministry of Defence for export to other countries.

The Defence applications require high reliability products including mid-life upgradation of technology to meet the global challenges and any eventual system obsolescence.

DRDOs and Defence establishments have technology driven applications and provide us opportunities for even ab initio Engineering development which acts as a catalyst for the growth of our Company. The procurement policy currently pursued by the Government with thrust on Indigenization and "Atmanirbhar" in Defence procurement, encourages the domestic manufacturing sector and it augurs well for our Company with Design, Development, manufacturing cum testing capability to perform better.

HEB is a manufacturer of hi-tech batteries for use in Defence and other applications. The Company has a strong base of in-house R&D to design, develop and establish the manufacture of alkaline electrolyte-based silver zinc, nickel cadmium and seawater-based silver chloride magnesium batteries for power intense demanding applications such as under water propulsion, control guidance, communication, emergency starting, rail-road, industrial and aerospace applications. The Company regularly undertakes development activity and establishes the technology for the manufacture of electrochemical system, for use in many mission-critical applications.

The back – up power requirement is rapidly growing in Defence with the induction of advanced machinery/ weaponry. The Company received a number of awards for establishment of technology and Indigenization.

ENERGY STORAGE SYSTEM (ESS) GROWTH STORY

Supplementing the existing potential, the Energy sector at large, needs Energy Storage systems (ESS) like Flow Battery (FB) commensurate with Power Generation units like Fuel Cells (FC) and in turn, the resultant thrust on Green Energy cum Hydrogen Economy (Indian mission towards e-mobility). Currently, the company is working on such

ANNEXURE - 1 TO BOARD'S REPORT

thrust – areas of global significance which provides the needed impetus to a great extent, for the growth and further prospects of our Company.

Union Ministry of New & Renewable Energy (MNRE) continued its remarkable journey toward transforming India's energy landscape in 2024. This progress is in line with India's commitment to achieving its 500 GW of non-fossil fuel energy, to meet the 'Panchamrit' goals set by Prime Minister Shri Narendra Modi.

India-Middle East-Europe Economic Corridor (IMEC) is an ambitious plan which connects India, Saudi Arabia with European Union (EU) which includes an energy corridor, for the transport of green hydrogen.

The EU plans to import 10 million tons of green hydrogen by 2030, representing half of its projected future consumption. This would necessitate the development of green hydrogen sector at national level, particularly through the creation of production and export hubs.

Thus, the Company with its timely involvement in generation of Hydrogen as a funded project has the potential to engage gradually and progressively in our National Green Hydrogen programs.

ii. OPPORTUNITIES AND THREATS

Opportunities

- A major player in silver zinc battery for Defence.
- In – house capability for technology development.
- Part of established business group.
- Dedicated talented pool of human resource with scientific and engineering background.

- Availability of dedicated Production cum Testing facility for the Manufacture of High-Power Batteries for Strategic Defence Applications.
- Huge capital expenditure planned by the Government of India for Batteries and ESS, in the Energy sector.
- High growth potential projected for E-mobility, Green Hydrogen and clean energy.

Threats

- Price rise in input materials.
- Import restriction and/or delays in receipt of critical materials/ components.
- Change in Government policy of procurement, especially by Defence Departments.
- Adverse change in the global scenario, with introduction of advanced and/or disruptive systems cum technological break-through.
- Necessity to get trained in the upcoming technologies and upgradation of production methods and equipment, mandated to take on / tackle these challenges.

iii. SEGMENT WISE OR PRODUCT WISE PERFORMANCE

HEB's revenue grew at a CAGR of 14% over the last ten years from FY 2015-16 to FY 2024-25, backed by the Government's thrust on the Defence sector as well as its focus on awarding orders to indigenous players. In FY 2024-25, the revenue had increased by 4.6% Year on Year basis of ₹ 80.75 crores. The Company has a confirmed order book of around ₹ 62.68 crores with a possible order value of ₹ 101 Crores to be realized within

ANNEXURE - 1 TO BOARD'S REPORT

the next 6 months, to be executed over the next 12-18 months period, compared to the previous year (FY 2023 - 24) opening order book of ₹ 35.73 crores, providing adequate revenue visibility cum turnover possibility for FY 2025 – 26.

The Company supplies silver- zinc batteries to several Defence establishments including Navy, Army, Airforce and space research organizations. In the Aerospace and Naval segment, HEB derives around 60% revenues from Navy & Naval Research Labs. Typical break – up of orders from different customer base indicates:

Customer	%
Navy & Naval Research Labs	65
DRDO Labs	7
Defence Public Sector	10
Aerospace & Others (NICAD, TDF and NuPro)	18
Total	100

HEB's EBITDA margins have improved substantially over the last five years, as a result of change in the product mix, better absorption of fixed costs and improved Banking operations. With due consideration of the possible uncertainties arising out of the flow of development orders, exposure to raw material price fluctuations and inconsistent import delivery commitments by approved sources abroad and silver price volatility all the possible fluctuations and cost factors are monitored and addressed well in all our contracts. The Company strives its best to maintain a sustainable EBITDA margin of around 25%.

iv. OUTLOOK

The procurement cycle of Indian Defence was linked to a particular cycle. Earlier, the cycle was of the order of four to five years and in recent years, it got shifted to six or seven years cycle or even more, in view of the mid-life technical improvements on both dry and wet storage life of batteries in service. While some flexibilities were available in product pricing during the earlier years, competitive pricing requirement has an impact on the operating margins as well. The Export potential for the products is being explored on a continuous basis.

The company is currently working on to expand its product range to include Fuel cells and Flow Battery mainly Vanadium Redox Flow Battery (VRFB), which will be used respectively in Power Generation using Hydrogen and Bulk energy storage applications. The Company will be focusing more on value added products including Battery/ Power Pack System Integration which would help the Company occupy a strong position in both Defence related and other non-Defence based markets in India.

Some of the key features in FY 2025 – 26 as included in the Defence Manufacturing Industry Report dated February, 2025 are as follows:

- In 2025-26, the Ministry of Defence (MoD) was allocated a total Budget of ₹ 6.81 lakh crore (US\$ 78.7 billion), which is 9.5% YoY increase from 2024-25 budget.
- Of this, ₹ 1.80 lakh crore (US\$ 20.8 billion) was allocated towards capital expenditure, including the purchase of new weapons, aircraft, warships, and other military equipment.

ANNEXURE - 1 TO BOARD'S REPORT

- An outlay of ₹ 7,146 crore (US\$ 825.7 million) was announced towards the capital expenditures of the Border Roads Organization (BRO).
- Defence exports crossed ₹ 21,000 crore (US\$ 2.43 billion) in CY24 with a target of ₹ 50,000 crore (US\$ 5.8 billion) by 2029.

v. RISK AND CONCERNS

HEB has a long working capital cycle, primarily due to the higher levels of inventory that need to be maintained. The Company's Major revenue is from Defence sector and is dependent on Defence priorities and budget allocation. Continued thrust for indigenization and Atmanirbhar, especially of Ministry of Defence (MOD), provides a positive outlook.

The export market though limited, the Company keeps exploring possible markets like Poland, Vietnam and effects supplies to countries like Philippines, Malaysia, Algeria, Italy and Kyrgyzstan. The procurement procedure is more or less similar to that of our Government Defence agencies and here again the risk of budget allocation for Defence and the consequent review of ordering cycle exists. The Company has also appointed Authorized Agents on selective basis to cater to export markets.

HEB's major raw materials include Silver, Zinc and Copper, the prices of which are highly volatile due to external market factors. Only any abrupt increase in the raw material prices could lead to a compression of margins. Price volatility in silver price gets covered by the customers on a timely basis mostly built into the contract under a price variation clause, thus exposing the Company only to minimal impact.

Price fluctuations that are gradual and regular, arising out of non-silver materials like Copper

and Zinc, get judiciously addressed in cost estimates and pricing, to mitigate any abnormal escalation. Less than 10% of the total raw materials consumed are imported, liable to certain Forex variation, and/ or Government restrictions, which again is factored adequately in cost workings, to ensure overall exposure level to be "Nil" to "as minimum as possible" on annual basis.

ENERGY STORAGE GROWTH (ESS) BOTTLENECK AND CHALLENGES

In the decade from 2014, utility-scale renewable energy tenders were a key driver of market growth in India. Initially focused on simple solar projects, the government has expanded its tender portfolio over the years to include a variety of renewable energy technologies, such as wind, wind-solar hybrid (WSH) and energy storage systems (ESS).

In 2024, India's tendering agencies issued a record-breaking cumulative capacity of about 73GW utility-scale renewable energy tenders. The average capacity of renewable energy tenders has been steadily increasing, growing by 25% in 2024 compared with 2023 to reach nearly 1GW per tender. With energy off-takers focusing more on power output quality, the share of renewable energy tenders (including WSH and ESS) surpassed 49% in 2024.

All standalone ESS tenders mandate charging the ESS with a renewable energy source, indirectly contributing to India's renewable energy market development. Standalone ESS tenders issued by tendering authorities are based on battery + ESS (BESS) or pumped hydro storage (PHS). The developer's scope is only to supply and maintain the ESS in exchange for a fixed monthly or annual fee. Charging and discharging ESS are generally handled by the tendering authority.

ANNEXURE - 1 TO BOARD'S REPORT

vi. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES

The Company as of 31st March, 2025 has 106 employees on its rolls out of which 63 are Managerial, and others being supervisory and production staff. Further it employs around 170 labourers/ workers on contract basis, depending upon time-to-time job requirements.

The relationship between Management and Employees was cordial and a harmonious work environment prevailed throughout the year under review.

vii. KEY FINANCIAL RATIOS

Description	Financial Year		Change – Increase or (Decrease)	Explanation
	2024-25	2023-24		
Operating Profit Margin (PBIDT/Total Income)	0.27	0.32	(15.63%)	Marginal decline
Net Profit Margin (PBT/Total Income)	0.24	0.28	(14.29%)	Marginal decline
Interest Coverage Ratio (EBIT/Interest Expense)	14.95	12.77	17.07%	Marginal rise
Earnings per share (₹)	17.10	19.14	(10.66%)	Marginal decline
Debt Equity Ratio	0.11	0.06	83.33%	(*)
Current Ratio	3.77	4.01	(5.99%)	Marginal decline
Debtors Turnover	3.43	3.15	8.89%	Marginal rise
Inventory Turnover	1.58	1.46	8.22%	Marginal rise
Return on Capital Employed (ROCE)	0.20	0.27	(25.93%)	(#)
Return on Net worth	0.22	0.29	24.14%	Reduced profit

(*) Increase in working capital requirements because of the highest sales in 04th Quarter.

(#) Earnings reduced mainly due to increase in the expenditure on Scientific Research.

(For Board of Directors)

Chennai
10th May, 2025

N GOPALARATNAM
Chairman
(DIN: 00001945)

ANNEXURE - 2 TO BOARD'S REPORT

REPORT ON CORPORATE GOVERNANCE

I. Applicability of Code of Corporate Governance

The Company belongs to Esvin Group, is professionally managed and is deeply committed to the core values of Corporate Governance concepts. Corporate Governance includes, among other things, compliance with various legal requirements, inculcating a sense of integrity and responsibility in all aspects, not only among the members of the Board of Directors, but amongst the people at all levels of the organization. Only such a culture which results from voluntary compliance from all ranks of employees of the Organization, that is built, practiced and sustained over a period of time, can result in compliance that is true to the spirit of law.

Furthermore, such a corporate governance culture will help in constantly reminding the management that they are, but only, trustees of the shareholders capital. In the company form of business, the Board is the core of the Corporate Governance philosophy, endowed with the responsibility to ensure that the management serves and protects the best and long-term interests of all its stakeholders.

II. Board of Directors

- a. The composition of the Board is devised in a manner to have optimal blend of expertise drawn from Industry, Management, Defense Services, Finance and Insurance.
- b. The Board comprises of Non – Executive, Executive and Independent Directors. The

Board consists of Eight (8) Directors comprising of one Non-Executive, Non-independent Chairman, two Executive Directors, four Independent Directors including a Woman Director and one Nominee Director as on 31st March 2025. No Director holds membership of more than 10 Committees of Board nor as Chairman of more than 5 such Committees.

- c. The Managing Director is not liable to retire by rotation. The Chairman and the other non-independent Director viz., the Director (Operations) are liable to retire by rotation and in the normal course can seek re-appointment at the AGM. Brief resume of Directors seeking reappointment is given in the Notice of the AGM.
- d. The ceiling for being Chairman / Director / Committee member of Board of Companies stipulated under the Act or Listing Regulations are complied with, for all Directors of the Company.
- e. No Director is relative of any other Director.
- f. The age of every Director, including independent Director, is above 21 years. Shareholders' approval by special resolution is obtained for appointing or continuing the directorship of non-executive directors beyond 75 years of age.
- g. Pursuant to Regulation 17 (1D) of SEBI (LODR), none of the Directors are continuing in the Board for a period beyond Five years, without the approval of Shareholders in a general meeting.

ANNEXURE - 2 TO BOARD'S REPORT

III. Number of Board Meetings and Directors' Attendance Record

Name of Director/ DIN	Date of Initial Appointment	Category	No. of Equity Shares held	Attendance at Board Meetings during 2024-25			As on 31 st March 2025 (Including HEB)			Attendance at last AGM (08.06.24)
				No. of Meetings Entitled to Attend	No. of Meetings attended	%	No. of Directorships	Committee Position		
								As Chairman	As Member	
Mr. N Gopalaratnam (DIN: 00001945)	06.06.1991	Promoter, Non-Executive Chairman	51000	5	5	100	5	3	3	YES
Dr. G.A. Pathanjali (DIN: 05297665)	30.05.2012	Managing Director	500	5	5	100	1	-	2	YES
Mr. M. Ignatius (DIN: 08463140)	01.06.2019	Director (Operations)	Nil	5	5	100	1	-	-	YES
Mrs. Lalitha Lakshmanan (DIN: 07140032)	28.05.2016	Independent	Nil	5	5	100	1	2	1	YES
Dr. Vijayamohan K Pillai (DIN: 07308120)	22.03.2019	Independent	Nil	5	5	100	1	1	1	YES
Mr. N. P. Sinha (DIN: 07980838)	28.01.2023	Nominee of Life Insurance Corporation of India	Nil	5	5	100	1	-	2	YES
Mr. Saroj Kumar Patel (DIN: 10474393)	01.04.2024	Independent	Nil	5	5	100	1	-	2	YES
Dr. R Subrahmaniya Sivam (DIN: 02393209)	01.04.2024	Independent	Nil	5	5	100	1	-	3	YES

IV. Directorship in other listed entities as on 31.03.2025

Sl. No	Name of the Director	Name of the other listed entity	Category
1	Mr. N Gopalaratnam	a) Seshasayee Papers and Boards Ltd b) Ponni Sugars (Erode) Limited	Executive Chairman Non-Executive Chairman – Non-Independent

V. Core Skill set, Expertise and Competence of Board of Directors

Our Company constitutes professionals of eminence with decades of hands-on experience in various fields as Directors, encompassing:

- Technology Development cum Project Management.
- Quality Standards (QR) of Advanced Strategic Defence Systems.
- Fundamental Research to Product Development.
- Design concept to Production Engineering of various Electrochemical Systems – Batteries, Fuel Cells and Flow Batteries.
- Finance, Insurance and Auditing Standards.
- Legal cum Government Regulatory norms.

ANNEXURE - 2 TO BOARD'S REPORT

The Board is satisfied that its directors together possess the requisite skill sets for the effective functioning of the company.

VI. Directors Profile

Sl. No.	Name of Director	Skill set, expertise and competence
1	Mr. N Gopalaratnam	A technocrat with rich and varied experience in project and operational management.
2	Dr. G A Pathanjali	He has a Doctorate in Chemical Engineering from Indian Institute of Technology (IIT), Mumbai with four decades of hands - on experience in the Company. He has wide experience in design cum development activities involving Silver Zinc, Nickel Cadmium and project management. He is also a member in many committees of Energy and Power sector constituted by the Government of India.
3	Mr. M Ignatius	He is an Electrical engineer having more than four decades of experience in the Company involving design and development of high-tech batteries and has coordinated with the Navy, Indian Air Force and Defense Research and Development Organization (DRDO) during Battery type approval and Qualification.
4	Mrs. Lalitha Lakshmanan	Has rich experience of over four decades, in Banking, Finance and Management matters. Retired as Chief General Manager of Canara Bank.
5	Dr. Vijayamohanan K Pillai	He is a leading Electrochemist in India. He has worked in several areas of electrochemical power sources and holds 27 patents in both Electrochemistry and Materials Chemistry. He served as an Outstanding Scientist and Director at Central Electrochemical Research Institute, (CSIR – CECRI) Karaikudi. Currently, he is serving as Professor/ Chair in Indian Institute of Science Education and Research (IISER), Tirupati.
6	Mr. N P Sinha	He is the Nominee of Life Insurance Corporation of India (LIC) and he was in charge of Eastern Zone of LIC, having rich experience in Insurance Field.
7	Comde Saroj Kumar Patel	He started his career in HAL Koraput and was then commissioned into the Indian Navy and served in various capacities as CNAI (MB), CNAI (V) and DNAI. He served as Director of Missile System Quality Assurance Agency (MSQAA). He was also the founding Director of Directorate of Quality, Reliability and Safety (DQR&S) at DRDO. He has over four decades of experience in Defense Establishments.
8	Dr. R. Subrahmaniya Sivam	He is a Practicing Chartered Accountant and also member of Institute of Cost Accountants of India and Institute of Company Secretaries of India. He has held various posts in Industries and has over four decades of experience in Internal and Management audits, structuring costing models & systems.

ANNEXURE - 2 TO BOARD'S REPORT

VII. Independent Directors

- The Chairman is a non-executive, non-independent Director and comes under Promoter category. The number of Independent Directors is Four (04) and is one-half of the total strength of Eight (08) Directors in the Board. Any reduction in the strength of Independent Directors is filled within 3 months for ensuring the presence of minimum stipulated strength of Independent Directors in the Board.
- Pursuant to Section 149, 152 and other applicable provisions of the Companies Act, 2013 read with Regulation 17 (1A) of SEBI (LODR), approval was also obtained by way of Special Resolution stated above in the case of Directors who have completed or would be crossing 75 years of age during the tenure.
- Mrs. Lalitha Lakshmanan was re-appointed as Independent Director of the Company for a second term of five consecutive years with effect from 01.04.2021 at the 60th Annual General Meeting held on 07th August, 2021.
- Dr. Vijayamohan K Pillai was re-appointed as Independent Director of the Company for a second term of five years with effect from 01.04.2024 and appointed Cmde Saroj Kumar Patel and Dr. R Subrahmaniya Sivam as Independent Directors of the Company for a fixed term of Five years with effect from 01.04.2024, by way of Special Resolution passed by shareholders through Postal Ballot on 20.03.2024. All the three Special Resolutions relating to the re-appointment / appointment of Independent Directors of the Company was duly passed with requisite majority.

Details of Independent Directors

Name	DIN	Particulars	Tenure of Appointment / Re-appointment	
			From	To
Mrs. Lalitha Lakshmanan	07140032	Re- appointment	01.04.2021	31.03.2026
Dr. Vijayamohan K Pillai	07308120	Re- appointment	01.04.2024	31.03.2029
Cmde Saroj Kumar Patel	10474393	Appointment	01.04.2024	31.03.2029
Dr. R Subrahmaniya Sivam	02393209	Appointment	01.04.2024	31.03.2029

- Independent directors are issued Letter of appointment / reappointment with their consent and the terms thereof are posted on the company website.

The company had formulated a familiarization program for Independent Directors with the objective of making them familiar with their role, rights & responsibilities, nature of the industry, business model and compliance management. The details of the Familiarization program are uploaded in the Company's website www.highenergy.co.in.

- All Independent Directors have renewed their registration in the "Independent Director's Data bank" as maintained by Indian Institute of Corporate Affairs (IICA) and the details are furnished hereunder

Name of the Independent Director	Registration No. in Independent Director's Data bank	Valid From	Valid Upto
Mrs. Lalitha Lakshmanan	IDDB-DI-202002-008609	08.02.2020	07.02.2026
Dr. Vijayamohan K Pillai	IDDB-DI-202002-014567	25.02.2020	24.02.2030
Cmde. Saroj Kumar Patel	IDDB-NR-202401-055070	27.01.2024	26.01.2029
Dr. R.Subrahmaniya Sivam	IDDB-DI-202001-005554	18.01.2020	17.01.2027

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In terms of the amended provision of Rule 6(a)(4) of the Companies (Appointment and Qualification of Directors) Rules, 2014, all Independent Directors, except Cmde Saroj Kumar Patel, have been granted exemption from the Online Proficiency Self Assessment test conducted by the Indian Institute of Corporate Affairs (IICA). Cmde Saroj Kumar Patel, who had enrolled in the Independent Directors' Data bank on 27th January, 2024, completed the Online Proficiency Self Assessment test on 07th January, 2025 (before the due date to complete the assessment i.e. 26th January, 2026) thereby complying with the statutory requirements.

- g) All the Independent directors have given the declaration affirming that they meet the criteria of independence as provided in Section 149 (6) of the Act and have complied with relevant provisions of Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.
- h) In the opinion of the Board, (i) all the Independent Directors fulfill the conditions for being appointed as Independent Director as specified in the Act and Listing Regulations (ii) they possess the integrity and expertise, and have the experience required for their role as independent director of the company.
- i) No Independent Director had resigned from the directorship of the company before the expiry of the term of appointment during the Financial Year ended 31st March 2025.
- j) **D & O Insurance:** The Company has proactively taken Insurance Cover for Directors and Officers, covering both independent and non-independent Directors, for such sum and risks as determined necessary and expedient by the Board.

VIII. Board Process

(a) Board Meetings

The Board meeting dates for the entire financial year are tentatively fixed before start of the year. An annual calendar of Board / Committee meetings is circulated to facilitate Directors plan their schedules for attending the meetings.

Notice for the Board meeting is issued normally 2 weeks in advance. Detailed Agenda papers are circulated one week in advance.

During the FY 2024-25, Five (5) Board Meetings were held on 04.05.2024, 20.07.2024, 19.10.2024, 21.01.2025 and 22.03.2025. The meeting held on 19.10.2024 was conducted through Video Conference (VC), in due compliance of Rule 3 of the Companies (Meetings of Board and its Powers) Rules, 2014. All other meetings were held in Physical mode and VC facility is provided whenever requested by any director. Interval between any two meetings was not more than 120 days.

(b) Board Proceedings

Board meetings are governed by structured Agenda, containing comprehensive information and extensive details, that is circulated at least one week in advance. Urgent issues and procedural matters are at times tabled at the meeting with prior approval of Chairman and consent of all Directors present. PowerPoint presentation is made to facilitate focus on the subject, pointed attention and effective deliberations at the meetings.

The governance process includes a systemic post – meeting follow – up, review of ATR (Action Taken Report) and reporting process for decisions taken pending approval of Board.

During FY 2024 – 25, the Board has accepted all the recommendations of the Committees of the Board that are mandatorily required.

ANNEXURE - 2 TO BOARD'S REPORT

IX. Board Committees

(a) Audit Committee

The Audit Committee comprises of only Non-Executive Directors with more than two-third being Independent Directors. The Chairman of Audit Committee is an independent director and is present at the Annual General Meetings (AGM) of the company.

The Committee is entrusted with the responsibility of supervising the Company's internal controls and financial reporting process. It meets at regular intervals not exceeding 120 days between any two meetings and subject to a minimum of 4 times in a Financial year.

Chairman of the Company duly assisted by MD, Director (Operations) and CFO are present as invitee, while statutory auditors and internal auditors are present in most meetings. The Company Secretary acts as the Secretary of the Audit Committee.

The Audit Committee conforms to Section 177 of the Act and Regulation 18 of the SEBI (LODR) Regulations, 2015, in all respects concerning its constitution, meetings, functioning, role and powers, mandatory review of required information, approved related party transactions and accounting treatment for major items. Appointments of auditors are done on the recommendations of the Audit Committee. Further, the committee mandatorily reviews the information and discusses other items, envisaged in Part C of Schedule II of SEBI (LODR) Regulations, 2015, as and when applicable.

During the FY 2024-25, the Committee met 4 times on 04.05.2024, 20.07.2024, 19.10.2024 and 20.01.2025. The meeting held on 19.10.2024 was conducted through Video Conference (VC), in due compliance of Rule 3 of the Companies (Meetings of Board and its Powers) Rules, 2014. All other meetings

were held in Physical mode and VC facility is provided whenever requested by any director.

Details of the composition of the Audit Committee and attendance during FY 2024 – 25 are given hereunder: -

Name of Member	Status	Attendance at Meetings	
		No.	%
Mrs. Lalitha Lakshmanan	Chairman of the Committee	4	100
Mr. N P Sinha	Member	4	100
Mr. Saroj Kumar Patel	Member	4	100
Dr. R Subrahmaniya Sivam	Member	4	100

Members of the Audit Committee have requisite financial and management matters.

(b) Nomination and Remuneration Committee (NRC)

Pursuant to Section 178 of the Companies Act, 2013, and Regulation 19 of the SEBI (LODR) Regulations, 2015, NRC comprises of 3 Non-Executive Directors and Independent Directors. The Chairman of the Committee is an Independent Director and is present at the AGM of the company. As envisaged in Para A of Part D of Schedule II of SEBI (LODR) Regulations, 2015, the Nomination and Remuneration Committee is vested with all the necessary powers and authority to ensure the criteria for:

- Formulation of criteria for determining qualifications, positive attributes and independence of a director.
- Recommending to the Board a remuneration policy for directors and key managerial personnel.
- To evaluate Independent Director on balance of skills, knowledge and experience on the Board for their appointment.

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- d) Formulation of criteria for evaluation of Independent Directors and the Board.
- e) Recommend for extension or continuation of the term of appointment of the independent director on the basis of performance evaluation of such director.
- f) Devising a policy on diversity of Board of Directors.
- g) Identifying candidates who are qualified to become Directors (including Executive, Non-Executive and Independent Directors) of the Board and who may be appointed as KMP and senior management, in accordance with the criteria laid down and recommend to the Board regarding their appointment and removal.

The Committee meets as per needs but at least once in a year. However, the Committee met 2 times during the FY 2024 -25, on 21.01.2025 and 22.03.2025 and both the meetings were held in physical mode.

Details of the Composition of the NRC and attendance during FY 2024 - 25 are given hereunder: -

Name of Member	Status	Attendance at Meetings	
		No.	%
Mrs. Lalitha Lakshmanan	Chairman of the Committee	2	100
Dr. Vijayamohan K Pillai	Member	2	100
Dr. R Subrahmaniya Sivam	Member	2	100

(c) Stakeholders Relationship Committee (SRC)

Pursuant to Section 178 of the Companies Act, 2013, and Regulation 20 of the SEBI (LODR)

Regulations 2015, read with Para B of Part D of Schedule II of SEBI (LODR) Regulations, 2015, the Stakeholders Relationship Committee's role and responsibility includes expeditious processing and approval of transactions in securities, compliance with the Act and SEBI regulations, review of measures taken for effective exercise of voting rights by shareholders and redressal of investor grievances. The Committee further oversees and monitors the performance of the Registrar & Transfer Agents in accordance with service standards adopted by the company and devises measures for overall improvement in the quality of investor services. The committee also oversees the nature of complaints received from its investors along with the reply provided by the Company.

The Committee also took initiatives for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend /annual reports to the shareholders of the company. Further, the committee seeks the opinion of legal counsel to ensure the veracity of the documents, before approving the transmission related requests.

The Committee comprises of 3 Directors, of which one is an Independent Director. The Chairman of the Committee is a Non-Executive Director and is present at the Annual General Meeting (AGM) of the Company. During the FY 2024 - 25 , the Committee met 4 times on 04.05.2024, 16.07.2024, 15.10.2024 and 15.01.2025. Out of this, two meetings dated 16.07.2024, 15.01.2025 were held through Video Conference (VC) and the other two meetings dated 04.05.2024 and 15.10.2024 were held in physical mode.

Details of the composition of the SRC and attendance during FY 2024 -25 are given hereunder: -

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Name of Member	Status	Attendance at Meetings	
		No.	%
Mr. N Gopalaratnam	Chairman of the Committee	4	100
Dr. G.A. Pathanjali	Member	4	100
Mrs. Lalitha Lakshmanan	Member	4	100

Mr. V Anantha Subramanian, Company Secretary is the Compliance Officer.

The company has in place an adequate system for expeditious redressal of investor complaints. Status of investor complaints is shown in the Shareholder Information section of this Report under "Other Compliances". Quarterly reports on the compliance of investor grievances are filed with the stock exchange. Annual compliance certificates signed by both the company and the Registrar & Transfer Agent are filed within 30 days from the end of the financial year.

(d) Corporate Social Responsibility (CSR) Committee

The Company is covered under Section 135 of the Companies Act, 2013 for FY 2024 – 25. As against the CSR obligation of ₹ 49.11 lakhs (after setting-off excess expenditure of ₹ 3.57 lakhs incurred during FY 2023 – 24) for the FY 2024-25, the Company has spent ₹ 50.17 lakhs in the areas specified under Schedule VII of the Act. The details of the CSR expenditure are described in the Annual CSR Report as **Annexure – 4**, which forms part of this report.

The Committee comprises of five Directors, of which three of them are Independent Directors. The Chairman of the Committee is an Independent Director and is present at the Annual General Meeting (AGM) of the Company. During the FY 2024 - 25, the

Committee met 4 times on 02.05.2024, 17.07.2024 14.10.2024, and 13.01.2025 and all the meetings were conducted through Video Conference (VC) / Other Audio-Visual Means (OAVM).

Details of the composition of CSR Committee and attendance during FY 2024 – 25 are given hereunder:-

Name of Member	Status	Attendance at Meetings	
		No.	%
Dr. Vijayamohanan K Pillai	Chairman of the Committee	4	100
Dr. G A Pathanjali	Member	4	100
Mr. N P Sinha	Member	4	100
Comde Saroj Kumar Patel	Member	4	100
Dr. R Subrahmaniya Sivam	Member	4	100

(e) Board / Committee Meeting Minutes

The minutes of the Board/ Committee meetings are prepared by the Company Secretary and upon approval by the Chairman of the Meeting, it is circulated to all Directors / members. These are placed at the succeeding Meetings for confirmation and to take on record.

(f) Circular Resolution

Circular resolution is made in exceptional and urgent cases that are recorded at the succeeding Board/Committee Meetings. During the FY 2024 - 25, five circular resolutions were passed by the Stakeholder Relationship Committee and two circular resolutions were passed by the Board.

Circular Resolution passed by the Stakeholders Relationship Committee

- On 06.06.2024 the Stakeholder Relationship Committee passed a Circular resolution for approving transposition cum Demat of Shares.

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- b) On 20.06.2024, 30.07.2024, 25.09.2024 and 28.03.2025, the Stakeholder Relationship Committee passed the Circular resolution for transmission of Shares to the legal heir, owing to the demise of the Original Shareholder of the Company.

Circular Resolution passed by the Board

- a) On 25.06.2024, the Board of Directors passed the first Circular resolution to authorize, to present and execute MODT (Memorandum of Deposit of Title Deeds)
- b) Further, on 19.11.2024, the Board of Directors passed the second Circular resolution for Authorization to open the Trading Account with M/s. Integrated Enterprises (India) Pvt Limited for the Company's Demat Account, regarding transfer of Unclaimed Shares, related to Sub-Division of Equity shares, to the Company's Unclaimed Suspense Account in a Demat form.

X. Governance Process & Policies

(i) Policy on Director's Appointment & Remuneration

The Board on the recommendations of the Nomination and Remuneration Committee meeting held on 26th March 2015 had approved the Nomination and Remuneration Policy. It inter alia deals with the manner of selection of Board of Directors, Managing Director, Key Managerial Personnel (KMP) and fixing their remuneration. This policy is framed as per Section 178(3) of the Companies Act, 2013.

1. Criteria for selection of Non-Executive Directors

- a) The Committee will identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as director.

- b) Directors would be chosen from diverse fields of expertise drawn from industry, management, finance and other disciplines.
- c) In case of appointment of independent directors, the Committee will satisfy itself with regard to the independent nature of the directors vis-à-vis the company conforming in entirety to the conditions specified under Section 149 of the Companies Act, 2013 read with Schedule IV thereto and the Rules made thereunder and the SEBI (LODR) Regulations, 2015.
- d) The Committee will ensure that the candidate identified for appointment as a director is not disqualified in any manner under Section 164 of the Companies Act, 2013.
- e) In the case of reappointment of non-independent director(s), the Board will take into consideration the performance evaluation of the Director(s) and their engagement level.

2. Remuneration Policy

The remuneration policy aims at attracting and retaining suitable talent and devising a remuneration package commensurate with competition, size of the company, its nature of business and considered appropriate to the respective role and responsibilities.

The remuneration policy seeks to ensure that performance is recognized and achievements are rewarded. Remuner Act, 2013 .

The Policy has been uploaded in the Company's website at <https://www.highenergy.co.in/wp-content/uploads/2025/05/Nominationa-and-Remuneration-Policy-4.pdf>.

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3. Remuneration of Directors & Key Managerial Personnel (KMP)

The Nomination and Remuneration Committee recommends the remuneration of directors and KMP which is approved by the Board of Directors and wherever necessary further approved by the shareholders through ordinary or special resolution as applicable.

- a) Managing Director and Director (Operations) are the Executive Directors, entitled for managerial remuneration.
- b) On the recommendation of the Nomination and Remuneration Committee, the Board in its Meeting held on 22.03.2025 approved the payment of commission of ₹ 36 lakhs to Managing Director for the financial year 2024 – 25, in addition to the salary and perquisites. This is in compliance, as per the resolution approved by the shareholders at the 62nd Annual General Meeting held on 24.06.2023.
- c) On the recommendation of the Nomination and Remuneration Committee, the Board in its Meeting held on 22.03.2025 approved the payment of commission of ₹ 21 lakhs to Director (Operations) for the financial year 2024 – 25, in addition to the salary and perquisites. This is in compliance, as per the resolution approved by the shareholders at the 61st Annual General Meeting held on 29.06.2022.
- d) Mr. R Swaminathan, Chief Financial Officer (CFO) and Mr. V. Anantha

Subramanian, Company Secretary are the other Key Managerial Personnel.

- e) No Director or his relative holds an office or place of profit in the Company. Other than direct or indirect equity holding and sitting fee, there is no pecuniary relationship or transaction between the company and its non-executive directors. No Stock option is issued by the company to executive directors.
- f) Non-Executive Directors are paid sitting fee as ₹ 30,000/- per meeting of Board or any Committees thereof. Pursuant to the approval of shareholders at its 62nd AGM, commission of ₹ 3 lakhs would be paid to each Non-Executive Director who have been in office for the Financial Year 2024-25.

Remuneration particulars of the Directors and Key Managerial Personnel are given in Note No. 36 of the financial statements.

The same may be treated as required disclosure under Para IV Section II – Part II of the Schedule V to the Companies Act, 2013 and Clause (6) of Para C of Schedule V to SEBI (LODR) Regulations, 2015.

The Board in its meeting held on 15th March, 2024 increased the sitting fee from ₹ 20,000/- to ₹ 30,000/- per meeting of Board and Committee Meetings with effect from 01.04.2024. The details of remuneration paid to Non-Executive Directors during the year by way of sitting fee for attending the Board / Committee Meetings are as under: -

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(In ₹)

Directors	Sitting Fee for		Total
	Board Meeting	Committee Meeting (*)	
Mr. N Gopalaratnam	1,50,000	1,20,000	2,70,000
Mrs. Lalitha Lakshmanan	1,50,000	3,00,000	4,50,000
Dr. Vijayamohanan K Pillai	1,50,000	1,80,000	3,30,000
Mr. N P Sinha-Nominee of LIC	1,50,000	2,40,000	3,90,000
Cmde Saroj Kumar Patel	1,50,000	2,40,000	3,90,000
Dr. R. Subrahmaniya Sivam	1,50,000	3,00,000	4,50,000
Total	9,00,000	13,80,000	22,80,000
(+) Commission paid for the FY 2024 – 25			18,00,000
Grand Total			40,80,000

(*) Audit Committee, Stakeholder Relationship Committee, Nomination and Remuneration Committee and Corporate Social Responsibility Committee

(ii) Performance Evaluation

The Board of Directors on the recommendations of the Nomination and Remuneration Committee held on 26th March 2015, approved the Board evaluation framework. It had laid down specific criteria for performance evaluation covering:

- Subject of Evaluation
- Evaluation of Board process
- Frequency of Board Evaluation
- Responsibility of Board Evaluation
- Review of Board Evaluation
- Evaluation of Committees
- Individual Evaluation of Board members and the Chair person
- Individual Evaluation of Independent Directors

The Board Evaluation is internally done on an annual basis, using templates incorporating specific attributes. Commonly agreed comments and remarks are recorded by the Chairman of committee against each attribute.

The Nomination and Remuneration Committee during the year evaluated the performance of all directors at its meeting held on 22.03.2025.

The director whose performance is being evaluated did not participate during that part of the meeting. The Committee had expressed overall satisfaction on such evaluation. All the Independent Directors were present at this meeting.

The Board at its meeting held on 22.03.2025 evaluated the performance of each of the Independent Directors (excluding the Independent Director being evaluated) and recorded its overall satisfaction and decided

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in terms of Para VIII (2) of Schedule IV to the Act that all the four Independent Directors be continued for their residual term in the office of Independent Director approved by the shareholders.

Further the Board evaluated the functioning of each of the Committees and evaluated its own performance on the basis of the criteria approved by the Nomination and Remuneration Committee and there was no specific observation made during Board evaluation.

The Independent Directors in their exclusive meeting held on 22.03.2025 did the evaluation on the performance of Chairperson, Managing Director, non-independent directors and the Board as a whole and expressed overall satisfaction. All the independent directors were present during the meeting.

(iii) Insider Trading

In deference to SEBI (Prohibition of Insider Trading) Regulations, 2015, the Board reformulated the:

- i. Code of Practices and Procedures for fair disclosure of Unpublished Price Sensitive Information (Reg 8); and
- ii. Minimum Standards for Code of Conduct to Regulate, Monitor and Report Trading by Designated Persons (Reg 9).

The Policy has been uploaded in the Company's website at <https://www.highenergy.co.in/wp-content/uploads/2025/05/Principles-of-Fair-Disclosure-1.pdf>

<https://www.highenergy.co.in/wp-content/uploads/2025/05/Code-of-Conduct-1.pdf>.

These codes apply to all directors and designated persons. It is hereby affirmed that all directors and designated persons have complied with the codes as applicable during FY 2024 – 25 and a confirmation to this effect

was obtained from each of them.

The trading window shall remain closed during the period when designated persons in terms of the Regulations can reasonably be expected to have possession of Unpublished Price Sensitive Information (UPSI). In any event, the trading window shall remain closed from the end of every quarter till 48 hours after declaration of financial results. Periodic Intimation of this is given to stock exchange and a system generated alert is sent to all Directors and Designated persons.

The company on its own maintaining a Structured Digital Database (SDD) containing the details of persons/ entities with whom unpublished price sensitive information is shared. This database is maintained with adequate controls and checks such as time stamping and audit trails to ensure that the database cannot be tampered.

Pursuant to Regulation 3(5) and 3(6) of SEBI (Prohibition of Insider Trading) Regulations, 2015 a Compliance certificate duly certified by the Company Secretary of the Company was filed with the Stock Exchange for each quarter.

Pursuant to SEBI Circular no. SEBI/HO/ISD/ISD-PoD-2/P/CIR/2023/124 dated July 19, 2023, and CDSL communique nos. CDSL/OPS/RTA/POLCY/2023/197 dated September 14, 2023 and CDSL/OPS/RTA/POLCY/2023/133 dated July 19, 2023 and CDSL/OPS/RTA/POLICY/2022/170 dated September 26, 2022, BSE Notice No. 20231124-39 dated November 24, 2023 and NSE Circular No. NSE/CML/2023/79 dated November 17, 2023 regarding Trading Window closure period under Clause 4 of Schedule B read with Regulation 9 of SEBI (Prohibition of Insider Trading) Regulations, 2015 ("PIT Regulations") – Extending framework for restricting trading by Designated Persons ("DPs") by freezing PAN at security level to all

ANNEXURE - 2 TO BOARD'S REPORT

listed companies, the Company complied with the said requirement from January 01, 2024 which is the effective date.

No complaint under the Insider Trading Regulations was received during the FY 2024 – 25.

(iv) Code of Conduct

The Board had formulated a Code of Conduct for Directors and Key Managerial Personnel of the Company which is posted in our Company website at www.highenergy.co.in. All the Directors and Key Managerial Personnel had complied with the Code and a confirmation to this effect was obtained from them individually for FY 2024 – 25.

Further, the Key Managerial personnel have declared to the Board that no material, financial or commercial transactions were entered into by them during FY 2024 – 25, where they have personal interest that may have a potential conflict with the interest of the Company at large.

Declaration signed by Managing Director affirming the above is attached as **Appendix – 1**.

(v) Related Party Transactions

The Board had formulated a policy on Related Party Transactions (RPTs) in line with Section 188 of the Companies Act, 2013. It further fixed the materiality threshold under this policy at 10% of the turnover as per the last audited Annual financial statements. Transactions with a related party individually or taken together in a financial year crossing this 10% threshold would be considered material.

RPTs during FY 2024-25 are disclosed in Note No 36 (D) of the Financial Statements that includes transactions with entity belonging to the promoter holding more than 10% shareholding in the company in accordance with the relevant accounting standards.

All RPTs have the prior approval of Audit Committee. The Audit Committee at its meeting held on 04th May, 2024 gave its approval for RPTs during FY 2024 – 25. However, on Half Yearly basis the Related Party Transaction details were placed before the Audit Committee for ratification.

The company in terms of Regulation 23 of the SEBI (LODR) Regulations, 2015, submits within the stipulated time on the date of publication of its standalone financial results for the half year, disclosure of related party transactions in the specified format to the Stock Exchanges. The said disclosure is available on the website of the company.

None of these transactions is likely to have a conflict with the company's interest. The company in terms of Regulation 23 of the SEBI (LODR) Regulations, 2015 submits within the stipulated time on the date of publication of its standalone financial results for the half year, disclosure of related party transactions in the specified format to the Stock Exchange (BSE). The said disclosure is available on the website of the company. None of the directors had any pecuniary relationships or transactions vis-à-vis the company other than those duly disclosed.

The Policy has been uploaded in the Company's website at <https://www.highenergy.co.in/wp-content/uploads/2025/05/RPT-Policy-1.pdf>

(vi) Risk Management

The company has a robust risk management framework to identify and evaluate business risks and opportunities. It seeks to create transparency, minimize adverse impact on the business objective and enhance the company's competitive advantage. It aims at ensuring that the executive management, controls the risk through a properly defined framework.

The company has laid down appropriate procedures to inform the Board about the risk assessment and minimization procedures. The Board periodically revisits and reviews

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the overall risk management plan for making desired changes in response to the dynamics of the business. Pursuant to the Regulation 21(5) of SEBI (LODR) Regulations, 2015, the company is not currently required to constitute a Risk Management Committee.

(vii) Whistle Blower Policy

In deference to Section 177 (9) of the Act read with relevant Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014, the Company has established a vigil mechanism overseen by the Audit Committee.

The Policy has been uploaded in the Company's website at the following link <https://www.highenergy.co.in/wp-content/uploads/2025/05/Whistle-Blower-Policy-1.pdf>

No complaint under this facility was received in FY 2024 – 25.

(viii) Policy for Prevention of Sexual Harassment at Workplace

The company has in place a Policy for Prevention of Sexual Harassment at Workplace in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. Internal Complaints Committee has been set up to redress complaints received on sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy.

The Policy has been uploaded in the Company's website at <https://www.highenergy.co.in/wp-content/uploads/2025/05/POSH-Policy-1.pdf>

Number of Complaints filed, disposed during and pending at the end of FY 2024 – 25 is NIL.

(ix) Document preservation

Pursuant to Regulation 9 of the SEBI (LODR) Regulations, 2015, the company has formed a policy for preservation of records. This policy covers all corporate records of the company whether in paper or digital form and applies

to all departments and business functions of the company. The preservation of documents as per the requirements of SEBI (LODR) Regulations, 2015, is done continuously.

The Policy has been uploaded in the Company's website at <https://www.highenergy.co.in/wp-content/uploads/2025/05/Preservation-of-documents-policy-1.pdf>

XI. Other Compliances

(a) Management Discussion and Analysis

Management Discussion and Analysis Report is made in conformity with Regulation 34(2) (e) of the SEBI (LODR) Regulations, 2015 and is attached to the Board's Report forming part of the Annual Report of the Company.

(b) Quarterly Financial Results

Pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Quarterly Financial Results are approved by the Board on the recommendations of the Audit Committee. These are filed with Stock Exchange (BSE) through online, after the conclusion of the Board Meeting besides publication of the abstract of the results with Quick Response (QR) codes in the dailies, as required, within the stipulated time. These are also posted immediately on the company's website www.highenergy.co.in.

(c) Quarterly Compliance Report

The Company had submitted for each of the four quarters during FY 2024 – 25, the Compliance Report on Corporate Governance / Integrated Filing (Governance) to Stock Exchange, within the time limit stipulated, from the close of each quarter.

(d) Disclosure of material events or information

Pursuant to Regulation 30 of the SEBI (LODR) Regulations, 2015, the company discloses the information/events specified under Schedule III of the Listing Regulations to the Stock Exchange, within the stipulated time.

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The disclosures made by the company to stock exchanges during the year includes the following:

Sl. No.	Date	Disclosure
1	23.04.2024	Clarification letter regarding Inquiries Related to Social Media Posts.
2	31.05.2024	Intimation of Changes in Credit Rating under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
3	04.09.2024	Intimation of award of order receipt of order (from GST Authority)
4	21.01.2025	Outcome of Board Meeting – Recommended the Reappointment of Mr. M Ignatius, Director (Operations) of the Company and approved the Postal Ballot Notice for seeking Shareholder's approval.
5	13.02.2025	Issue of Postal Ballot Notice seeking approval of Shareholders of the Company for the Reappointment of Mr.M Ignatius, Director (Operations) of the Company.
6	19.03.2025	Disclosure of Postal Ballot Voting Results along with Scrutinizer's Report, relating to Special Resolution passed with requisite Special majority by the shareholders with regard to the Reappointment of Mr. M Ignatius, Director (Operations) of the Company by Special resolution.
7	22.03.2025	Outcome of the Board Meeting – Recommended the Appointment of Secretarial Auditor of the Company.

(e) SCORES and SMART ODR

SEBI requires all listed companies to process Investor complaints in a centralized web-based complaint system called “SEBI Complaints Redressal System” (SCORES). All complaints received from shareholders of listed companies are posted in this system. Investors can lodge complaints only through SCORES from 01.04.2024. Listed companies are advised to view the complaints and submit Action Taken Report (ATR) with supporting documents in SCORES.

During the year, One Investor Complaint was received on 26th March, 2025 in SCORES portal related to Dividend and the Compliant was resolved on 28th March, 2025.

(f) Accounting Treatment

In the preparation of Financial Statements, the Company has followed similar accounting treatment like previous year (FY 2023 – 24) and due compliance is ensured as per the prescribed and applicable Indian Accounting Standards (Ind AS).

(g) Cost Audit

The Company does not come under the threshold limit as specified under Companies (Cost Records and Audit) Rules, 2014, and hence Cost Audit is not applicable. However, as stipulated by Audit Committee and the Board, all necessary compliances are ensured.

(h) Reconciliation of Share Capital Reports/Certificates to Stock Exchange

Description	Frequency	For the Quarter ended	Furnished on
Reconciliation of Share Capital Audit Report to Stock Exchange on the total admitted Capital with NSDL/CDSL and the total issued & Listed Capital	Quarterly	30.06.2024	15.07.2024
		30.09.2024	18.10.2024
		31.12.2024	28.01.2025
		31.03.2025	26.04.2025

ANNEXURE - 2 TO BOARD'S REPORT

(i) Secretarial Standards & Secretarial Audit

Pursuant to Section 118 (10) of the Companies Act, 2013 every company shall observe secretarial standards with respect to general and Board meetings as specified by the Institute of Company Secretaries of India. The company had complied with all applicable Secretarial Standards during FY 2024 – 25.

Pursuant to Section 204(1) of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the company appointed M/s. V Suresh Associates, Practicing Company Secretaries ((bearing Firm Registration No. P2016TN053700, Peer Review Cert.No.6366/2025) to undertake the secretarial audit of the company for FY 2024 – 25. The Secretarial Audit Report was placed before the Board on 10.05.2025 and there is no qualification therein. It is enclosed as **Annexure – 6** to Board's Report.

(j) Annual Secretarial Compliance Certificate

As per Regulation 24 (A) of SEBI (LODR) Regulations, 2015, all the Listed Companies to file Annual Compliance Certificate signed by Secretarial Auditor or a peer reviewed Company Secretary with Stock Exchange within 60 days of the end of the financial year. The Company obtained the certificate from M/s. V Suresh Associates, Secretarial Auditor, that will be filed with the Stock Exchange in time.

(k) Internal Auditor

Pursuant to Section 138(1) of the Companies Act, 2013 the company has appointed M/s. R Subramanian And Company LLP (Firm Regn.No.004137S/S200041), Chartered Accountants, Chennai to conduct internal audit of the functions and activities of the company for FY 2024 – 25. The Internal Auditor reports directly to the Audit Committee.

(l) Certificate on “No Disqualification”

Certificate from Mr. V Suresh, (Senior Partner, M/s. V Suresh Associates) Practicing Company Secretary confirming that none of the directors on the board of the company have been debarred or disqualified from being appointed or continued as directors of companies by SEBI / MCA or any such statutory authority is provided in **Appendix– 2**.

(m) Auditors' Certificate on Corporate Governance

Certificate of Statutory Auditors, M/s. Maharaj N R Suresh And Co LLP, obtained on the compliance of conditions of Corporate Governance in deference to Para E of Schedule V of the SEBI (LODR) Regulations, 2015, is annexed as **Appendix – 3**.

(n) CEO and CFO certification

CEO certification by Dr. G A Pathanjali, Managing Director and CFO certification by Mr. R Swaminathan, Chief Financial Officer as required under Regulation 17 (8) of the Listing Regulations were placed before the Board at its meeting on 10.05.2025. The certification has been enclosed as **Appendix – 4**.

(o) Review of Directors' Responsibility Statement

The Board in its Report had confirmed that the annual accounts for the year ended 31st March 2025 have been prepared as per applicable accounting standards and policies, and that sufficient care has been taken for maintain adequate accounting records.

(p) Subsidiary Companies

The Company has no subsidiary.

(q) Deposits

The company has not accepted deposits from the Public.

ANNEXURE - 2 TO BOARD'S REPORT

(r) Peer review of Auditors

Regulation 33 (1) (d) of the SEBI (LODR) Regulations, 2015 stipulates that Limited review/ Audit reports shall be given only by an Auditor who has subjected himself to the Peer review process and holds a valid certificate issued by the Peer Review Board of the ICAI.

The Statutory Auditors of the Company M/s. Maharaj N R Suresh And Co LLP have undergone the peer review process and obtained the certificate. The Peer Review certificate is valid till 30th September 2026 and that was placed on 04th May, 2024, before the Audit Committee.

(s) Statutory Auditor's fees for FY 2024 – 25

Details are furnished in Note No.31 of Financial Statements.

No fee or other sum was paid during the year to any entity in the network firm/ network entity of which the statutory auditor is a part.

(t) Discretionary requirements

(1.) Shareholders' Rights

Quarterly Financial Results are posted on the Company's website and the summary of the results are published in the newspapers both in English and in Vernacular language (Tamil).

(2.) Audit Qualifications

The Company has ensured to remain in the regime of unqualified financial statements. Annual financial results for FY 2024-25 are being filed with the stock exchanges along with the declaration by the Managing Director confirming that the Auditors' Report on Annual Financial Results containing unmodified opinion.

(3.) Separate posts of Chairperson and the Managing Director

The Company has appointed separate person as Chairman and the Managing

Director. The Chairman is non-executive and is not related to the Managing Director.

(4.) Woman Independent Director

The Company has woman independent director, Mrs Lalitha Lakshmanan on the Board.

(u) Disclosures

1. No strictures / penalties had been imposed on the company by the Stock Exchanges or SEBI or any statutory authority on any matters related to the capital market during the last 3 years.
2. No significant and material orders were passed by the Regulators, Courts or Tribunals impacting the "going concern status" and / or the company's operations in future.
3. SEBI has mandated the inclusion of Business Responsibility Reports as part of the Annual Reports for listed entities that is currently applicable for top 1000 listed entities. Our company is not within the list of Top 1000 listed entities.
4. SEBI has mandated formulation of Dividend Distribution Policy for top 1000 listed entities and disclosure of the same in the Annual Reports and websites of the company. Though our company is not currently covered by this, efforts are taken to regularly pay dividend to our shareholders, since FY 2020 – 21.
5. The Company opened an "Unclaimed Suspense Account" to transfer the Unclaimed shares relating to Sub-division of shares after sending 3 reminder letters (dated 27th August, 2024, 10th October, 2024 and 11th December, 2024 respectively). The details of the same has been posted in the website <https://www.highenergy.co.in/investor-info/>

ANNEXURE - 2 TO BOARD'S REPORT

(v) Website

The Company maintains a functional website <https://www.highenergy.co.in>. It contains basic information about the company and disseminates all the information spelt out in Regulation 46 of the Listing Regulations. Updates are uploaded within two working days of change in content in respect of matters specified in Regulation 46 (2).

XII. Means of Communication

(a) Intimation of Board Meeting

The Company intimates Stock Exchange the Notice of Board Meeting to consider financial results. The results are furnished to Stock Exchange immediately on conclusion of Board Meeting and concurrently uploaded in company's website www.highenergy.co.in.

(b) Audited / Unaudited Financial Results

Period	Date of Approval by the Board	Date of Publication	Newspaper
Quarter ended 30 th June, 2024(*)	20.07.2024	22.07.2024	Business Standard and MakkalKural
Quarter ended 30 th September, 2024(*)	19.10.2024	21.10.2024	
Quarter ended 31 st December, 2024(*)	21.01.2025	22.01.2025	
Year ended 31 st March, 2025(**)	10.05.2025	12.05.2025	
*Unaudited **Audited			

The Company files the financial results both in PDF and XBRL formats to the Stock Exchange (BSE) immediately after the conclusion of the Board Meeting.

The Company will continue to publish extract of Quarterly / Half yearly financial results in the Newspapers as required under SEBI (Listing Obligations and Disclosure Requirements)

Regulations 2015. The Full format of the Financial Results are made available on the Stock Exchange Website (www.bseindia.com) and concurrently in our Company Website (www.highenergy.co.in) upon approval by the Board of Directors.

No presentation was made during the year to institutional investors or analysts. The Company has no agreement with any media company for public dissemination of its corporate information.

(c) General Shareholder Information

(i) Details for 64th AGM

Day, Date and Time	Saturday, the 21 st June, 2025 at 11.00 A.M
Venue / Mode	Participation through Video Conference (VC)/ Other Audio-Visual Means (OAVM)
Book Closure	From ,Saturday, the 07 th June, 2025 to Saturday, the 21 st June, 2025 (Both days inclusive)
Cut – off date for e-voting	Saturday, the 14 th June, 2025
Record Date for Dividend	Friday, the 06 th June, 2025
Dividend	₹ 3/- per Equity Share (Proposed)
Dividend Payment Date	On or before Saturday, the 28 th June, 2025

(ii) Stock Exchange Details

Name & Address	BSE Phiroze & Jeejeebhoy Towers Dalal Street, Mumbai 400 001 Ph:022-2272 1233 /2272 1234 Fax:022-2272 2082 E-mail: corp.relations@bseindia.com Web Site: www.bseindia.com
Listed from	May 1962
Stock Code	504176

The Listing fee of Stock Exchange, for the FY 2025 – 26, had been paid to BSE.

ANNEXURE - 2 TO BOARD'S REPORT

(iii) Dematerialisation

The Equity Shares of the Company are traded in compulsory Demat form and are available for trading under both the Depository Systems in India, namely, CDSL and NSDL. The sub-division exercise was completed and the Company obtained New International Securities Identification Number **(ISIN) INE783E01023** replacing the previous ISIN INE783E01015.

Shareholders were advised to convert their holdings from physical mode to Demat mode considering overall merits of the depository system and total prohibition on transfer of shares in physical mode from 01.04.2019. Transposition and Transmission are, however, exempted from this amendment. No request for Transfer of shares in physical mode was received during the FY 2024 – 25.

The details of dematerialized and physical holding of shares, as on 31st March 2025:

Mode of holding	Shareholders		Equity Shares	
	No.	%	No.	%
Physical	93	0.36	1,01,180	1.13
Demat	25,557	99.64	88,62,660	98.87
Total	25,650	100.00	89,63,840	100.00

(iv) Registrar and Share Transfer Agent

The Company has appointed M/s. Cameo Corporate Services Ltd as our Registrar and Share Transfer Agent (RTA).

Address to contact for Physical and Demat Segments:

M/s. Cameo Corporate Services Ltd.

"Subramanian Building", 5th Floor

1, Club House Road, Chennai 600 002

Phone: 044-28460390(5 Lines),

E-mail: www.investor@cameoindia.com

Web: www.cameoindia.com

Shareholders holding shares in electronic form shall address their correspondence to their respective Depository Participants.

(v) Nomination facility

Shareholders holding shares in physical form and desirous of making a nomination in terms of Section 72 of the Companies Act, 2013 are requested to submit to the Registrar and Transfer Agent in the Form No.SH.13 prescribed under Rule 19 of the Companies (Share Capital and Debentures) Rules, 2014 which can be availed on request or downloaded from Company / MCA website (www.mca.gov.in). In the case of Demat holding, shareholders shall submit the same to their Depository Participants.

(vi) Intimation Letters sent to Physical Shareholders

Pursuant to SEBI Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2024/37 dated May07, 2024 read with SEBI Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2024/81 dated June10, 2024, the Company sent communication through RTA – M/s. Cameo Corporate Services Ltd, to all the Physical holders who do not have PAN, KYC details to;

- furnish PAN and KYC details with the Company / RTA in order to process any service request or complaints by RTA and to received the dividend amount from the Company; and
- to update KYC details in order to remit the dividend amount lying in the Company's Unpaid Dividend Account due to Non-Update of KYC details.

The Company had sent two separate intimation letters dated 26th June, 2024 on the above, to the physical shareholders of the Company, whose PAN and KYC details are not updated with the Company / RTA.

(vii) Investor Correspondence

As regards transfers, change of address or status, dividend mandate and other share related queries, investors shall communicate with –

ANNEXURE - 2 TO BOARD'S REPORT

1. respective Depository Participants, in case of Demat holding
2. the Registrar & Transfer Agent, in case of Physical holding

(viii) Functional Website and Exclusive email ID for investor benefit

Pursuant to SEBI's directive and Regulation 46 (2) (i) of Listing Regulations, the Company has created an exclusive Email ID investor@highenergyltd.com for redressal of investor grievances. The Company also maintains a functional website <https://www.highenergy.co.in/> and it contains basic information about the Company and disseminates all the information about the company spelt out in Regulation 46 of the SEBI (LODR) Regulations, 2015.

(ix) Annual Report

All queries on Annual Report, dividend and other clarifications may be addressed to the Registered office of the Company at:

"ESVIN House",
13, Old Mahabalipuram Road
Perungudi, Chennai 600 096.
Phone: 91-44-24960335
Email: hebcnn@highenergy.co.in
Website: www.highenergy.co.in

(x) Credit Rating

Details of Credit Rating obtained from M/s. India Ratings & Research Private Limited for facilities availed from Bank vide its letter dated 31st May, 2024.

Facility	Amount (₹ Crores)	Rating	Rating Action
Long term Fund based Bank Facilities	30	IND BBB-/Positive	Affirmed
Short term Non-Fund Based Bank Facilities	45	IND A3	Affirmed

(xi) Compliance Officer

Mr. V. Anantha Subramanian, Company Secretary is the Compliance Officer under SEBI (Registrar to an Issue and Share Transfer Agents) Regulations, 1993 and under Chapter III read with Regulation 6(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

(xii) Transaction in Shares

Powers are delegated to the Managing Director and Company Secretary to deal with regular transactions in securities, but the Stakeholders Relationship Committee (SRC) of the Company only approves all transactions related to the securities of the Company, based on verification of documents by the Company / RTA and by the legal counsel. Investor requests are attended to within 15 days from the date of receipt of request.

(xiii) Unclaimed shares

SEBI vide its circular no. CIR/CFD/10/2010 dt.16.12.2010 has advised Stock Exchanges a uniform procedure to deal with unclaimed shares viz.

- (i) transferring those shares to an Unclaimed Suspense Account
- (ii) dematerialize the same with one of the Depository Participants
- (iii) all corporate benefits to be credited to the suspense account
- (iv) freeze the voting rights on such shares.

In order to comply the above circular, during the FY 2024-25, the Unclaimed Shares of the Company related to the Sub-division of Equity shares was transferred to the Company's Unclaimed Suspense Account.

Particulars	No.of Shareholders	No.of shares
Aggregate number of shareholders and the outstanding shares lying in the Unclaimed Suspense Account at the end of the year	18	15,810

ANNEXURE - 2 TO BOARD'S REPORT

The voting rights in respect of these shares, is maintained as frozen. The Unclaimed shares details are available on Company's website <https://www.highenergy.co.in/investor-info/>.

(xiv) Particulars of complaints received during FY 2024 – 25

Complaints from	Received	Redressal
Shareholders/Investors	1	1
Depositories/Depository Participants	Nil	Nil
SEBI	Nil	Nil
Department of Company Affairs/ Registrar of Companies	Nil	Nil
Stock Exchanges	Nil	Nil
Total	1	1

(xv) Share Quotes

High/ Low in prices and volume of trading during each month during FY 2024 – 25 are as follows: (as reported by "Bombay Stock Exchange Limited"):

Month	High	Low	Close	Volume Traded
	₹	₹	₹	No of Shares
Apr-24	1,058.80	604.05	887.25	12,99,907
May-24	899.90	751.00	777.75	5,54,412
Jun-24	874.95	675.00	820.35	4,88,703
Jul-24	849.95	720.00	772.55	3,13,892
Aug-24	772.55	700.05	704.85	1,72,531
Sep-24	720.55	645.00	677.00	2,07,983
Oct-24	717.00	553.90	668.45	2,46,102
Nov-24	684.95	537.00	591.70	1,29,349
Dec-24	748.90	592.10	609.70	1,83,705
Jan-25	674.95	500.00	542.05	1,63,363
Feb-25	576.50	442.05	454.50	2,58,749
Mar-25	530.00	420.05	502.30	2,41,154
Total Volume Traded				42,59,850

(xvi) Distribution of Shareholding as on 31.03.2025

Slab	No. of Shareholders		No. of Equity Shares	
	Total	%	Total	%
2 – 5000	25471	99.30	19,42,591	21.67
5001 – 10000	77	0.30	2,77,804	3.10
10001 – 20000	48	0.19	3,44,072	3.84
20001 – 30000	15	0.06	1,84,906	2.06
30001 – 40000	9	0.04	1,65,066	1.84
40001 – 50000	3	0.01	68,981	0.77
50001 – 100000	12	0.05	4,81,516	5.37
100000 – and above	15	0.05	54,98,904	61.35
Total	25,650	100.00	89,63,840	100.00

(xvii) Shareholding Pattern as on 31.03.2025

Category	No. of Share holders	Percent (%)	No. of Equity Shares	Percent (%)
		%	Total	%
Promoters (*)	10	0.04	38,45,853	42.90
FIs and Banks	1	0.01	5,37,107	5.99
Bodies Corporate	77	0.30	1,52,140	1.70
Hindu Undivided Families	342	1.32	1,08,810	1.21
IEPF	1	0.01	1,65,050	1.84
NRI – Non-Promoter	398	1.55	1,59,374	1.78
Others - Unclaimed Suspense A/c	1	0.01	15,810	0.18
Public	24820	96.76	39,79,696	44.40
Total	25,650	100.00	89,63,840	100.00

(*) The Company did not file any application for re-classification of Promoter to General public category for the FY 2024 – 25.

(xviii) Plant Location:
Factory and R & D Lab:

Pakkudi Road,
Mathur Industrial Estate, Mathur 622 515,
Pudukkottai District, Tamil Nadu, India
Phone: 0431- 2660323, 2660324;
Email: info@highenergyltd.com
Website: www.highenergy.co.in

ANNEXURE - 2 TO BOARD'S REPORT

(xix) Particulars of past 3 AGMs

AGM	Year	Venue	Date & Time	Time
61 st	2021 - 22	Video Conference / Other Audio-Visual Means. (Deemed venue:	29.06.2022 (11.00 AM)	1. Adoption of Articles of Association of the Company 2. Alteration of Main Object Clause of Memorandum of Association of the Company
62 nd	2022 - 23	Registered office of the Company)	24.06.2023 (11.00 AM)	-
63 rd	2023 - 24		08.06.2024 (11.00 AM)	Reappointment of retiring director, Mr. N Gopalaratnam.

No Extraordinary General Meeting was convened during the FY 2024 – 25.

(xx) Postal Ballot

One Postal Ballot was conducted during the FY 2024-25 forseeking the approval of the shareholders for the Re-appointment of Mr. M Ignatius (DIN: 08463140) as Whole Time Director, designated as Director (Operations) of the Company for a period of three years from 01st April, 2025 to 31st March, 2028.

On the recommendation of the Nomination and Remuneration Committee vide its meeting dated 21st January, 2025, the Board of Directors at their meeting held on 21st January, 2025 have (i) re-appointed Mr. M Ignatius (DIN:08463140) as Whole time director designated as Director (Operations) of theCompany for a period of 3 years with effect

from 01st April, 2025 (viz., from 01.04.2025 to 31.03.2028), liable to retire by rotation and approved the remuneration package, subject to the approval of shareholders (ii) approved the Postal Ballot Notice dated 21.01.2025 to seek shareholder approval for the re-appointment by Special Resolution. In accordance with applicable MCA and SEBI circulars, Postal Ballot notice was sent through e-mail on 13.02.2025 to those shareholders who were holding shares as on the cut-off date i.e. 07.02.2025. The Company offered the facility of remote e-voting through Central Depository Services (India) Limited (CDSL). Remote e-Voting commenced on Monday, the 17th February, 2025 (09.00 A.M.) and completed on Tuesday, the 18th March, 2025 (05.00 P.M.).

The Board of Directors had appointed Mr.A S Kalyanaraman, Practicing Chartered Accountant (Membership No.201149) as the Scrutinizer for the Postal Ballot voting process. Mr. A S Kalyanaraman conducted the e-voting process in a fair and transparent manner. The Scrutinizer submitted the Report on 19.03.2025. The results of the voting based on the scrutinizer's report was declared on 19.03.2025 and the Special Resolution as proposed in the Postal Ballot Notice dated 21.01.2025 was passed with requisite special majority.

(xxi) Dividend for 2024 – 25

Dividend, if declared at the Annual General Meeting, will be paid on or before Saturday, the 28th June, 2025 to the members whose names appear on the Register of Members on Friday, the 06th June, 2025 or as per their mandates. In respect of shares held in Demat mode, dividend will be paid to the beneficial owners of shares recorded with the Depositories as on that date, as per details to be furnished by NSDL / CDSL for the purpose.

ANNEXURE - 2 TO BOARD'S REPORT

Members are therefore advised to upload their updated Bank details with their Depositories (in case of Demat holding) or with our RTA (for physical holding).

(xxii) Particulars of unclaimed dividend

FY	Dividend (₹ per share)	Date of Dividend Declaration	Unclaimed Amount (₹ in lakhs)	Due date for transfer to IEPF
2020-21	15.00	07-08-2021	0.45	12-09-2028
2021-22	15.00	29-06-2022	0.55	04-08-2029
2022-23 (*)	3.50	24-06-2023	0.65	30-07-2030
2023- 24	3.00	08-06-2024	2.06	14-07-2031

(*) Based on the Sub Division of shares with face value of ₹ 10/- each fully paid up into Five equity shares of Face Value of ₹ 2/- each fully paid up.

MCA by Notification G.S.R.352(E) dated 10.05.2012 has stipulated publication of details of unclaimed/unpaid dividend in the company website and MCA website. This is understandably to facilitate investors track unclaimed dividend by checking the status online and real time. Our company has already uploaded the requisite details that will get updated every year within 90 days of Annual General Meeting.

(xxiii) Transfer of shares to IEPF

The Company in terms of section 124(6) of the Act is required to transfer the underlying equity shares where dividend has not been paid or claimed by shareholders for Seven (7) consecutive years to the Investors Education and Protection Fund (IEPF) Suspense Account in accordance with the Investor and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016.

During the FY 2024 – 25, the company is not obligated to transfer unpaid dividend cum shares to IEPF.

(xxiv) Claim from IEPF

Shareholders may however note that both the unclaimed dividend and the shares transferred to IEPF Authority's Demat Account including all benefits accruing on such shares, if any, can be claimed back from IEPF Authority after following the due process prescribed under Section 125 and other applicable provisions of the Companies Act, 2013. Shareholders are advised to contact the Registrar and Transfer Agent (RTA) or the Company at its registered office for necessary guidance in this regard.

(xxv) Investor safeguards

Members are advised to follow the general safeguards as detailed hereunder to avoid risks while dealing in securities and help the Company serve them better.

- ❖ Shares to be converted to Demat form along with nomination details
- ❖ Periodic Demat statements to be obtained from Depository Participant (DP) and verify the holdings
- ❖ Bank and latest address details to be furnished to the DP/ RTA/ Company
- ❖ Dividends to be encashed in time
- ❖ Consolidation of Multiple Folios into single folio (PAN Based consolidation)
- ❖ Deal in Securities only with SEBI Registered Intermediaries

Chennai
10th May, 2025

(For Board of Directors)
N GOPALARATNAM
Chairman
(DIN: 00001945)

ANNEXURE - 2 TO BOARD'S REPORT

Appendix – 1

DECLARATION

[Pursuant to Para D of Schedule V of the SEBI
(Listing Obligations & Disclosure Requirements) Regulations, 2015]

I, G. A. Pathanjali, Managing Director of High Energy Batteries (India) Limited, hereby declare and confirm that all the members of the Board of Directors and the senior management personnel of the Company have affirmed compliance with the code of conduct of Board of Directors and senior management for the FY 2024 –25.

Place : Chennai
Date : 10.05.2025

G A Pathanjali
Managing Director
(DIN: 05297665)

Appendix – 2

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of
High Energy Batteries (India) Limited
“Esvin House”, Perungudi,
Chennai –600 096.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of M/s. High Energy Batteries (India) Limited having CIN: L36999TN1961PLC004606 and having registered office at “Esvin House”, Perungudi, Chennai - 600 096 (hereinafter referred to as ‘the Company’), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ended 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of the company, by the Securities and Exchange Board of India , Ministry of Corporate Affairs, or any such other Statutory Authority.

ANNEXURE - 2 TO BOARD'S REPORT

S No.	Name of Director	DIN	Date of appointment
1	Mr. Gopalaratnam Natarajan	00001945	06/06/1991
2	Mr. Gnana Bhaskara Agneeswara Pathanjali	05297665	30/05/2012
3	Mr. Maria Joseph Ignatius	08463140	01/06/2019
4	Mrs.Lalitha Lakshmanan	07140032	30/07/2016
5	Mr. Kunjukrishna Pillai Vijayamohanan	07308120	03/08/2019
6	Mr. Navin Sinha	07980838	28/01/2023
7	Mr.Saroj Kumar Patel	10474393	01/04/2024
8	Mr. Subrahmaniya Sivam Ramamurthy	02393209	01/04/2024

Ensuring the eligibility for the appointment /continuity of every Director on the Board is the responsibility of the Management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For V Suresh Associates
Practising Company Secretaries

V Suresh

Senior Partner

FCS No. 2969

C.P.No. 6032

Peer Review Cert. No. 6366/2025

UDIN: F002969G000322387

Place : Chennai

Date : 10.05.2025

ANNEXURE - 2 TO BOARD'S REPORT

Appendix – 3

AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

To the Shareholders of M/s. High Energy Batteries (India) Limited

We have examined the compliance of conditions of Corporate Governance by M/s. High Energy Batteries (India) Limited, for the year ended on March 31, 2025, as stipulated in Regulations 34(3) and in Para E of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementations hereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance, as stipulated in the above-mentioned Listing Regulations.

As required by the Guidance note issued by the Institute of Chartered Accountants of India, we state that as per the records maintained and certified by the Company / Registrar and Transfer Agent of the Company, there was no investor grievance is pending for more than 30 days as at 31st March, 2025.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For M/s. MAHARAJ N R SURESH AND CO LLP

Chartered Accountants
Firm Regn. No. 001931S/S000020

N R Jayadevan

Partner
Membership No. 023838
UDIN: 25023838BMOLBE8330

Place : Chennai
Date : 10.05.2025

ANNEXURE - 2 TO BOARD'S REPORT

Appendix – 4

**CHIEF EXECUTIVE OFFICER (CEO) AND CHIEF FINANCIAL OFFICER (CFO) CERTIFICATION:
(PURSUANT TO SCHEDULE II : PART B READ WITH REGULATION 17(8) OF SEBI (LODR) REGULATIONS, 2015)**

We, G.A. Pathanjali, Managing Director and R. Swaminathan, Chief Financial Officer (CFO) of M/s. High Energy Batteries (India) Limited, to the best of our knowledge and belief, certify that,

- A. We have reviewed financial statements and the cash flow statement for the year ended 31st March, 2025 and that to the best of our knowledge and belief:
- (1) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (2) these statements together present a true and fair view of our Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by our Company during the year ended 31st March, 2025 which are fraudulent, illegal or violative of our Company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of our Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware of and also enumerated the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the auditors and the Audit Committee:
- (1) significant changes in internal control over financial reporting during the year;
 - (2) significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - (3) that there is "Nil" Instance of any significant fraud of which we have become aware of and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Place : Chennai
Date : 10.05.2025

G.A. Pathanjali
Managing Director

R Swaminathan
Chief Financial Officer

ANNEXURE - 3 TO BOARD'S REPORT

Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo
[Section 134 (3)(m) of the Companies Act, 2013,
Read with Rule 8(3) of the Companies (Accounts) Rules, 2014]

A. CONSERVATION OF ENERGY

Steps taken on conservation of energy:

- Timer provision for Air Conditioners and Dehumidifier.
- Switching over to LED bulbs from conventional tube lights.
- Switching over to CFL instead of Sodium Lamp for street lighting.
- Provision of Solar – PV based campus lighting

B. TECHNOLOGY ABSORPTION

1 Research and Development

- Development of Primary activated Reserve Type Silver Zinc Batteries for Aero Space applications.
- Design and Development of high power, Ag Zn Pile battery.
- Development of PEM Fuel Cells.
- Design, development and Demonstration of 1kW/ 10kWh Vanadium Redox Flow Battery (VRFB).
- Development work on 2nd Life Lithium-Ion Battery (LIB).
- Development of Solar PV Based Street Lights.
- Development of Long Endurance Battery.
- R & D work on Alkaline Electrolyzer

2 Benefits derived as a result of above R & D

- Elimination of imports in their respective categories.
- Saving of substantial foreign exchange outgo.
- Indigenous availability of Batteries for strategic Defence applications, without any restriction and / or embargo.

- Export of the Developed Batteries with earning of foreign exchange.
- Up gradation of technology to match the change in requirements.
- Indigenization, Upgradation and self-reliance in the critical field of batteries fuel cell, Energy Storage for strategic defense and commercial applications.
- “Make in India” and “Atmanirbhar” concepts fully implemented over four decades.

3 Future Plan of Action

To continue Research and Development in the areas mentioned in Para B1 above.

4 Expenditure on R & D during the year

(₹ in lakhs)

Particulars	Year Ended 31.03.2025	Year Ended 31.03.2024
Capital	139.88	-
Recurring	751.41	368.85
Total	891.29	368.85

5 Technology Absorption and Adoption

During the year under review, no overseas technology was acquired.

6 Foreign Exchange Earnings and Outgo

(₹ in lakhs)

Particulars	Year Ended 31.03.2025	Year Ended 31.03.2024
Earnings	525.46	187.43
Outgo	1195.35	696.08

(For Board of Directors)

Chennai
10th May, 2025

N GOPALARATNAM
Chairman
(DIN: 00001945)

ANNEXURE - 4 TO BOARD'S REPORT

Annual Report on CSR Activities
[Section 135 of the Companies Act, 2013 and Rule 8 of the Companies
(Corporate Social Responsibility Policy) Rules, 2014]

1. Brief outline on CSR Policy of the Company

The Corporate Social Responsibility (CSR) mandate under Section 135 is applicable to the Company.

During FY 2024 – 25, the Company had pursued objectives in various avenues envisaged under Schedule VII of the Companies Act, 2013, the details which are described in clause 7 (c) of this report.

We have also included the relevant Sustainability Development Goals (SDG) of the United Nations comparable to our CSR activities.

a. Healthcare

UNITED NATIONS SDG NO:3



**ENSURE HEALTHY LIVES AND PROMOTE
WELL-BEING FOR ALL AT ALL AGES**

In order to promote health care, the Company contributed by providing medical equipments and infrastructural facility as follows:

Sl. No.	Beneficiary Details	Particulars	Photo
1.	The Leprosy Trust (Manamadurai)	Provision of Anesthesia Workstation – Amount spent ₹ 5.88 Lakhs	

ANNEXURE - 4 TO BOARD'S REPORT

Sl. No.	Beneficiary Details	Particulars	Photo
2.	Government Primary Health Centre in Mandaiyur Village	Provision of Labor Ward Gyno Table and other Medical Equipments (Total 40 Items) – Amount spent for these items ₹ 5.70 Lakhs	
3.	Government Primary Health Centre in Kodumbaloor (Near Neerpazhani Village)	Provision of Auto Clave Vertical Machine and other medical accessories (Total 51 Items) – Amount spent for these items ₹ 3.51 Lakhs	
4.	Mount Tabor Hospital, Mathur Village.	Strengthening the access road for ambulance movement – ₹ 6.04 Lakhs	

ANNEXURE - 4 TO BOARD'S REPORT

b. Education

UNITED NATIONS SDG NO:4



**ENSURE INCLUSIVE AND EQUITABLE QUALITY EDUCATION AND
PROMOTE LIFELONG LEARNING OPPORTUNITIES FOR ALL**

The Company identified Government School near the location of the factory i.e., Mandaiyur Village, Pudukkottai District and contributed by way of constructing a classroom.

Sl. No.	Beneficiary Details	P articulars	Photo
1.	Government High School, Mandaiyur	Construction of Classroom – ₹ 16.02 Lakhs	 

ANNEXURE - 4 TO BOARD'S REPORT

c. Rural Development activities – Clean Water and Sanitation

UNITED NATIONS SDG NO:6



**ENSURE AVAILABILITY AND SUSTAINABLE
MANAGEMENT OF WATER AND SANITATION FOR ALL**

During FY 2023 – 24, the Company undertook CSR activities on Water Pruning and sustainable water management. Though the activity does not pertain to FY 2024 – 25, the same has been provided to elucidate the company's commitment to UN's SDG.

Sl. No.	Beneficiary Details	Particulars	Photo
1.	Mathur Village	Provision of Solar Pump and provision of Storage tank	
2.	Mathur Village	Strengthening Lake Bund	

ANNEXURE - 4 TO BOARD'S REPORT

d. Rural Development activities – Affordable and Clean Energy

UNITED NATIONS SDG NO:7



The Company under Sustainable and inclusive development, installed Lithium-Ion Secondary Battery Solar Power lights under Rural Development activity.

Sl. No.	Beneficiary Details	Particulars	Photo
1.	Mathur Village	Provision of Li Ion Secondary Battery Solar Power lights (30 Nos) – ₹ 8.76 Lakhs	

e. Contribution to war veterans

The Company being a Defense equipment manufacturer, contributed ₹ 3 Lakhs to the welfare of War veterans. The said contribution was made to War Veterans Headquarters Dakshin Bharat Area, Chennai.

2. Composition of CSR Committee

The CSR Committee has been constituted as under:

- Dr. Vijayamohanan K Pillai - Chairman of the Committee
- Dr. G A Pathanjali - Member
- Mr. N P Sinha - Member
- Cmde Saroj Kumar Patel - Member
- Dr. R Subrahmaniya Sivam - Member

3. Provide the web - link where Composition of CSR committee, CSR Policy and CSR Projects approved by the Board are disclosed on the website of the Company.

<https://www.highenergy.co.in/wp-content/uploads/2025/05/CSR-Policy-1.pdf>

ANNEXURE - 4 TO BOARD'S REPORT

4. Provide the details of Impact Assessment of CSR projects carried out in pursuance of sub – rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report).

The Impact Assessment is applicable for those companies having average CSR obligation of ₹ 10/- Crore or more in pursuance of subsection (5) of section 135 of the Act. Hence, the Impact Assessment is **not applicable** to our Company.

5. Details of the amount available for set - off in pursuance of sub – rule (3) of Rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the Financial Year, if any.

Sl. No.	Financial Year	Amount available for set – off from preceding financial years (₹ in lakhs)	Amount required to be set – off for the financial year, if any (₹ in Lakhs)
1.	2021 – 22	6.63	6.63
2.	2022 – 23	1.10	1.10
3.	2023 – 24	3.57	3.57

6. (a) Average net profit of the Company as per Section 135(5): ₹ 2,634.00 lakhs.
(b) Two percent of average net profit of the Company as per Section 135(5): ₹ 52.68 lakhs.
(c) Surplus arising out of the CSR Projects or Programs or Activities of the previous Financial Years: Nil
(d) Amount required to be set – off for the Financial Year, if any: 3.57 Lakhs
(e) Total CSR obligation for the Financial Year 2024 – 25 (6b+6c-6d): ₹ 49.11 lakhs
7. (a) CSR amount spent or unspent for the Financial Year 2024 – 25:

Total Amount spent for the FY 2024 – 25 (₹ in Lakhs)	Amount Unspent (₹ in Lakhs)				
	Total Amount transferred to Unspent CSR Account as per Section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of Transfer
50.17	Nil		Nil		

- (b) Details of CSR amount spent against ongoing projects for the financial year: Nil

- (c) Details of CSR amount spent against other than ongoing projects for the financial year:

Sl. no.	Description	Beneficiary Details	Break up of Items	Actual Amount Spent (₹ in Lakhs)	Location	Mode of Implementation Direct (Yes/No)	Mode of Implementation Through	
							CSR Regn No	Name
1	Promoting Education	Govt School	Construction of Classroom	16.02	Mandaiyur Village	Yes	-	-
		TOTAL – A		16.02				
2	Promoting Health care	Leprosy Trust	Provision of Medical Equipments	5.88	Manamadurai	Yes		
		Govt. Primary Healthcare	Provision of Medical Equipments	5.70	Mandaiyur Village			
		Govt. Primary Healthcare	Provision of Medical Equipments	3.51	Kodumbaloor (NeerPazhani Village)			
		Mount Tabor Hospital	Infrastructure facilities	6.04	Mathur Village			
		TOTAL – B		21.13				

ANNEXURE - 4 TO BOARD'S REPORT

Sl. no.	Description	Beneficiary Details	Break up of Items	Actual Amount Spent (₹ in Lakhs)	Location	Mode of Implementation Direct (Yes/No)	Mode of Implementation Through	
							CSR Regn No	Name
3	War Veterans	Contribution for War Veterans welfare	Contribution to the welfare fund	3.00	Chennai	Yes		
		TOTAL – C		3.00				
4	Rural development activities	Mathur Panchayat	Provision of Solar Powered Street Lights	8.76	Mathur Village	Yes		
			Construction of Platform to strengthen Lake Bund	1.26				
		TOTAL – D		10.02				
		GRAND TOTAL (A+B+C+D)		50.17				

- (d) Amount spent in Administrative Overheads: Nil
(e) Amount spent on Impact Assessment, if applicable: Not Applicable
(f) Total amount spent for the Financial Year FY 2024 – 25 (7b+7c+7d+7e): ₹ 50.17 lakhs
(g) Excess amount for set-off, if any

Sl. No.	Particular	Amount (₹ in Lakhs)
(i)	Two percent of average net profit of the Company as per Section 135 (5)	49.11
(ii)	Total amount spent for the Financial Year	50.17
(iii)	Excess amount spent for the Financial Year [(ii) – (i)]	1.06
(iv)	Surplus arising out of the CSR Projects or programs or activities of the previous financial years, if any	-
(v)	Amount available for set – off in succeeding financial years [(iii) – (iv)]	1.06

8. (a) Details of Unspent CSR amount for the preceding three Financial Years: Nil.
(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding Financial Year(s): Nil:
9. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset – wise details): Refer Sl. No 7(c) of this Report.
10. Specify the reason(s), if the company has failed to spend two percent of the average net profit as per Section 135(5): Not Applicable.

Place : Chennai
Date : 10.05.2025

Sd/-
Dr. G.A. Pathanjali
Managing Director
(DIN: 05297665)

Sd/-
Dr. Vijayamohanan K Pillai
Chairman - CSR Committee
(DIN: 07308120)

ANNEXURE - 5 TO BOARD'S REPORT

**Disclosure under the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014
Statement of particulars of remuneration as per Rule 5(1)**

Sl. No.	Description			
1	The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year 2024 – 25.	Managing Director (MD)	4.43:1	Note 1
		Director Operations (D(O))	2.86:1	
2	The percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year 2024 – 25.	MD	Nil	
		Director (Operations)	Nil	
		CFO	Nil	
		Company Secretary	5%	
3	The percentage increase in the median remuneration of employees in the financial year 2024 – 25.	Nil		
4	The number of permanent employees on the rolls of company as at 31 st March, 2025.	106		
5	Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration.	Average increase in the salary of employees other than managerial persons	20.81%	Note 2
		Managerial remuneration	Nil	
6	Affirmation that the remuneration is as per the Remuneration Policy of the Company	Yes. Remuneration is as per the Remuneration policy of the Company.		

Notes:

1. Non-Executive Directors were paid Sitting fee and Commission as Remuneration. Ratio of Remuneration and percentage increase is provided only for Executive Directors, since such data would not be meaningful in the case of Non-Executive directors.
2. Remuneration is as per the remuneration policy of the company. Remuneration of MD / Director (Operations) is normally re-determined during re-appointment, once in 3 years, while commission / performance incentive is determined annually.

The information as per Rule 5(2) of the Rules forms part of this report. However as per second proviso to Section 136(1) of the Act, the Report and Financial Statements are being sent to the members of the Company excluding the same. This is available for inspection and any member interested in obtaining a copy of this statement may write to the Company Secretary.

(For Board of Directors)

Place : Chennai
Date : 10.05.2025

N GOPALARATNAM
Chairman
(DIN: 00001945)

ANNEXURE - 6 TO BOARD'S REPORT

Form No. MR-3
SECRETARIAL AUDIT REPORT
For the Financial Year 2024-25

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
M/s. High Energy Batteries (India) Limited
"Esvin House", Perungudi,
Chennai – 600 096

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **M/s. High Energy Batteries (India) Limited (CIN: L36999TN1961PLC004606) (hereinafter called the "Company")**. Secretarial Audit was conducted in a manner that provided to us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of **High Energy Batteries (India) Limited** books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, the explanations and clarifications given to us and considering the relaxations granted by the Ministry of Corporate Affairs and Securities and Exchange Board of India warranted due to the spread of COVID-19 pandemic, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended 31st March 2025, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by **M/s. High Energy Batteries (India) Limited** ("the Company") for the financial year ended on 31st March 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the Rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings– (Not applicable to the Company during the audit period)
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 and amendments from time to time;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 and amendments from time to time;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and amendments from time to time; (Not applicable to the Company during the audit period)
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable to the Company during the audit period).

ANNEXURE - 6 TO BOARD'S REPORT

(e) The Securities and Exchange Board of India (Issue and Listing of Non-convertible Securities) Regulations, 2021 (Not applicable to the Company during the audit period).

(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; (Not applicable).

(g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; (Not applicable to the Company during the audit period).

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not applicable to the Company during the audit period).

(vi) Other than fiscal, labour, environmental and other general laws which are ordinarily applicable to all manufacturing companies, the following laws / acts are also, inter alia, applicable to the Company:

a. The Batteries (Management and Handling) Rules, 2001

b. Hazardous Wastes (Management, Handling and Transboundary Movement) Rules, 2008

c. The E- waste (Management) Rules, 2016

We have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards issued by The Institute of Company Secretaries of India.

(ii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments from time to time.

During the period under review, the Company has complied with the provisions of the Act, Rules,

Regulations, Guidelines, Standards, Circulars, Notifications etc.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and Women Director. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent to at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions of the Board were unanimous, and therefore no dissenting views were required to be captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable Laws, Rules, Regulations and Guidelines.

This report is to be read with our letter of even date vide Annexure-1 that forms part of this report.

For V Suresh Associates
Practicing Company Secretaries

V Suresh
Senior Partner
FCS No. 2969
C.P.No. 6032

Peer Review Cert. No. 6366/2025
UDIN: F002969G000322233

Place : Chennai
Date : 10.05.2025

ANNEXURE - 6 TO BOARD'S REPORT

Annexure-1

To,
The Members,
High Energy Batteries (India) Limited
"Esvin House", Perungudi,
Chennai – 600 096

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
4. Whereever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. Due to the inherent limitations of an audit including internal, financial and operating controls, there is an unavoidable risk that some Misstatements or material non-compliances may not be detected, even though the audit is properly planned and performed in accordance with the Standards.
7. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For V Suresh Associates
Practicing Company Secretaries

V Suresh
Senior Partner
FCS No. 2969
C.P.No. 6032
Peer Review Cert. No. 6366/2025
UDIN: F002969G000322233

Place : Chennai
Date : 10.05.2025

MAHARAJ N R SURESH AND CO LLP
CHARTERED ACCOUNTANTS

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
M/S.HIGH ENERGY BATTERIES (INDIA) LIMITED**

Report on the audit of Financial Statements

Opinion

We have audited the Financial Statements of HIGH ENERGY BATTERIES (INDIA) LIMITED ("the Company"), which comprise the Balance Sheet as at March 31, 2025 and the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and the Statement of Cash Flows for the year then ended and Notes to the Financial Statements, including a summary of the Material Accounting Policies Information and other explanatory information hereinafter referred to as Financial Statements

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, the Statement of Profit and Loss (Including Other Comprehensive Income), the changes in Equity, and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143 (10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Statements of the current period. These matters were addressed in the context of our audit of Financial Statements as a whole, and in forming our opinion thereon and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matters	Response to Key Audit Matters & Conclusion
As on 31st March 2025, the Inventories (Note no 6 carrying value ₹ 3989.57 Lakhs) are valued at lower of cost and net realizable value. We considered the value of Inventories as key audit matter considering the relative size of it in the financial statements.	We understood and tested the design and operating effectiveness of control with respect to receipt, issues, year-end physical verification, and valuation of inventories. We applied standard audit procedures during physical verification including our presence during physical verification. We have verified the cost calculation with the relevant records. Based on the above audit procedures we have concluded that the management's determination of the value of Inventories is reasonable and in accordance with Ind AS 2 – Inventories.
Note No. 12 - Other current Assets -Material receivable from Customers as on 31.03.2025 ₹ 538.92 Lakhs being a significant account balance we have considered this as a key audit matter.	We have verified the Contract with Customers. We have tested the internal control procedures for usage of materials on customer account and receipt of Materials from Customers. Based on the test checks and audit procedures applied by us we are satisfied on the amount stated in the Balance Sheet. We have also verified the evidence for the materials received subsequently and up to the date of our report.
Note No.2, 29 and 35 - Provision for Impairment of Property, Plant and Equipment of Lead Acid Battery Division (LAB) is made for ₹ 115.90 Lakhs.	The LAB plant operations continued to remain suspended this financial year also. The excess of carrying value of PPE (other than land and buildings) over the estimated fair value as estimated by the management, less estimated costs to sell is recognized as provision for impairment ₹ 115.09 Lakhs We have verified the valuation report estimated by the management, the basis for the estimated cost to sell. Based on the audit procedures performed we are satisfied that the amount of impairment is in line with applicable accounting standards.

Information Other Than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information in the Annual Report, comprising of the Director's report and its annexures, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that if there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management Responsibility and Those Charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134 (5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Financial Statements that give a true and fair view of the Financial Position, Financial Performance (including Other Comprehensive Income), Changes in Equity and Cash Flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent, and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Company has adequate Internal Financial Controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings including any significant deficiencies in Internal Control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditors' Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143 (11) of the Companies Act, 2013, we give in "Annexure B" a statement on the matters specified in paragraph 3 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report, that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, the Statement of Profit and Loss, the Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid Financial Statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

- e) On the basis of the written representations received from the Directors as on 31st March, 2025 taken on record by the Board of Directors, none of the Directors is disqualified as on 31st March 2025 from being appointed as a Director in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of the Internal Financial Controls over financial reporting of the Company, and the operating effectiveness of such controls, refer to our separate Report in “Annexure A”.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act.

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i) As per the information and explanation given to us, the Company has no pending litigations as on 31st March 2025 which requires disclosure in its financial statements.
 - ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii) There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv) (a) The management has represented that, to the best of the knowledge and belief, as disclosed in the note to the financial statements no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities Identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (b) The management has represented that, to the best of its knowledge and belief, as disclosed in the note 34(D)(i) to financial statements no funds have been received by the Company from any persons or entities, including foreign entities (“funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries ; and
 - (c) Based on such audit procedures we have considered reasonable and appropriate in the circumstances, nothing has come to the notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11 (e) contain any material mis-statement.

- v) a) The final dividend paid by the Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Act.
- b) As stated in note 13(f) to the financial statements, the Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend proposed is in accordance with section 123 of the Act as applicable.
- vi) Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of account using accounting software which has a feature of recording audit trail (edit log) facility is applicable to the Company with effect from April 1, 2023. Based on our examination, which included test checks, except for the instances mentioned below, the Company, have used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

MAHARAJ N R SURESH AND CO LLP

Firm Regn. No. 001931S/S000020

N R JAYADEVAN

Membership No. 023838

Partner

Chartered Accountants

UDIN : 25023838BMOLBD9908

Place: Chennai

Date: May 10, 2025

**ANNEXURE “A” TO THE INDEPENDENT AUDITORS’ REPORT OF
EVEN DATE ON THE IND AS FINANCIAL STATEMENTS OF
HIGH ENERGY BATTERIES (INDIA) LIMITED.**

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”).

We have audited the Internal Financial Controls Over Financial Reporting of HIGH ENERGY BATTERIES (INDIA) LIMITED (“the Company”) as of March 31, 2025 in conjunction with our audit of the Ind AS Financial Statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s Management is responsible for establishing and maintaining Internal Financial Controls based on the Internal Control over Financial Reporting criteria established by the Company, considering the essential components of Internal Control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting, issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company’s Internal Financial Controls Over Financial Reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of Internal Financial Controls, both applicable to an audit of Internal Financial Controls and both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate Internal Financial Controls Over Financial Reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the Internal Financial Controls System Over Financial Reporting and their operating effectiveness. Our audit of Internal Financial Controls Over Financial Reporting included obtaining an understanding of Internal Financial Controls over Financial Reporting, assessing the risk that a material weakness exists and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the Auditors’ judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s Internal Financial Controls System Over Financial Reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company’s Internal Financial Control Over Financial Reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for

external purposes in accordance with generally accepted accounting principles. A company's Internal Financial Control over Financial Reporting includes those policies and procedures that:

- (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the Company are being made only in accordance with authorizations of Management and Directors of the Company; and
- (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to the Financial statements

Because of the inherent limitations of Internal Financial Controls with reference to the financial statements of the Company, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the Internal Financial Controls with reference to the financial statements of the Company to future periods are subject to the risk that the Internal Financial Control with reference to the financial statements of the Company may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate Internal Financial Controls with reference to the Financial statements of the Company and such Internal Financial Controls with reference to the Financial statements of the Company were operating effectively as at March 31, 2025, based on the Internal Control over Financial Reporting criteria established by the Company, considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by ICAI.

MAHARAJ N R SURESH AND CO LLP

Firm Regn. No. 001931S/S000020

N R JAYADEVAN

Membership No. 023838

Partner

Chartered Accountants

UDIN : 25023838BMOLBD9908

Place: Chennai

Date: May 10, 2025

ANNEXURE “B” TO THE INDEPENDENT AUDITORS’ REPORT OF EVEN DATE ON THE IND AS FINANCIAL STATEMENTS OF HIGH ENERGY BATTERIES (INDIA) LIMITED.

The Annexure referred to in Paragraph 2 under the heading ‘Report on Other Legal and Regulatory Requirements’ of our Report of even date:

In terms of the information and explanations sought by us and provided to us by the Company and the books of account and records examined by us in the normal course of audit and to the best of knowledge and belief we state that:

- (i) (a) (A) The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment;
(B) The Company is maintaining proper records showing full particulars of intangible assets;
- (b) These Property, Plant and Equipment have been physically verified by the Management at the year end and no material discrepancies were noticed on such verification.
- (c) The title deeds of all the immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the financial statements are held in the name of the Company.
- (d) The Company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year. According to the information and explanations given to us there no proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (ii) (a) The Management has conducted physical verification of inventory at reasonable intervals and in our opinion, the coverage and procedure of such verification by the management is appropriate ; no discrepancies of 10% or more were noticed.
- (b) The Company has been sanctioned working capital limits of ₹ 7500 Lakhs (Both fund and non-fund based) by banks. The quarterly returns or statements filed by the Company with the banks or financial are in agreement with the books of account of the Company.
- (iii) (a) During the year the Company has made investment in Equity shares but has not provided any guarantee or security or granted any loans or advances, secured or unsecured, to Companies, Firms, Limited Liability Partnerships or other parties.
- (b) The investment made by the Company are not prejudicial to the Company's interest
- (c) The Company has not provided loans or advances in the nature of loans and hence clause 3(III) (c) to (f) is not applicable.
- (iv) The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013, in respect of investments, made by the Company.
- (v) The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.
- (vi) The Central Government has prescribed maintenance of Cost Records under Sub-section (1) of Section 148 of the Companies Act, 2013. We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the central Government for the maintenance of cost records under Section 148 of the Act, and are of the opinion that prime facie, the prescribed and such accounts and records have been made and maintained.

- (vii) (a) The Company is regular in depositing undisputed Statutory dues, including Goods and Service Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Duty of Customs, Cess, and any other Statutory Dues to the appropriate authorities and there were no undisputed amounts payable which were in arrears as at 31st March 2025 for a period of more than six months from the date they became payable.
- (b) There are no dues of Goods and Services Tax, Employees Provident Fund and Employees State Insurance, Income Tax or Sales Tax or Service Tax or Duty of Customs or Duty of Excise or Value Added Tax, and Cess have not been deposited as on 31st March 2025 on account of disputes.
- (viii) There are no transactions relating to previously unrecorded income in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- (ix) (a) The Company has not defaulted in repayment of loans or other borrowing or in the payment of interest thereon to any lender;
- (b) The Company is not declared as a wilful defaulter by any bank or financial institution or other lender;
- (c) The Company has not obtained term loans during the year. Hence, the reporting under this clause is not applicable.
- (d) According to the information and explanation given to us, and the procedures performed by us, and on an overall examination of the Financial Statements of the Company, we report that no funds raised on short-term basis have been used for long term purposes by the Company.
- (e) The Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures;
- (f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies;
- (x) (a) The Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year.
- (b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year and hence the requirements of section 42 and section 62 of the Companies Act, 2013 is not arising;
- (xi) (a) The Company has not noticed or reported during the year any fraud by the Company or any fraud on the Company.
- (b) There is no report under sub-section (12) of section 143 of the Companies Act that has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government;
- (c) There are no complaints received during the year under whistle-blower Mechanism;
- (xii) The Company is not a Nidhi Company and hence complying with the provisions of the Nidhi Rules, 2014 does not arise.
- (xiii) All transactions with the related parties are in compliance with Sections 177 and 188 of the Companies Act, 2013, where applicable and the details have been disclosed in the Financial Statements, etc., as required by the applicable Accounting Standards.
- (xiv) The Company has an internal audit system commensurate with the size and nature of its business. We have considered the internal audit reports issued till date;

- (xv) The Company has not entered into any non-cash transactions with Directors or persons connected with him.
- (xvi) (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934
- (b) The Company has not conducted any Non-Banking Financial or Housing Finance activities during the year.
- (c) The Company is not a Core Investment Company (CIC), as defined in the Regulations made by Reserve Bank of India.
- (d) We are informed there are three core Investment Companies in the group which are exempted from registration.
- (xvii) The company has not incurred cash losses in the financial year and in the immediately preceding financial year.
- (xviii) There has been no instance of any resignation of the statutory auditors occurred during the year.
- (xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) (a) The Company has spent the minimum amount required to be spent as stipulated in section 135 of the Companies Act and hence no transfer of unspent amount to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of section 135 of the said Act. The Company does not have any ongoing projects under Section 135 (5) of the said Act.
- (b) There are no unspent amount towards Corporate Social responsibility (CSR) on ongoing projects requiring a transfer to a special account in compliance with provisions of sub section (6) of section 135 of the said Act.
- (xxi) The Company has no subsidiaries and therefore this clause is not applicable.

MAHARAJ N R SURESH AND CO LLP

Firm Regn. No. 001931S/S000020

N R JAYADEVAN

Membership No. 023838

Partner

Chartered Accountants

UDIN : 25023838BMOLBD9908

Place : Chennai

Date : May 10, 2025

BALANCE SHEET AS AT 31st MARCH 2025

₹ in Lakhs

Particulars	Note No.	As at 31.03.2025	As at 31.03.2024
I ASSETS			
1 Non Current Assets			
a) Property, Plant and Equipment	2	3846.29	3770.84
b) Other Intangible Assets	2(a)	33.87	18.90
c) Capital Work-in-Progress	2(b)	31.40	-
d) Financial Assets			
(i) Investments	3	283.21	158.14
(ii) Other Financial Assets	4	28.49	81.94
e) Other Non Current Assets	5	37.49	65.12
		4260.75	4094.94
2 Current Assets			
a) Inventories	6	3989.57	3879.09
b) Financial Assets			
(i) Trade Receivables	7	2673.61	2038.83
(ii) Cash and Cash Equivalents	8	2.17	67.61
(iii) Bank Balances other than (ii) above	9	323.88	109.07
(iv) Others	10	579.36	248.85
c) Current Tax Assets (Net)	11	62.27	69.86
d) Other Current Assets	12	637.10	322.17
		8267.96	6735.48
Total Assets		12528.71	10830.42
EQUITY AND LIABILITIES			
II EQUITY			
a) Equity Share Capital	13	179.28	179.28
b) Other Equity	14	9780.72	8591.52
		9960.00	8770.80
III LIABILITIES			
1 Non Current Liabilities			
a) Provisions	15	44.66	45.35
b) Deferred Tax Liabilities (Net)	16	331.79	335.98
c) Other Non Current Liabilities	17	-	-
		376.45	381.33
2 Current Liabilities			
a) Financial Liabilities			
i) Borrowings	18	1124.97	477.07
ii) Trade Payables			
(A) Total outstanding dues of micro enterprises and small enterprises	19(a)	143.69	130.76
(B) Total outstanding dues of creditors other than micro enterprises and small enterprises	19(b)	332.15	211.70
iii) Other Financial Liabilities	20	428.94	248.02
b) Other Current Liabilities	21	75.04	541.34
c) Provisions	22	87.47	69.40
		2192.26	1678.29
Total Equity and Liabilities		12528.71	10830.42

Notes to Financial Statements 1 to 41

Vide our Report of even date
For **M/s. Maharaj N R Suresh and Co LLP**
Chartered Accountants
Firm Reg No: 001931S/S000020

N.GOPALARATNAM
Chairman

Dr.G.A.PATHANJALI
Managing Director

LALITHA LAKSHMANAN
Dr. VIJAYAMOHANAN K PILLAI
N.P. SINHA

Cmde.SAROJ KUMAR PATEL
Dr. R SUBRAHMANYA SIVAM

Directors

N.R.Jayadevan
Partner
M.No: 023838
UDIN : 25023838BMOBBD9908

Chennai
10-05-2025

M.IGNATIUS
Director (Operations)

R.SWAMINATHAN
Chief Financial Officer

V.ANANTHA SUBRAMANIAN
Secretary

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31st MARCH 2025

₹ in Lakhs

S No	Particulars	Note No.	Year ended 31.03.2025	Year ended 31.03.2024
I	Revenue from Operations			
	Revenue from sale of products and services	23a	8075.22	7722.51
	Other Operating Revenues	23b	24.60	91.26
II	Other Income	24	571.26	349.41
III	Total Income (I+II)		8671.08	8163.18
IV	Expenses			
	Cost of materials and components consumed	25	2347.11	2217.02
	Changes in Inventories of Finished Goods, Stock in Trade and Work-in-Progress	26	(32.70)	207.51
	Employee Benefits Expense	27	1983.26	1738.34
	Finance Cost	28	148.28	196.41
	Depreciation and Amortisation Expenses	2 & 2(a)	91.00	97.26
	Other Expenses	29	2065.75	1395.60
	Total Expenses (IV)		6602.70	5852.14
V	Profit / (Loss) before exceptional items and Tax (III-IV)		2068.38	2311.04
VI	Exceptional Items		-	-
VII	Profit before Tax after exceptional items (V - VI)		2068.38	2311.04
VIII	Tax Expense	30		
	Current Tax		534.54	579.24
	Deferred Tax		0.85	15.93
	Total Tax Expense (VIII)		535.39	595.17
IX	Profit / (Loss) after Tax and exceptional items (VII-VIII)		1532.99	1715.87
X	Other Comprehensive Income			
	A. Items that will not be reclassified to profit or loss			
	(i) Remeasurement benefit of defined benefit plans		(62.05)	(8.19)
	(ii) Income tax expense on remeasurement benefit of defined benefit plans		15.62	2.06
	(iii) Net fair value gain/(loss) on investment in equity instruments through OCI		(33.49)	30.13
	(iv) Income tax expense on gain on Fair valuation of investment in equity instruments through OCI		5.05	(3.45)
	Total other Comprehensive Income		(74.87)	20.55
	B. Items that will be reclassified to profit or loss		-	-
	Total Comprehensive income for the period (IX + X)		1458.12	1736.42
	Earning per Equity Share of face value of ₹ 2/- each (in ₹)			
	Basic	37	17.10	19.14
	Diluted	37	17.10	19.14

Notes to Financial Statements 1 to 41

Vide our Report of even date
For **M/s. Maharaj N R Suresh and Co LLP**
Chartered Accountants
Firm Reg No: 001931S/S000020

N.GOPALARATNAM
Chairman

Dr.G.A.PATHANJALI
Managing Director

LALITHA LAKSHMANAN
Dr. VIJAYAMOHANAN K PILLAI
N.P. SINHA

Cmde.SAROJ KUMAR PATEL
Dr. R SUBRAHMANYA SIVAM

Directors

N.R.Jayadevan
Partner
M.No: 023838
UDIN : 25023838BMO LBD9908

M.IGNATIUS
Director (Operations)

R.SWAMINATHAN
Chief Financial Officer

V.ANANTHA SUBRAMANIAN
Secretary

Chennai
10-05-2025

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH 2025

A) Equity Share Capital

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Balance at the beginning of the reporting year	179.28	179.28
Changes in Equity Share capital during the year	-	-
Balance at the end of the reporting year	179.28	179.28

B) Other Equity

₹ In Lakhs

Particulars	Reserves and Surplus				Equity Instruments through Other Comprehensive Income	Total
	Capital Redemption Reserve	Securities Premium	General Reserve	Retained Earnings		
Balance as at 1st April 2023	3.00	783.35	1700.00	4562.64	119.87	7168.86
Additions during the year 2023-24						
Profit/ (loss) for the year 2023-24	-	-	-	1715.87	-	1715.87
Items of OCI for the year (net of taxes)						
Remeasurement benefit of defined benefit plans	-	-	-	(6.13)	-	(6.13)
Net fair value gain on investment in equity shares	-	-	-	-	26.68	26.68
Reductions during the year 2023-24						
Dividend for FY 2022-23	-	-	-	313.76	-	313.76
Transfer to General Reserve	-	-	-	-	-	-
Balance as at 1st April 2024	3.00	783.35	1700.00	5958.62	146.55	8591.52
Additions during the year 2024-25						
Profit/ (loss) for the year 2024-25	-	-	-	1532.99	-	1532.99
Items of OCI for the year (net of taxes)						
Remeasurement benefit of defined benefit plans	-	-	-	(46.43)	-	(46.43)
Net fair value gain on investment in equity shares	-	-	-	-	(28.44)	(28.44)
Reductions during the year 2024-25						
Dividend for FY 2023-24	-	-	-	268.92	-	268.92
Transfer to General Reserve	-	-	2000.00	(2000.00)	-	-
Balance as at 31st March 2025	3.00	783.35	3700.00	5176.26	118.11	9780.72

Notes to Financial Statements 1 to 41

Vide our Report of even date
For M/s. Maharaj N R Suresh and Co LLP
Chartered Accountants
Firm Reg No: 001931S/S000020

N.GOPALARATNAM
Chairman

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V.ANANTHA SUBRAMANIAN
Secretary

N.R.Jayadevan
Partner
M.No: 023838
UDIN : 25023838BMO LBD9908

Chennai
10-05-2025

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31st MARCH 2025

₹ in Lakhs

Description	Refer Note No.	Year ended 31.03.2025		Year ended 31.03.2024	
A. Cash flow from Operating Activities:					
Profit before tax			2068.38		2311.04
Adjustments for:					
Depreciation and Amortisation Expenses	2 & 2(a)	91.00		97.26	
Interest Paid	28	148.28		196.41	
Interest received	24	(14.03)		(12.08)	
Dividend received	24	(2.61)		(3.12)	
Impairment of Property, Plant and Equipment	2 & 2(a)	115.09		101.65	
Loss on sale of Property, Plant and Equipment	29	1.54		0.29	
Profit on sale of Property, Plant and Equipment	24	-	339.27	(0.31)	380.10
Operating Profit before working capital changes			2407.65		2691.14
Adjustments for:					
Changes in Working Capital					
(Increase)/Decrease in Trade and Other Receivables	7	(634.78)		827.32	
(Increase)/Decrease in Inventories	6	(110.48)		(342.12)	
(Increase)/Decrease in Other Non-current assets	A	81.44		(40.64)	
(Increase)/Decrease in Other current assets	B	(707.49)		320.77	
Increase/(Decrease) in Provisions	C	17.38		(159.20)	
Increase/(Decrease) Trade and other payables	18 to 20	(152.00)	(1505.93)	(229.90)	376.23
Cash generated from operations			901.72		3067.37
Direct Tax paid net of refund			(511.68)		(716.88)
Net cash from operating activities (A)			390.04		2350.49
B. Cash flow from Investing Activities:					
Purchase / Acquisition of Property, Plant and Equipment	2 & 2(a)		(276.63)		(199.87)
Change in CWIP	2(c)		(31.40)		-
Change in Other Intangible Assets	2(b)		(23.09)		-
Sale of Property, Plant and Equipment			1.67		0.67
Investment in equity shares			(158.56)		-
Term deposit with Bank	9		(214.81)		(56.72)
Interest received	24		14.03		12.08
Dividend received	24		2.61		3.12
Net cash used in investing activities (B)			(686.18)		(240.72)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31st MARCH 2025

Description	Refer Note No.	Year ended 31.03.2025		Year ended 31.03.2024	
C. Cash flow from Financing Activities:					
Working Capital Loan repaid (net)	18		647.90		(1607.60)
Dividend paid			(268.92)		(313.76)
Interest Paid					
Interest as per Statement of Profit & Loss	28	(148.28)		(196.41)	
			(148.28)		(196.41)
Net cash from / (used in) financing activities (C)			230.70		(2117.77)
Net increase/(decrease) in cash and cash equivalents (A+B+C)			(65.44)		(8.00)
Cash and cash equivalents at the beginning of the year			67.61		75.61
Cash and cash equivalents at the end of the period	8		2.17		67.61

Note forming part of Statement of Cash Flow for the Year ended 31st March 2025

₹ in Lakhs

Particulars	Note No	Year ended 31.03.2025		Year ended 31.03.2024	
(A) (Increase)/Decrease in Other Non-current assets					
Other Financial Assets	4	53.45		(6.79)	
Other Non Current Assets	5	27.63		(37.01)	
Advance Income Tax (Net of provision) considered separately	5	0.36	81.44	3.17	(40.64)
(B) (Increase)/Decrease in Other current assets					
Current Financial Assets - Others	10	(330.51)		(173.60)	
Other Current Assets	12	(314.93)		502.56	
Items that will not be reclassified to Profit and Loss - Remeasurement benefit of defined benefit plans		(62.05)	(707.49)	(8.19)	320.77
(C) Increase/(Decrease) in Provisions					
Non-Current Provision	15	(0.69)		4.53	
Current Provision	22	18.07		(163.73)	
Items that will not be reclassified to Profit and Loss - Remeasurement benefit of defined benefit plans		-	17.38	-	(159.20)

(D) Corporate Social Responsibility Expenses incurred during the year is ₹ 50.17 Lakhs (Previous year ₹ 52.92 Lakhs)

(E) Cash and cash equivalents represent cash on hand and cash with Scheduled Banks including Term Deposit with original maturity of less than three months - Refer Note no. 8

(F) Cash from operating activities has been prepared following the indirect method.

(G) Figures for the previous year have been re-grouped wherever necessary.

Vide our Report of even date
For **M/s. Maharaj N R Suresh and Co LLP**
Chartered Accountants
Firm Reg No: 001931S/S000020

N.GOPALARATNAM
Chairman

Dr.G.A.PATHANJALI
Managing Director

N.R.Jayadevan
Partner
M.No: 023838
UDIN : 25023838BMOLBD9908

M.IGNATIUS
Director (Operations)

Chennai
10-05-2025

LALITHA LAKSHMANAN
Dr. VIJAYAMOHANAN K PILLAI
N.P. SINHA

R.SWAMINATHAN
Chief Financial Officer

Cmde.SAROJ KUMAR PATEL
Dr. R SUBRAHMANYA SIVAM

V.ANANTHA SUBRAMANIAN
Secretary

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

1. Material Accounting Policy information

1.1 Company Overview

High Energy Batteries (India) Limited is a Public Limited Company. The Company is incorporated under The Companies Act, 1956 and is domiciled in India. Its Registered Office is located at 'Esvin House', No. 13, Old Mahabalipuram Road, Seevaram Village, Perungudi, Chennai – 600 096. The Company is a battery manufacturer with its factory located at Mathur, near Trichy. The batteries are manufactured for use in Indian Army, Navy, Air Force and Launch Vehicles. The Company also has the facility to manufacture commercial batteries for auto and standby VRLA Applications. The Company's shares are listed in BSE Ltd. The Company is classified under "Medium" category since 16th May, 2021 vide MSME UDYAM Registration No.UDYAM-TN-02-0000445.

1.2 Statement of compliance

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015.

1.3 Basis of preparation

The financial statements are prepared in accordance with the historical cost convention except for certain items that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below. The financial statements are prepared on a "going concern" basis using accrual concept except for the cash flow information.

Historical cost is generally based on fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique.

Transactions and balances with values below the rounding off norm adopted by the Company have been reflected as "--" in these financial statements.

1.4 Current / Non-Current Classification

For the purpose of current / non-current classification, the Company has reckoned its normal operating cycle as twelve months based on the nature of products and the time between the acquisition of assets or inventories for processing and their realization in cash and cash equivalents.

Deferred tax assets and liabilities are classified as non-current.

1.5 Property, Plant and Equipment (PPE)

Depreciation is recognised so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using the straight-line method. The estimated useful lives and residual values are reviewed at the end of each reporting period and changes, if any, are treated as changes in accounting estimate. The useful lives are based on technical estimates and the management believes that the useful lives are realistic and fair approximation over the period of which the assets are likely to be used.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

Estimated useful lives of the assets are as follows:

Asset	Years
Factory Buildings	30
Fences, Walls, Tube wells	5
Buildings (other than factory buildings)	10
Plant and Equipment – Silver Zinc Plant	15
Plant and Equipment – Lead Acid Battery Plant	
- Pump Motors and motorized pump stations	15
- Moulds, Humidifier & AC	10
- Others	20
Computers	3
Servers	6
Furniture and Fixtures	10
Vehicles (Second-hand vehicles based on Kilometres run -Maximum 12 years)	15
Office Equipment	5

Assets costing ₹ 5,000 and below are depreciated in full within the Financial Year.

The useful lives are based on the technical estimates made by the management which in the opinion of the management are realistic and fair approximation over the period over which assets are likely to be used.

1.6 Impairment of tangible assets

The Company annually reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to Sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognized immediately in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss.

1.7 Revenue Recognition

Revenue from contract with customers

Effective from 1st April 2018, the company has applied IND AS-115 - Revenue from contracts with customers.

a. Revenue Recognition

Revenue on sale of Goods is recognized at a point in time on transfer of control of the products to the customer in an amount that reflects the consideration the company expects to receive in exchange for those products pursuant to the contract with the Customer i.e., Transaction price.

Transfer of control

Transfer of control happens

- a) In respect of Aerospace, Naval and power system batteries on issue of Inspection Note by the customer or their authorised agency and delivery to the common carrier and
- b) In respect of Lead Acid Batteries when the goods are delivered to the common carrier.

Development-cum-supply contracts

- a) Revenue is recognized over a period of time based on output method and mile stones achieved when the performance obligations in respect of the development work is distinct and independent from supply of goods.
- b) Revenue is recognized over a period of time under the input method and mile stones achieved where developmental work and the supplies are inter-related or inter-dependent.
- c) When substantial portion of the developmental work has not been completed, the amount of expenditure incurred on the development work such as employees benefit expenses, materials and other direct expenses are carried forward as 'Work in progress'.

Significant financing component

Payment terms in Defence contracts are standardized and generally uniform across all customers. Typical payment terms are by way of advances, milestones achieved and balance 5% or 10% payment on submission of BG or on the expiry of the warranty period.

The timing of the transfer of the goods is as specified by the customer in the contract. Advance from customers is for procuring specific materials having a long lead delivery time and specific to the products in nature and therefore the advances are not considered to have any significant financing component.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

5% or 10% payments are in the nature of retention towards performance warranty and do not carry any financing element and are moneys retained for reasons other than provision of finance. The retention moneys are payable on submission of bank guarantees and are classified as current.

Contract Assets (Included in Trade Receivables not due):

Contract Asset represents the Company's right to receive the consideration in exchange for the Goods or Services that the Company has transferred to the customer, when the right is conditioned on something other than passage of time.

Materials receivable from the customer in respect of products already supplied as per the terms of the contract is recognized and is disclosed as non-financial assets - other current assets.

Contract liabilities – Cash Advance from Customers are disclosed under Current/ Non-Current based on the delivery period as per the contract as amended from time to time.

Advances in the form of materials from Customer are secured by Bank Guarantees and are netted off against the Inventory carried as the advance is to be adjusted by supply of products and is disclosed in the notes to accounts.

Impairment of Trade Receivables

Receivables from Government Departments are generally treated as fully recoverable based on past experience. However, in respect of other customers, impairment on account of expected credit loss is assessed on a case-to-case basis in respect of dues outstanding for a significant period of time.

b. Insurance Claims

Insurance claims are recognized on the basis of claims admitted/expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection.

1.8 Government grants

Government grants are not recognised until there is reasonable assurance that the Company will comply with the conditions attached to them and that the grants will be received.

Grants are recognized in the Statement of Profit and Loss on a systematic basis over the period in which the Company recognises as expense the related costs which the grants are intended to compensate. Specifically, Government grants whose primary condition is that the Company should purchase, construct or otherwise acquire non-current assets are recognised as deferred revenue in the Balance Sheet and transferred to the Statement of Profit and Loss on a systematic and rational basis over the useful lives of the related assets.

Grants that are receivable as compensation for expenses or losses incurred or for the purpose of giving immediate financial support to the Company with no future related costs are recognised in the Statement of Profit and Loss in the period in which they become receivable.

Grants related to income are presented in the Statement of Profit and Loss as 'other income'. Grant receivable is disclosed under "Other Financial Assets".

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

1.9 Inventories

Cost of raw materials and components, stores and spares is determined on weighted average basis. Loose Tools are estimated to have useful life of three years and are charged to statement of profit and loss in equal installments over the useful life. Loose tools are carried at cost less amortization. Finished goods/Work-in-progress are valued at cost and cost includes material, direct labour, overheads (other than administrative overheads that do not contribute to bring the inventories to the present location and condition and selling costs) incurred in bringing the inventory to their present location and condition.

Obsolete, slow moving and defective inventories are periodically identified and provision is made wherever necessary.

1.10 Employee Benefits

(a) Short term employee benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits and they are recognized in the period in which the employee renders the related service. The Company recognizes the undiscounted amount of short term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid.

(b) Post-employment benefits

(i) Defined Contribution Plans

Contribution to Provident Fund (Defined Contribution Plan) as per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952 is recognised as expense in the Statement of Profit and Loss and remitted to the Provident Fund Commissioner. The contribution to the Superannuation Fund (Defined Contribution Plan) is recognised as expense and funded with Life Insurance Corporation of India.

(ii) Defined Benefit Plans

The Company operates the Defined Benefit Gratuity Plan for employees. The cost of providing defined benefits is determined using the Projected Unit Credit Method with actuarial valuations being carried out at each reporting date. The defined benefit obligations recognized in the Balance Sheet represent the present value of the defined benefit obligations as reduced by the fair value of plan assets, if applicable. Any defined benefit asset (negative defined benefit obligations resulting from this calculation) is recognized representing the present value of available refunds and reductions in future contributions to the plan.

All expenses represented by current service cost, past service cost, if any, and net interest on the defined benefit liability/(asset) are recognized in the Statement of Profit and Loss. Re-measurements of the net defined benefit liability/(asset) comprising actuarial gains and losses and the return on the plan assets (excluding amounts included in net interest on the net defined benefit liabilities/asset) are recognized in other comprehensive income and taken to retained earnings. Such re-measurements are not reclassified to the Statement of Profit and Loss in subsequent periods.

The entire liability towards gratuity is considered as current as the company is expected to contribute this amount to the gratuity fund within the next twelve months.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

(c) Other Long-term Employee Benefits (Unfunded)

Entitlement to annual leave is recognized when they accrue to employees. Annual leave can be availed or encashed either during service or on retirement subject to a restriction on the maximum days of accumulation of leave. The Company determines the liability for such accumulated leave using the Projected Unit Credit Method with actuarial valuation being carried out at each Balance Sheet date.

1.11 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the relevant instrument and are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss. However, Trade Receivables are recognized at Transaction Price.

1.12 Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortized cost or fair value, depending on the classification of the financial assets. However, trade receivables are measured at transaction price.

a. Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortized cost. The debt instruments carried at amortised cost include Deposits, Loans and advances recoverable in cash.

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the instrument give rise to cash flows on specified dates that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at fair value.

b. Investments in equity instruments at FVTOCI

The Company has irrevocably designated to carry investment in equity instruments at Fair value through other comprehensive income. On initial recognition, the Company can make an irrevocable election (on an instrument-by-instrument basis) to present the subsequent changes in fair value in other comprehensive income pertaining to investments in equity instruments. This election is not permitted if the equity investment is held for trading. These elected investments are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the 'Reserve for equity instruments through other comprehensive income'. On de-recognition of such Financial Assets, cumulative gain or

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

loss previously reported in OCI is not reclassified from Equity to statement of Profit and Loss. However, the Company may transfer such cumulative gain or loss into retained earnings within equity.

The Company has equity investments which are not held for trading. The Company has elected the FVTOCI irrevocable option for these investments (see note 3). Fair value is determined in the manner described in note 1.2.

Dividends on these investments in equity instruments are recognised in the statement of profit or loss when the Company's right to receive same is established, it is probable that the economic benefits associated with the dividend will flow to the company, the dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably.

c. Impairment of Financial Assets

In accordance with Ind AS 109, the Company uses "Expected Credit Loss" (ECL) model, for evaluating impairment of financial assets other than those measured at fair value through profit and loss (FVTPL).

Expected credit losses are measured through a loss allowance at an amount equal to:

- The 12 months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- Full lifetime expected credit losses (expected credit losses that result from all possible defaults events over the life of the financial instrument).

For trade receivables, the Company applies 'simplified approach' which requires expected/ lifetime losses to be recognized from initial recognition of the receivables.

For other assets, the Company uses 12 months ECL to provide for impairment loss where there is no significant increase in credit risk, if there is significant increase in credit risk full lifetime ECL is used.

1.13 Cash flow statement

Cash flows are reported using the indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

1.14 Operating Segments

Operating segments are reported in a manner consistent with internal reporting provided to the Chief Operating Decision Maker (CODM) of the Company. The CODM is responsible for allocating resource and assessing performance of the operating segments of the Company. The Managing Director is identified as the CODM.

Segment accounting policies are in line with the accounting policies of the Company. In addition, the specific accounting policies have been followed for segment reporting as under:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

The Company has identified two business segments viz., 1. Aerospace, Naval and Power System Batteries and 2. Lead Acid Batteries. Revenue and expenses have been identified to respective segments on the basis of operating activities of the enterprise. Revenue and expenses which relate to the enterprise as a whole and are not allocable to a segment on a reasonable basis have been disclosed as unallocable revenue and expenses.

Segment assets and liabilities represent assets and liabilities in respective segments. Other assets and liabilities that cannot be allocated to a segment on a reasonable basis have been disclosed as unallocable assets and liabilities.

Inter segment revenue / expenditure – Not Applicable.

Geographical segment – Not Applicable.

Key Accounting estimates and judgments

1.15 Use of Estimates

The preparation of financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

1.16 Key sources of estimation uncertainty

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Key assumption concerning the future and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year is as given below.

a. Useful life of Property, Plant and Equipment

The Company reviews the estimated useful life of Property, Plant and Equipment at the end of each reporting period. During the current year, there has been no change in useful life considered for the assets.

b. Actuarial valuation

The determination of Company's liability towards defined benefit obligation to employees is made through independent actuarial valuation including determination of amounts to be recognised in the Statement of Profit and Loss and in other comprehensive income. Such valuation depends upon assumptions determined after taking into account inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market. Information about such valuation is provided in notes to the financial statements.

c. Impairment loss

Impairment loss is recognized based on an independent valuation and cost to sell which are estimates.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

2 Property, Plant and Equipment

Description	Gross Carrying Amount			Depreciation			Impairment *			Net Carrying Amount	
	As at 01-04-2024	Additions during the year	Deletions/Adjustment	As at 01-04-2024	Additions during the year	Deletions/Adjustment	As at 31-03-2025	As at 01-04-2024	Additions during the year	Deletions/Adjustment	As at 31-03-2025
Land	2954.01	-	-	2954.01	-	-	-	-	-	-	2954.01
Building	427.40	52.77	-	480.17	22.04	-	148.37	-	-	-	331.80
Plant & Equipment	1403.67	194.82	12.23	1586.26	39.34	9.02	722.16	296.32	115.09	-	452.69
Furniture & Fixtures	22.51	7.13	-	29.64	2.75	-	5.02	0.07	-	-	24.55
Vehicles	51.29	-	-	51.29	2.64	-	19.93	-	-	-	31.36
Office Equipment	41.57	7.71	-	49.28	5.39	-	28.67	0.44	-	-	20.17
Electrical Installation	26.94	1.05	-	27.99	0.06	-	20.71	-	-	-	7.28
Computers	57.06	13.15	-	70.21	11.14	-	45.78	-	-	-	24.43
TOTAL	4984.45	276.63	12.23	5248.85	82.88	9.02	990.64	296.83	115.09	-	411.92

₹ In Lakhs

(i) All the above assets are owned by the Company.

(ii) First Pari passu first charge (mortgage) over the land and building and hypothecation of Plant and machinery and other immovable fixed assets of the Company (both present and future), excluding the land situated at Mathur, in favour of Banks towards working capital assistance.

(iii) * Refer Note 29 & 35 for details of impairment.

Description	Gross Carrying Amount			Depreciation			Impairment			Net Carrying Amount	
	As at 01-04-2023	Additions during the year	Deletions/Adjustment	As at 01-04-2023	Additions during the year	Deletions/Adjustment	As at 31-03-2024	As at 01-04-2023	Additions during the year	Deletions/Adjustment	As at 31-03-2024
Land	2954.01	-	-	2954.01	-	-	-	-	-	-	2954.01
Building	410.22	17.18	-	427.40	17.19	-	126.33	-	-	-	301.07
Plant & Equipment	1270.37	134.89	1.59	1403.67	635.98	1.24	691.84	194.67	101.65	-	415.51
Furniture & Fixtures	5.91	16.60	-	22.51	1.58	-	2.75	0.07	-	-	19.69
Vehicles	57.03	-	5.74	51.29	18.81	3.93	17.29	-	-	-	34.00
Office Equipment	34.52	7.66	0.61	41.57	18.53	0.58	23.28	0.44	-	-	17.85
Electrical Installation	26.94	-	-	26.94	20.65	-	20.65	-	-	-	6.29
Computers	41.71	15.35	-	57.06	25.46	9.18	34.64	-	-	-	22.42
TOTAL	4800.71	191.68	7.94	4984.45	93.90	7.27	916.78	195.18	101.65	-	296.83

₹ In Lakhs

(i) All the above assets are owned by the Company.

(ii) First Pari passu first charge (mortgage) over the land and building and hypothecation of Plant and machinery and other immovable fixed assets of the Company (both present and future), excluding the land situated at Mathur, in favour of Banks towards working capital assistance.

(iii) * Refer Note 29 & 35 for details of impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

2 (a) Other Intangible Assets

₹ in Lakhs

Description	Gross Carrying Amount				Amortisation				Impairment			Net Carrying Amount	
	As at 01-04-2024	Additions during the year	Deletions/ Adjustment	As at 31-03-2025	As at 01-04-2024	Additions during the year	Deletions/ Adjustment	As at 31-03-2025	As at 01-04-2024	Additions during the year	Deletions/ Adjustment	As at 31-03-2025	As at 31.03.2024
Computer Software	28.92	23.09	-	52.01	10.02	8.12	-	18.14	-	-	-	33.87	18.90
TOTAL	28.92	23.09	-	52.01	10.02	8.12	-	18.14	-	-	-	33.87	18.90

₹ in Lakhs

Description	Gross Carrying Amount				Amortisation				Impairment			Net Carrying Amount	
	As at 01-04-2023	Additions during the year	Deletions/ Adjustment	As at 31-03-2024	As at 01-04-2023	Additions during the year	Deletions/ Adjustment	As at 31-03-2024	As at 01-04-2023	Additions during the year	Deletions/ Adjustment	As at 31-03-2024	As at 31.03.2023
Computer Software	20.70	8.22	-	28.92	6.66	3.36	-	10.02	-	-	-	18.90	14.04
TOTAL	20.70	8.22	-	28.92	6.66	3.36	-	10.02	-	-	-	18.90	14.04

Note No.2 (b) Capital work-in-progress

₹ in Lakhs

Description	Net Carrying Amount		
	As at 01-04-2024	Additions	As at 31-03-2025
Capital Work-in-progress	-	31.40	31.40
TOTAL	-	31.40	31.40

₹ in Lakhs

Description	Net Carrying Amount		
	As at 01-04-2023	Additions	As at 31-03-2024
Capital Work-in-progress	-	-	-
TOTAL	-	-	-

Ageing of Capital Work-in-progress

₹ in Lakhs

Particulars	As at 31-Mar-2025				
	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Project in Progress	31.40	-	-	-	31.40
Projects temporarily suspended	-	-	-	-	-
Total	31.40	-	-	-	31.40

₹ in Lakhs

Particulars	As at 31-Mar-2024				
	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Project in Progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
Total	-	-	-	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

3 Investments

₹ in Lakhs

Particulars	No. of Shares	Face Value (₹)	As at 31.03.2025	As at 31.03.2024
Non Current Investments				
<u>A. Investments in Equity Instruments - at Fair Value through Other Comprehensive Income</u>				
<u>(i) Quoted Equity Shares:</u>				
Ponni Sugars (Erode) Limited	382	10	1.16	1.53
Seshasayee Paper and Boards Limited (As at 31.03.2024 : 51645 Shares)	106645	2	277.54	152.10
<u>(ii) Unquoted Equity Shares:</u>				
SPB Projects and Consultancy Limited	45000	10	4.51	4.51
GPC Technologies Limited				
- Cost	1500	10	0.15	0.15
- Provision for impairment			(0.15)	(0.15)
- Carrying value			-	-
Esvin Advanced Technologies Limited				
- Cost	830	10	0.08	0.08
- Provision for impairment			(0.08)	(0.08)
- Carrying value			-	-
Total			283.21	158.14
Aggregate amount of Quoted investments - at Cost			159.89	1.33
Aggregate amount of Quoted Investments - at Market Value			278.70	153.63
Aggregate amount of Unquoted Investments - at Cost			4.74	4.74
Aggregate amount of Impairment in Value of Investments			0.23	0.23
Refer Note 34 (B) for determination of fair value				

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

4 Other Financial Assets (Non-current)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Security Deposit - Electricity	26.21	23.37
Bank deposits with more than 12 months maturity *	-	56.10
Deposit - Export Credit Guarantee Corporation	0.65	0.71
Telephone Deposits	0.25	0.24
Deposit - Others	1.38	1.52
Total	28.49	81.94

* Includes Deposits held as a security by banks - ₹ Nil (Previous year ₹ 56.10 Lakhs)

5 Other Non Current Assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Capital advances	-	24.13
Advances other than capital advances		
- Advance Income Tax (Net of provision)	8.36	8.00
Prepaid Expenses	29.13	32.99
Total	37.49	65.12

6 Inventories *

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Raw Materials and Components #	2354.40	2264.24
Less: Provision for Impairment	67.18	55.34
	2287.22	2208.90
Work In progress	1637.21	1604.51
Less: Provision for Impairment	18.49	18.49
	1618.72	1586.02
Finished Goods	-	-
Less: Provision for Impairment	-	-
	-	-
Stores and Spares	69.47	62.48
Less: Provision for Impairment	4.47	4.47
	65.00	58.01
Loose Tools	18.63	26.16
Less: Provision for Impairment	-	-
	18.63	26.16
Total	3989.57	3879.09
Details of Finished goods		
Aero Space, Naval and Power System Batteries	-	-
Total	-	-

* See Note 1.9 for method of valuation

Includes material in transit - ₹ 63.44 Lakhs (Previous year - ₹ 350.10 Lakhs)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

7 Trade Receivables

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured		
a) Considered good	2673.61	2038.83
b) Which have significant increase in Credit risk	-	-
c) Doubtful	-	-
	2673.61	2038.83
Allowance for doubtful receivables	-	-
Total	2673.61	2038.83

Trade Receivables ageing schedule

₹ in Lakhs

Particulars	As at 31-03-2025						Total
	Not Due*	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
UNDISPUTED							
(i) Considered good	1909.37	764.24	-	-	-	-	2673.61
(ii) Have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Credit impaired	-	-	-	-	-	-	-
DISPUTED							
(iv) Considered good	-	-	-	-	-	-	-
(v) Have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Credit impaired	-	-	-	-	-	-	-
	1909.37	764.24	-	-	-	-	2673.61
Less : Allowance for bad and doubtful debts							-
Total							2673.61

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

Trade Receivables ageing schedule

₹ in Lakhs

Particulars	As at 31-03-2024						Total
	Not Due*	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
UNDISPUTED							
(i) Considered good	1273.32	765.51	-	-	-	-	2038.83
(ii) Have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Credit impaired	-	-	-	-	-	-	-
DISPUTED							
(iv) Considered good	-	-	-	-	-	-	-
(v) Have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Credit impaired	-	-	-	-	-	-	-
	1273.32	765.51	-	-	-	-	2038.83
Less : Allowance for bad and doubtful debts							-
Total							2038.83

*Includes ₹ Nil (Previous year ₹ 456.03 Lakhs) for which payment can be received from the customer after the completion of the supplies under the contract (Contract Assets).

8 Cash and Cash Equivalents

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Cash and Cash Equivalents		
Balance with Banks	0.29	66.07
Cash on hand	1.88	1.54
Total	2.17	67.61

9 Bank Balances other than cash and cash equivalents

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Financial Assets - Bank Balances other than Cash and cash Equivalents		
Bank deposits with original maturity of more than 3 months but less than 12 months	320.17	107.80
Unpaid Dividend Accounts	3.71	1.27
Total	323.88	109.07

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

10 Other Current Financial Assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Interest Receivable	0.06	0.06
Advance to Employees	1.04	1.70
Rental Deposit	11.77	11.67
Due from Development Project Agencies	201.25	171.98
Grant Receivable - DRDO & CHT (Refer Note 33 (b))	157.43	63.44
Bank deposits with original maturity of more than 12 months maturing within a year *	183.84	-
Amounts recoverable from vendors	4.58	-
Duty drawback receivable	0.29	-
Deposit - Others	19.10	-
Total	579.36	248.85

* Includes Deposits held as security by Banks - ₹ 59.45 Lakhs (Previous year ₹ Nil)

11 Current Tax Assets (Net)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Advance Income Tax (Net of provision)	62.27	69.86
Total	62.27	69.86

12 Non Financial Assets - Other Current Assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
<u>Unsecured Considered Good</u>		
Advances to Vendors	48.33	135.62
Prepaid Expense and Insurance	35.15	17.80
Gratuity fund	0.86	14.97
Balance with GST/Customs	0.02	0.03
Claims Receivable	8.19	41.10
Export benefits receivable	5.63	-
Material Receivable from Customers	538.92	112.65
Total	637.10	322.17

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

13 Equity Share Capital

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Authorised Capital		
37500000 (31.03.2024 - 37500000) Equity Shares of ₹ 2/- each	750.00	750.00
Issued, Subscribed and Fully paid up shares		
8963840 (31.03.2024 - 8963840) Equity Shares of ₹ 2/- each	179.28	179.28
Total	179.28	179.28

a) Reconciliation of the number of Shares outstanding at the beginning and at the end of the reporting period Equity Shares

₹ in Lakhs

Particulars	As at 31.03.2025		As at 31.03.2024	
	Nos	Value	Nos	Value
At the beginning of the year	8963840	179.28	8963840	179.28
Outstanding at the end of the year	8963840	179.28	8963840	179.28

b) Terms / rights attached to Equity Shares:

The Equity shares of the Company having par value of ₹ 2/- per share rank pari passu in all respects including voting rights, dividend entitlement and repayment of capital.

c) Details of Shareholders holding more than 5% of shares

Name of Shareholder	As at 31.03.2025		As at 31.03.2024	
	Number of Shares	Percentage holding	Number of Shares	Percentage holding
Seshasayee Paper and Boards Limited	1595368	17.80	1449650	16.17
Time Square Investments (P) Limited	832220	9.28	832220	9.28
Life Insurance Corporation of India (LICI ASM NON PAR)	537107	5.99	537107	5.99
Minal Bharat Patel	572180	6.38	561335	6.26
Ponni Sugars (Erode) Limited	500000	5.58	500000	5.58

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

d) Shares held by promoters at the end of the year 31.03.2025

Promoter Name	Number of Shares	Percentage of total shares	Percentage Change during the year
Seshasayee Paper and Boards Limited	1595368	17.80	1.63%
Time Square Investments (P) Limited	832220	9.28	Nil
Ponni Sugars (Erode) Limited	500000	5.58	Nil
Synergy Investments PTE Ltd	400000	4.46	Nil
Ultra Investments and Leasing Company Pvt Ltd	351000	3.92	Nil
Dhanashree Investments Private Limited	105105	1.17	Nil
N Gopalaratnam	51000	0.57	Nil
S Sridharan	9660	0.11	Nil
D Jayaraman	1000	0.01	Nil
G A Pathanjali	500	0.01	Nil
Total	3845853	42.90	

Shares held by promoters at the end of the year 31.03.2024

Promoter Name	Number of Shares	Percentage of total shares	Percentage Change during the year
Seshasayee Paper and Boards Limited	1449650	16.17	0.39%
Time Square Investments (P) Limited	832220	9.28	Nil
Ponni Sugars (Erode) Limited	500000	5.58	Nil
Synergy Investments PTE Ltd	400000	4.46	Nil
Ultra Investments and Leasing Company Pvt Ltd	351000	3.92	Nil
Dhanashree Investments Private Limited	105105	1.17	Nil
N Gopalaratnam	51000	0.57	Nil
S Sridharan	9660	0.11	Nil
D Jayaraman	1000	0.01	Nil
G A Pathanjali	500	0.01	Nil
Total	3700135	41.28	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

e) Capital Management

The Company follows conservative capital management with the objective of maximising shareholders' value. For the purpose of Company capital management, capital includes issued capital and all other equity reserves attributable to the share holders of the Company. The Company has been funding its growth and working capital requirements through a balanced approach of internal accruals and external debt from the banks and long term loans from companies. The Company monitors the capital structure on the basis of net debt to equity ratio and maturity profile of the overall debt component of the Company.

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Equity	9960.00	8770.80
Debt	1124.97	477.07
Cash and Bank balances except Unpaid Dividend Accounts	322.34	175.41
Net debt	802.63	301.66
Total Capital (Equity+ Net debt)	10762.63	9072.46
Net debt to Capital Ratio	0.07	0.03

f) Dividend

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Dividend on equity shares paid during the year	268.92	313.76
Total	268.92	313.76

Proposed Dividend

The Board of directors at its meeting held on 10th May 2025 has recommended payment of dividend of ₹ 3 (Rupees Three only) per Equity Share of face value of ₹ 2 each for the Financial Year ended 31.03.2025. The same amounts to ₹ 268.92 Lakhs (Previous Year: ₹ 3 per Equity Share, amounting to ₹ 268.92 Lakhs).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

14 Other Equity

₹ in Lakhs

Particulars	Reserves and Surplus				Equity Instruments through Other Comprehensive Income	Total
	Capital Redemption Reserve	Securities Premium	General Reserve	Retained Earnings		
Balance as on 1st April, 2023	3.00	783.35	1700.00	4562.64	119.87	7168.86
Additions during the year 2023-24						
Profit for the year 2023-24	-	-	-	1715.87	-	1715.87
Items of OCI for the year (net of taxes)						
Remeasurement benefit of defined benefit plans	-	-	-	(6.13)	-	(6.13)
Net fair value gain on investment in equity shares	-	-	-	-	26.68	26.68
Reductions during the year 2023-24						
Dividend for FY 2022-23	-	-	-	313.76	-	313.76
Transfer to Reserves	-	-	-	-	-	-
Balance as on 1st April, 2024	3.00	783.35	1700.00	5958.62	146.55	8591.52
Additions during the year 2024-25						
Profit for the year 2024-25	-	-	-	1532.99	-	1532.99
Items of OCI for the year (net of taxes)						
Remeasurement benefit of defined benefit plans	-	-	-	(46.43)	-	(46.43)
Net fair value gain on investment in equity shares	-	-	-	-	(28.44)	(28.44)
Reductions during the year 2024-25						
Dividend for FY 2023-24	-	-	-	268.92	-	268.92
Transfer to General Reserve	-	-	2000.00	(2000.00)	-	-
Balance as on 31st March, 2025	3.00	783.35	3700.00	5176.26	118.11	9780.72

Description of nature and purpose of each reserve:

Capital Redemption Reserve:

This represents the Reserves created on redemption of preference shares and can be utilized for issue of Bonus shares.

Securities Premium:

This represents the premium collected on issue of Equity shares and can be utilized for the purposes stated under Section 52 of the Companies Act, 2013.

General Reserve:

This Reserve is created from time to time by transferring profits from the retained earnings and this being a free reserve enhances the net worth of the Company and is available for distribution as Bonus share/dividend.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

15 Provisions (Non-Current)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Provision for Leave Benefits	44.66	45.35
Total	44.66	45.35

16 Deferred Tax Liability/(Asset)

₹ in Lakhs

Particulars	Balance as on 01.04.2024	Recognised in P&L during the year	OCI 2024-25	Balance as at 31.03.2025
Deferred Tax Liability on account of:				
Differences in WDV of PPE as per Books and Income Tax	38.78	(10.17)	-	48.95
Fair Value of land adopted as deemed cost	426.67	-	-	426.67
Total Deferred Tax Liability (A)	465.45	(10.17)	-	475.62
Deferred Tax Asset on account of:				
Disallowances under Sec. 43B and Other disallowances	17.65	3.40	-	21.05
Provision for impairment of inventories, trade receivables & others	30.97	5.92	-	36.89
Remeasurement of defined benefit plans	86.53	-	-	86.53
Income Tax Expense on gain on Fair valuation of investment in equity instruments through OCI	(5.68)	-	5.05	(0.64)
Total Deferred Tax Asset (B)	129.47	9.32	5.05	143.83
Net Deferred Tax Liability (A)-(B)	335.98	(0.85)	5.05	331.79

₹ in Lakhs

Particulars	Balance as on 01.04.2023	Recognised in P&L during the year	OCI 2023-24	Balance as at 31.03.2024
Deferred Tax Liability on account of:				
Differences in WDV of PPE as per Books and Income Tax	66.26	27.48	-	38.78
Fair Value of land adopted as deemed cost	426.67	-	-	426.67
Total Deferred Tax Liability (A)	492.93	27.48	-	465.45
Deferred Tax Asset on account of:				
Disallowances under Sec. 43B and Other disallowances	18.29	(0.64)	-	17.65
Provision for impairment of inventories, trade receivables & others	73.74	(42.77)	-	30.97
Remeasurement of defined benefit plans	84.47	-	2.06	86.53
Income Tax Expense on gain on Fair valuation of investment in equity instruments through OCI	(2.23)	-	(3.45)	(5.68)
Total Deferred Tax Asset (B)	174.27	(43.41)	(1.39)	129.47
Net Deferred Tax Liability (A)-(B)	318.66	(15.93)	(1.39)	335.98

17. Other Non Current Liabilities

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Advances from customers	-	-
Total	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

18 Borrowings (Current)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
<u>Secured Loans</u>		
<u>Working Capital Borrowings from Banks</u>		
Loan Repayable on Demand from Banks	1124.97	477.07
Total	1124.97	477.07

Working Capital Borrowings from Banks are secured by :

- Pari passu first charge on the entire current assets of the Company, namely stocks of Raw Materials, Semi-finished Goods, and Finished Goods, Stores and Spares not relating to Plant and Machinery (Consumable stores and spares) including book debts and mortgage and hypothecation over the land and building, plant and machinery and other immovable fixed assets of the Company.
- Lien on Fixed Deposits (including interest) aggregating to ₹ 59.45 Lakhs (Previous year ₹ 56.10 Lakhs)

19 Trade Payables

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
a) Total Outstanding dues of micro enterprises and small enterprises	143.69	130.76
b) Total Outstanding dues of creditors other than micro enterprises and small enterprises	332.15	211.70
Total	475.84	342.46

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
i) Principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year (but within due date as per the MSMED Act)		
a) Principal amount due to micro, small & Medium enterprise	143.67	130.32
b) Interest due on above	0.02	0.44
ii) Interest paid by the Company in terms of section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year	0.44	1.54
iii) Amount of Interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006	-	-
iv) Interest accrued and remaining unpaid at the end of each accounting year	0.02	0.44
v) Further interest remaining due and payable even in the succeeding periods, until such date when the interest dues as above are actually paid to the small enterprise	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

Trade Payable ageing schedule

Particulars	Not due	As at 31-03-2025				₹ in Lakhs
		Outstanding for following periods from due date of payment				Total
		Less than 1 year	1 - 2 Years	2- 3 Years	More than 3 years	
(i) MSME	143.69	-	-	-	-	143.69
(ii) Others	122.27	208.80	-	-	1.08	332.15
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
TOTAL	265.96	208.80	-	-	1.08	475.84

Particulars	Not due	As at 31-03-2024				₹ in Lakhs
		Outstanding for following periods from due date of payment				Total
		Less than 1 year	1 - 2 Years	2- 3 Years	More than 3 years	
(i) MSME	128.07	2.69	-	-	-	130.76
(ii) Others	130.78	79.84	-	-	1.08	211.70
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
TOTAL	258.85	82.53	-	-	1.08	342.46

20 Other Financial Liabilities

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Employee benefits payable	406.91	230.27
Directors Remuneration Payable	16.20	13.14
Unpaid Dividends *	3.71	1.27
Payable for capital expenditure	-	1.43
Expenses Payable	2.12	1.91
Total	428.94	248.02

* No amount is due and outstanding to be credited to Investor Education and Protection Fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

21 Non Financial Liability - Other Current Liabilities

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Advance received from customers #	0.59	147.07
GST Payable	44.63	290.47
Tax Deducted at Source	16.69	19.11
Other Statutory Liabilities	12.09	11.11
Grants received in Advance		
- Government (Refer Note 33)	-	72.46
- Others	-	-
Recoveries Payable to LIC	1.04	1.12
Total	75.04	541.34

Revenue recognised during the year from the opening advances - Refer Note No.23 a

22 Provisions (Current)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Provision for Leave Benefits	30.97	24.65
Provision for Liquidated Damages	56.50	44.75
Total	87.47	69.40

23 a. Revenue from Sale of Products and Services

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Aerospace, Naval and Power System Batteries		
Sale of Products		
Silver Zinc Batteries & Cells	7741.65	6896.85
Nickel Cadmium Cells	302.95	561.66
	8044.60	7458.51
Sale of Services		
Lead Acid Batteries	-	-
Silver Zinc Batteries & Cells	30.62	264.00
Total	8075.22	7722.51

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

23 a. Revenue from Sale of Products and Services Contd.

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Disclosures relating to Revenue from Contract with Customers		
Gross Revenue from Customers	8075.22	7722.51
Less: Liquidated Damages	-	-
Revenue as per Statement of Profit and Loss	8075.22	7722.51
a) Geographical Region		
Domestic	6853.14	7682.37
Export	1222.08	40.14
Total	8075.22	7722.51
b) Type of Customers		
Government / Government Undertaking	6773.00	7525.14
Others	1302.22	197.37
Total	8075.22	7722.51

Revenue recognised during the year from opening advances - ₹ 146.48 Lakhs (Previous year - ₹ 13.81 Lakhs)

23 b. Other Operating Revenues

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Other Operating Revenues	24.60	91.26
Total	24.60	91.26

24 Other Income

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Interest Income on Financial Assets carried at amortised cost		
- Bank Deposits	12.38	10.65
- TNEB Deposits	1.65	1.43
- Income Tax refund	3.76	-
Dividend Income from Equity Investments measured at FVTOCI	2.61	3.12
Profit on sale of Property, Plant and Equipment	-	0.31
Exchange Difference (Net)	0.38	-
Government Grant (Refer Note no. 33)	550.36	308.12
Waiver of Liquidated Damages	-	25.71
Miscellaneous Income	0.12	0.07
Total	571.26	349.41

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

25 Cost of Materials consumed

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Silver	403.70	530.82
Copper	69.06	63.68
Others	617.57	561.75
Components of Various Descriptions	1256.78	1060.77
Total	2347.11	2217.02

26 Changes in Inventories of Finished Goods, Stock-in-trade and Work in Progress

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Inventory at the end of the year		
- Work in progress	1637.21	1604.51
- Finished Goods	-	-
	1637.21	1604.51
Inventory at the beginning of the year		
- Work in progress	1604.51	1669.76
- Finished Goods	-	142.26
	1604.51	1812.02
(Increase) / Decrease in Inventory	(32.70)	207.51

27 Employee Benefits Expense

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Salaries, Wages and Bonus	1739.72	1518.56
Contribution to Provident and Other Funds (Refer Note no. 1.10)	74.18	70.42
Staff welfare Expenses	169.36	149.36
Total	1983.26	1738.34

28 Finance costs

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Interest on Borrowings	79.91	132.04
Interest on MSME Parties	0.02	0.44
Other Borrowing cost - BG, LC commission and Commitment charges	66.30	62.94
Interest on delayed payment of Statutory dues	2.05	0.99
Total	148.28	196.41

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

29 Other Expenses

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Consumption of Stores and Spares	55.14	72.54
Power and Fuel	145.56	138.69
Repairs and Maintenance		
- Plant and Machinery	20.39	31.41
- Buildings	18.59	28.63
- Others	64.98	61.41
Selling expenses	124.13	141.03
Reversal of warranty provision	-	(82.50)
Expenditure on Scientific Research (Refer Note no. 33)	751.41	368.85
Travelling and Conveyance	147.47	113.87
Payment to Auditors (Refer Note no. 31)	25.43	22.17
Professional and Legal Charges	186.54	132.01
Testing Charges	23.84	30.91
Remuneration to Non-executive Directors	25.00	14.00
Miscellaneous Expenses	284.22	238.05
Corporate Social Responsibility expenses	50.17	52.92
Claims	2.27	17.12
Liquidated Damages	11.74	-
Reversal of Provision for Liquidated Damages	-	(74.17)
Loss on Sale of Property, Plant and Equipments	1.54	0.29
Provision for Non Moving Inventories	12.90	16.75
Reversal of Provision for Non Moving Inventory	(1.06)	-
Provision for impairment - Lead Acid Batteries Division		
- Inventories	-	(30.03)
- Property, Plant & Equipment	115.09	101.65
Asset discarded	0.40	-
Total	2065.75	1395.60

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

30 Tax Expense

a) The Major components of Income tax Expense for the year are as under: ₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Tax expenses recognised in the Statement of Profit and Loss		
Current Tax		
Current Tax on the taxable income for the year	534.54	579.24
Total (A)	534.54	579.24
Deferred Tax comprises:		
Liability on account of depreciation	10.17	(27.47)
Asset - Sec 43B Disallowances and other Temporary differences	(3.41)	0.63
Others	(5.91)	42.77
Total (B)	0.85	15.93
Total Tax Expense (A+B)	535.39	595.17

b) Reconciliation of Tax expense and the accounting profit for the year is as under:

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Applicable income tax rate in India applicable to the Company	25.168%	25.168%
Profit Before Tax	2068.38	2311.04
Tax expenses on Profit Before Tax at the Applicable income tax rate	520.57	581.64
Tax effect of the amounts which are not deductible / (not taxable) in calculating taxable income		
Tax on difference in Depreciation between Books and Income Tax	(7.24)	(1.47)
Tax on Disallowance u/s 43B (Net of earlier year disallowances allowed during the year) and other temporary Differences	7.98	(0.60)
Tax on Permanent Differences	14.08	15.60
Total Tax for the Year	535.39	595.17
Effective income tax rate	25.885%	25.753%

c) Taxes on items of OCI

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
A Items that will not be reclassified to Statement of Profit and Loss		
(i) Income tax expense on remeasurement benefit of the defined benefit plans	15.62	2.06
(ii) Income Tax Expenses on Net Fair Value Gain/(Loss) on investment in equity instruments	5.05	(3.45)
B Items that will be reclassified to Statement of Profit and loss	-	-
Total	20.67	(1.39)

d) Applicable Tax Rate

The company has exercised the option under Section 115BAA of the Income Tax Act and the applicable tax rate is 25.168%.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

31 Payment to Auditors

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Statutory Audit Fees	14.00	12.50
Tax Representation	2.50	2.00
Certification Charges	7.16	6.23
Reimbursement of Expenses	1.77	1.44
Total	25.43	22.17

32 Contingent Liabilities and Commitments

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
(a) Contingent Liabilities	Nil	Nil
Counter Guarantees and Commitments on Letters of Credit *	-	-
(b) Commitments		
(i) Estimated amount of contracts remaining to be executed on capital accounts not provided for	166.23	119.63
(ii) Silver supplied by Government secured by Bank Guarantee and is not included in Inventories.	399.88	278.01
(iii) Assets controlled by customers in possession of the Company	820.30	461.38

* In view of the nature of business, commitments for purchase of materials, etc., are considered as normal business commitments and hence not disclosed.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

33 Government Grant and Research & Development

₹ in Lakhs

Particulars	Treatment in Accounts	Year ended 31.03.2025	Year ended 31.03.2024
(a) DRDO Development Project	Included in other income (Note 24)	193.66	66.30
(b) CHT Development Project 1	Included in other income (Note 24)	138.88	116.39
(c) CHT Development Project 2	Included in other income (Note 24)	217.82	125.43
		550.36	308.12
(d) Duty Draw back from Customs and other export benefits received	Included in other operating revenue (Note 23 b)	21.93	0.94
Total		572.29	309.06

Expenditure on Scientific Research

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
a) Expenditure		
In-house Programs	344.77	175.81
Other Programs	406.64	193.04
Total	751.41	368.85

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
b) Asset/Liability		
Grant Receivable - Asset (Refer Note 10)	157.43	63.44
Total Asset	157.43	63.44
Grant Received in Advance - CHT - Liability (Refer Note No.21)	-	72.46
Grant Received in Advance - Others - Liability (Refer Note No.21)	-	-
Total Liability	-	72.46

On successful completion of the respective Program, DRDO/CHT would have the control over the assets and technology, while the Company will have the right to exploit the technology subject to the royalty payments as applicable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34 (A): Category - wise classification of Financial Instruments

₹ in Lakhs

Particulars	Refer Note	Non Current		Current	
		As at 31.03.2025	As at 31.03.2024	As at 31.03.2025	As at 31.03.2024
Financial Assets measured at Fair Value through Other Comprehensive Income (FVTOCI)					
Investments in Quoted Equity Shares	3	278.70	153.63	-	-
Investments in Unquoted Equity Shares	3	4.51	4.51	-	-
Total		283.21	158.14	-	-
Financial Assets measured at amortised cost					
Others	4 & 10	28.49	81.94	579.36	248.84
Trade Receivables	7	-	-	2673.61	2038.83
Cash and Cash Equivalents	8	-	-	2.17	67.61
Other Balances with Banks	9	-	-	323.88	109.07
Total		28.49	81.94	3579.02	2464.35
Financial Liabilities measured at amortised cost					
Loans repayable on demand - Cash Credit	18	-	-	1124.97	477.07
Trade Payables	19	-	-	475.84	342.46
Unpaid/Unclaimed Dividend	20	-	-	3.71	1.27
Others	20	-	-	425.23	246.74
Total		-	-	2029.75	1067.54

1. The fair value of quoted investment in quoted equity shares measured at quoted price on the reporting date.
2. In case of trade receivables, cash and cash equivalents, trade payables, short term borrowings and other financial assets and liabilities it is assessed that the fair values approximate their carrying amounts largely due to the short-term maturities of these instruments.
3. The fair values of the financial assets and financial liabilities included above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties.
4. Investment in equity shares are held as promoter and not held for disposal and are therefore classified as Fair value through Other Comprehensive Income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34 (B) : Fair value Measurements

(i) The following table provides the fair value measurement hierarchy of the Company's financial assets and liabilities:

As at 31st March, 2025

₹ in Lakhs

Financial Assets/Financial Liabilities	Fair value as at 31.03.2025	Fair value hierarchy		
		Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Financial assets measured at fair value through other comprehensive income				
Investments in quoted equity shares (Refer Note 3)	278.70	278.70	-	-
Investments in unquoted equity shares - Other Entities (Refer Note 3)	4.51	-	-	4.51

As at 31st March, 2024

₹ in Lakhs

Financial assets	Fair value as at 31.03.2024	Fair value hierarchy		
		Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Financial assets measured at fair value through other comprehensive income				
Investments in quoted equity shares (Refer Note 3)	153.63	153.63	-	-
Investments in unquoted equity shares - Other Entities (Refer Note 3)	4.51	-	-	4.51

(ii) Financial Instrument measured at Amortised Cost

The carrying amount of financial assets and financial liabilities measured at amortised cost in the financial statements are a reasonable approximation of their fair values since the Company does not anticipate that the carrying amounts would be significantly different from the values that would eventually be received or settled.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34 C : Financial Risk Management - Objectives and Policies

The Company's financial liabilities comprise mainly of working capital borrowings from banks, trade payables and other payables. The Company's financial asset comprises mainly cash equivalents, other balances with banks, trade receivables, other receivables and investments.

The Company has financial risk exposure in the form of market risk, credit risk and liquidity risk. The risk management policies of the Company are monitored by the Board of Directors. The present disclosure made by the Company summarizes the exposure to the financial risks.

1) Market Risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market price comprises two types of risks viz., Currency risk and other price risk. The financial instruments affected by market risk include rupee term loan and loans & advance.

a) Interest Rate Risk exposure

The Company is having Working Capital facility limit of ₹ 3000 lakhs with Banks which including Bill discounting also. The present interest rate is @ 8.75% per annum for both UCO Bank and Punjab National Bank, depending upon the change in the Banks' MCLR.

Interest Rate Sensitivity analysis

The Company, considering the economic environment in which it operates, has determined the interest rate sensitivity analysis (interest exposure at the end of the reporting period). The Company has only working capital limits which carry floating interest rate. Sensitivity analysis is prepared assuming that the working capital limit was outstanding for the whole year. A 50 basis points +/- 0.50% fluctuation in interest rate is used for disclosing the sensitivity analysis.

₹ in lakhs

Sensitivity Basis	Impact on Profit before tax
Interest rates - increased by 50 basis points	(15.00)
Interest rates - decreased by 50 basis points	15.00

The interest rate sensitivity analysis is done holding on the assumption that all other variables remain constant.

The increase/ decrease in interest expense is chiefly attributable to the Company's exposure to interest rates on its variable rate of borrowings.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

b) Foreign currency risk exposure

The Company imports Silver Bullion, Silver Foil, Magnesium Sheets, other Raw materials and Stores and spares for which payables are denominated in foreign currency. The Company is exposed to foreign currency risk on these transactions. Since the company imports materials mostly on advance payment basis, the company does not perceive major risk and accordingly they are not hedged.

In respect of batteries, exports are made against advances received or against confirmed LCs of usance period not exceeding 90 days. As at 31st March 2025, the Company had a receivable of USD 1,55,750 (₹ 132.81 Lakhs) and EUR 4,54,700 (₹ 417.87 Lakhs).

2) Credit Risk

The credit risk refers to risk that counterparty will default on its contractual obligations resulting in financial loss to the Company. Credit risk arises primarily from financial assets such as trade receivables, bank balances, other balances with banks and other receivables.

The credit risk arising from the exposure of investing in other balances with banks and bank balances is limited and there is no collateral held against these because the counterparties are public sector banks.

The Company sells its products of Aerospace, Naval and Power System Batteries to Defence Customers where the payment terms are definite. From the Defence Organisations and Government of India, payments are all received as per the terms of the contracts. The risk is restricted to the Liquidated damages clause for delayed supplies as per the contract terms and there is no irrevocable credit loss risk.

3) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or other financial asset. Liquidity risk may result from an inability to sell a financial asset quickly to meet obligations when due. The Company's exposure to liquidity risk arises primarily from mismatches of maturities of financial assets and liabilities.

The Company manages the liquidity risk by –

- (i) maintaining adequate and sufficient cash and cash equivalents including and
- (ii) Making available the funds from realizing timely maturities of financial assets to meet the obligations when due.

The management monitors rolling forecast of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. Also, the Company manages the liquidity risk by projecting cash flows considering the level of liquid assets necessary to meet the obligations by matching the maturity profiles of financial assets and financial liabilities and monitoring balance sheet liquidity ratios. Further, liquidity risk management involves matching the maturity profiles of financial assets and financial liabilities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34. (D) Additional Regulatory Information:

Additional Regulatory Informations required under Division II to Schedule III of Companies Act, 2013

Sl. No.	Disclosure requirement as per amended Schedule III	Reason for non-disclosure
1	Title deeds of immovable property not held in the name of the company	Title deeds of all immovable properties are held in the name of the Company.
2	Fair value of investment property	The Company has no Investment property. Hence Not Applicable.
3	Revaluation of Property, Plant and Equipment	The Company has not revalued the property plant and equipment. Hence Not Applicable.
4	Revaluation of intangible assets	The Company has not revalued the Intangible Assets. Hence Not Applicable.
5	Loans or advances in the nature of loans are granted to promoters, directors, KMPs and the related parties	Nil
6	Capital work-in-progress (CWIP)	Ageing for CWIP given in Note No. 2(c)
7	Intangible Assets under Development	Nil
8	Details of benami property held	The Company does not hold any Benami property.
9	Borrowings secured against current assets	Refer Note (ii) below.
10	Willful defaulter	The Company is not declared as wilful defaulter by any bank or financial institution or other lender. Hence Not Applicable.
11	Relationship with struck off companies	The Company has no transactions with any struck off company.
12	Registration of charges or satisfaction with Registrar of Companies (ROC)	There are no Charges which were not registered/satisfied with the Registrar of Companies (ROC).
13	Compliance with number of layers of Companies	The Company has no subsidiary, associate and joint venture. Hence not applicable.
14	Analytical Ratios	Refer Note (iii) below
15	Compliance with approved scheme (s) of Arrangement	No scheme of arrangements has been approved or pending for approval by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013.
16	Utilisation of borrowed funds and share Premium through intermediaries or for benefit of third party beneficiaries.	Refer Note (i) below.
17	Undisclosed income	Nil
18	Details of Crypto Currency or Virtual Currency	The Company has not traded or invested in crypto currency or virtual currency.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34. (D) Additional Regulatory Information Contd...

(i) Utilisation of borrowed funds and share Premium through intermediaries or for benefit of third party beneficiaries:

- a) No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company, its subsidiary, associate to or in any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Company, its subsidiary, associate (Ultimate Beneficiaries).
- b) The Company has not received any fund from any party(s) (Funding Party) with the understanding that the Company, its subsidiary, associate, shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Company, its subsidiary, associate (Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(ii) Borrowings secured against current assets

The Quarterly returns or statements of current assets filed by the Company with Banks are in agreement with the book of account.

For the year ended 31.03.2025

Quarter	Name of the Bank	Particulars of Security provided	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	Reason for material discrepancies
Jun-24	UCO Bank	Current Assets	5780.48	5780.48	-	-NA-
Sep-24	UCO Bank	Current Assets	4644.85	4644.85	-	-NA-
Dec-24	UCO Bank	Current Assets	5560.61	5560.61	-	-NA-
Mar-25	UCO Bank	Current Assets	6663.18	6663.18	-	-NA-

For the year ended 31.03.2024

Quarter	Name of the Bank	Particulars of Security provided	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	Reason for material discrepancies
Jun-23	UCO Bank	Current Assets	6585.76	6585.76	-	-NA-
Sep-23	UCO Bank	Current Assets	5034.36	5034.36	-	-NA-
Dec-23	UCO Bank	Current Assets	5605.52	5605.52	-	-NA-
Mar-24	UCO Bank	Current Assets	5917.92	5917.92	-	-NA-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34. (D) Additional Regulatory Information Contd...

(iii) Analytical Ratios

₹ in Lakhs

Sl. No.	Particulars	Year ended 31.03.2025		Year ended 31.03.2024		Explanation for the change in Ratios by more than 25% from previous year
(a)	Current ratio (times) <u>Current Assets</u> Current Liabilities	8267.96 2192.26	3.77	6735.48 1678.29	4.01	Not applicable
(b)	Debt-equity ratio (times) <u>Total Debt /</u> Shareholders' Equity <i>(Note : Debt includes current and non-current borrowings)</i>	1124.97 9841.89	0.11	477.07 8624.25	0.06	Increase in working capital requirements because of the highest sales in 04 th Quarter
(c)	Debt service coverage ratio (times) <u>Earnings available for debt service</u> Debt Service	1900.74 148.28	12.82	2023.72 196.41	10.30	Not applicable
(d)	Return on equity ratio <u>Net Profits after taxes – Preference Dividend</u> Average Shareholders' Equity	1532.99 9233.07	16.60%	1715.87 7926.26	21.65%	Not applicable
(e)	Inventory turnover ratio (times) <u>Cost of goods sold or sales</u> Average Inventory	6202.96 3934.33	1.58	5426.33 3708.03	1.46	Not applicable
(f)	Trade receivables turnover ratio (times) <u>Net Credit Sales</u> Avg. Accounts Receivable	8075.22 2356.22	3.43	7722.51 2452.49	3.15	Not applicable
(g)	Trade payables turnover ratio (times) <u>Net Credit Purchases</u> Average Trade Payables	6313.44 409.15	15.43	5768.45 307.34	18.77	Not applicable
(h)	Net capital turnover ratio (times) <u>Net Sales</u> Working Capital	8075.22 6075.70	1.33	7722.51 5057.19	1.53	Not applicable
(i)	Net profit ratio <u>Net Profit</u> Net Sales	1532.99 8075.22	18.98%	1715.87 7722.51	22.22%	Not applicable
(j)	Return on capital employed <u>Earning before interest and taxes</u> Capital Employed	2216.66 11298.65	19.62%	2507.45 9437.30	26.57%	Earning reduced mainly due to increase in Expenditure on Scientific Research
(k)	Return on investment <u>Income from Investments including fair value change</u> Investments	-20.06 497.83	-4.03%	37.67 300.02	12.56%	Due to decrease in quoted price of the Shares acquired during the year

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

34. (D) Additional Regulatory Information Contd...

(iv) CORPORATE SOCIAL RESPONSIBILITY EXPENSES

₹ in Lakhs

Sl. No.	Particulars	Year ended 31.03.2025	Year ended 31.03.2024
	Disclosure with regard to CSR activities		
(i)	Gross amount required to be spent by the Company during the year	49.11	49.35
(ii)	amount of expenditure incurred	50.17	52.92
	(a) Construction/acquisition of any asset	16.01	38.83
	(b) On purposes other than (a) above	34.16	14.09
(iii)	shortfall at the end of the year	-	-
(iv)	total of previous years shortfall	-	-
(v)	reason for shortfall	NA	NA
(vi)	nature of CSR activities		
	Promoting Education	16.01	22.04
	Promoting health care	21.13	11.22
	Rural development activities	10.03	19.66
	Contribution to War Veterans	3.00	-
(vii)	details of related party transactions	Nil	Nil
(viii)	where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	NA	NA
(ix)	Excess amount spent during the year and carried forward to next year	1.06	3.57

35 Impairment Assessment of Property, Plant and Equipment

Lead Acid Batteries Division operation continues to remain suspended. Impairment provision of ₹ 115.09 Lakhs (Previous year: ₹ 101.65 Lakhs) has been recognised during the year for Property, Plant and Equipment by bringing the carrying value of the Property, Plant and Equipment to their respective residual value. There was no reversal of impairment provision during the year (Previous year: ₹ 30.03 Lakhs).

₹ in Lakhs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Impairment of PPE (other than land)	115.09	101.65
Impairment of inventories	-	(30.03)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

36 Information on Related party transactions as required by Ind AS 24 - Related Party Disclosure for the year ended 31st March 2025

A. Related Party as per Companies Act, 2013

Name	Relationship
Time Square Investments Private Limited	As per Sec.2(76) of Companies Act, 2013
Seshasayee Paper and Boards Limited	As per Sec.2(76) of Companies Act, 2013

B. Entities where Directors have significant influence

Esvi International (Engineers & Exporters) Limited

C. Key Managerial Personnel

i.	Dr. G A Pathanjali	Managing Director
ii.	Mr. M Ignatius	Director (Operations)
iii.	Mr. R Swaminathan	Chief Financial Officer
iv.	Board of Directors	
	Name	Designation
	Mr. N Gopalaratnam	Chairman
	Mrs. Lalitha Lakshmanan	Director
	Dr. Vijayamohanan K Pillai	Director
	Mr. N P Sinha	Director (Nominee of LIC)
	Cmde. Saroj Kumar Patel	Director
	Dr. R Subrahmaniya Sivam	Director

D. Transactions with related parties

₹ in Lakhs

Particulars	Esvi International (Engineers & Exporters) Limited		Seshasayee Paper and Boards Limited	
	Year ended 2024-25	Year ended 2023-24	Year ended 2024-25	Year ended 2023-24
Transaction Details				
Rent paid	5.40	5.40	-	-
Purchase of paper	-	-	0.54	0.88
Expenses reimbursed	-	-	0.92	1.09
Balance at the year end	-	-	-	-
<u>Investment in the related party by the Company:</u>				
No. of Equity shares invested by the Company	-	-	106645	51645
Equity shares invested by the Company (%)	-	-	0.18%	0.09%
<u>Liabilities:</u>				
Rent Payable	-	-	-	-
Rental Deposit	3.00	3.00	-	-
Expenses payable	-	-	-	-
<u>Investment by the related party in the Company:</u>				
No. of Equity shares held by the related party	-	-	1595368	1449650
Equity shares held by the related party (%)	-	-	17.80%	16.17%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

(a) Remuneration to Managing Director and Key Managerial Personnel :

₹ in Lakhs

Current Year 2024-25	Dr. G A Pathanjali	Mr. M Ignatius	Mr.R Swaminathan
Short term employee benefits	77.19	47.04	35.00
Post Employee benefits (Gratuity) & Long term benefits (Superannuation Fund)	5.40	-	-
Contribution to Provident Fund	4.32	-	-
Total	86.91	47.04	35.00

Previous Year 2023-24	Dr. G A Pathanjali	Mr. M Ignatius	Mr.R Swaminathan
Short term employee benefits	76.32	47.04	35.00
Post Employee benefits (Gratuity) & Long term benefits (Superannuation Fund)	5.40	-	-
Contribution to Provident Fund	4.32	-	-
Total	86.04	47.04	35.00

(b) Sitting Fees/Remuneration to Directors:

₹ in Lakhs

Particulars	Year ended 2024-25	Year ended 2023-24
Sitting fees	22.80	16.60
Remuneration to Non-Executive Directors	25.00	14.00
Total	47.80	30.60

37 Earnings per Share

₹ in Lakhs

Particulars	Year ended 2024-25	Year ended 2023-24
Profit after Tax	1532.99	1715.87
Weighted average no of Shares	8963840	8963840
Face value per share	₹ 2/-	₹ 2/-
Basic earnings per share (₹)	17.10	19.14
Diluted earnings per Share (₹)	17.10	19.14

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

38 Disclosures relating to Provisions

₹ in Lakhs

Particulars	Provisions for Warranties		Provision for Liquidated Damages	
	31.03.2025	31.03.2024	31.03.2025	31.03.2024
Opening Balance	-	82.50	44.76	118.93
Additions	-	-	11.74	-
Utilisation	-	-	-	-
Reversal	-	82.50	-	74.17
Closing Balance	-	-	56.50	44.76

39 Employee Benefits

(i) Defined Contribution Plans:

The Company makes Provident Fund and Superannuation Fund contributions which are defined contribution plans for qualifying employees. Under the Schemes, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. The Company recognised ₹ 53.32 Lakhs (Year ended March 31, 2024 ₹ 48.98 Lakhs) for Provident Fund contributions and ₹ 5.40 Lakhs (Year ended March 31, 2024 ₹ 5.40 Lakhs) for Superannuation Fund contributions in the Statement of Profit and Loss. The contributions payable to these plans by the Company are at rates specified in the rules of the schemes.

(ii) Defined Benefit Plans:

Gratuity (Funded)

In respect of Gratuity, Actuarial valuation of Plan Assets and the defined benefit obligation as on the reporting date carried out by an Actuary. The present value of the defined benefit obligation and the related current service cost and past service cost, were measured using the projected unit credit method. The following table sets forth the status of the Gratuity Plan and the benefit Scheme of the Company and the amount recognised in the Balance Sheet and Statement of Profit and Loss. The Company provides the gratuity benefit through annual contributions to the funds managed by the Life Insurance Corporation of India.

The Company is exposed to various risks in providing the above gratuity benefit which are as follows:

Interest Rate risk:

The plan exposes the Company to the risk of fall in interest rates. A fall in interest rates will result in an increase in the ultimate cost of providing above benefit and will thus result in an increase in the value of the liability (as shown in financial statements).

Investment Risk:

The probability or likelihood of occurrence of losses relative to the expected return on any particular investment.

Salary Escalation Risk:

The present value of the defined benefit plan is calculated with the assumption of salary increase rate of plan participants in future, based on past experience. Deviation in the rate of increase of salary in future for plan participants from the rate of increase in salary used to determine the present value of obligation will have a bearing on the plan's liability.

Demographic Risk:

The Company has used certain mortality and attrition assumptions in valuation of the liability. The Company is exposed to the risk of actual experience turning out adverse compared to the assumptions.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

₹ in Lakhs

Particulars	Post Employment Benefit - Funded plan	
	As at 31.03.2025	As at 31.03.2024
(i) Changes in Defined Benefit Obligation		
Present Value of Opening Balance	316.28	326.20
Current Service Cost	15.20	13.29
Interest Cost	20.66	22.20
Actuarial (Gain)/Loss	61.45	5.24
Benefits paid	(39.72)	(50.64)
Present Value - Closing Balance	373.87	316.28
(ii) Changes in the Fair Value of Plan Assets		
Opening Balance	331.25	347.93
Other adjustments	-	23.06
Expected Return	23.80	25.92
Actuarial (gain) / loss	(0.59)	(26.01)
Contributions by employer	60.00	11.00
Benefits paid	(39.73)	(50.65)
Closing Balance	374.73	331.25
(iii) Amounts recognised in the Balance Sheet (as at year end)		
Present Value of Obligations	373.87	316.28
Fair Value of Plan Assets	374.73	331.25
Net Asset / (Liability) recognised	0.86	14.97
(iv) Expenses recognised in the Statement of Profit and Loss		
Current Service Cost	15.20	13.29
Interest on obligation	(3.13)	(3.71)
Actuarial (Gain)/Loss recognised during the period	-	-
Total included in Employee benefit expense	12.07	9.58
(v) Expenses recognized in Other Comprehensive Income		
Remeasurement on the net defined benefit liability		
- Actuarial Gain and Losses arising from changes in demographic adjustment	-	-
- Actuarial Gain and Losses arising from changes in financial Assumption	2.63	(8.17)
- Actuarial Gain and Losses arising from changes in experience adjustment	58.82	13.41
Return on plan assets	(0.60)	(2.95)
Net cost in Other Comprehensive Income	62.05	8.19
Asset information		
- Insurer managed	100%	100%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

Principal actuarial assumptions

Particulars	As at 31.03.2025	As at 31.03.2024
Mortality	Indian assured Lives Mortality (2012-2014)	
Discount rate (%)	6.80%	6.97%
Future Salary increase (%)	7%	7%
Expected Rate of return of plan assets (%)	6.97%	7.38%
Expected average remaining working lives of employees (years)	19.86	20.47

The Company has purchased insurance policy, which is basically a year-on-year cash accumulation plan in which the interest rate is declared on yearly basis and is guaranteed for a period of one year. The insurance Company, as part of the policy rules, makes payment of all gratuity outgoes happening during the year (subject to sufficiency of funds under the policy). The policy, thus, mitigates the liquidity risk. However, being a cash accumulation plan, the duration of assets is shorter compared to the duration of liabilities. Thus, the Company is exposed to movement in interest rate (in particular, the significant fall in interest rates, which should result in an increase in liability without corresponding increase in the asset).

The sensitivity analysis below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period, while holding all other assumptions constant. The results of sensitivity analysis is given below:

Particulars	31.03.2025	31.03.2024
Discount Rate		
- 1% Increase	17.32	14.67
- 1% Decrease	(14.52)	(14.93)
Salary Growth Rate		
- 1% Increase	16.15	15.01
- 1% Decrease	(15.10)	(14.06)

Sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognised in the balance sheet.

The Company's best estimate of the contribution expected to be paid to the plan during the next year is ₹ 20.00 Lakhs (Previous year ₹ 20.00 Lakh)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

40 Segment Reporting

Factors used to identify Reporting Segments:

The company has the following reportable Operating segments, which are its reporting segments. These segments offer different types of batteries to different types of customers and are managed separately because they require different technology and production process. Operating segment disclosures are consistent with the information provided to and reviewed by the Chief Operating Decision Maker.

Reportable Segment	Products Offered
Aerospace, Naval and Power System Batteries	Silver-based and Nickel-based Batteries are manufactured in this segment, the customers in majority being the Defence Ministry of Indian Government.
Lead Acid Batteries	Batteries for commercial application are manufactured in this segment.

The measurement principles of segment are consistent with those used in Material Accounting Policy Information.

There is no Inter-Segment transfer.

₹ in Lakhs

Particulars		Year 2024-25			Year 2023-24		
		Silver Zinc	LAB	Total	Silver Zinc	LAB	Total
A.	Segment Revenue	8098.97	0.85	8099.82	7769.93	43.85	7813.78
B.	Segment Results	2247.74	(179.36)	2068.38	2478.42	(167.38)	2311.04
C.	Specified Amounts included in Segment Results						
	(i) Depreciation	68.00	23.00	91.00	48.46	48.80	97.26
D.	Reconciliation of Segment Result with Profit After Tax						
	Segment Results	2427.20	(179.36)	2247.84	2698.92	(167.38)	2531.54
	Add/(Less):						
	Interest Income			14.03			12.08
	Finance Cost			(148.28)			(196.41)
	Dividend Received			2.61			3.12
	Income Tax Expenses			(535.39)			(595.17)
	Other Unallocable Expenses net of Unallocable Income			(47.82)			(39.29)
	Total of Unallocable Items			(714.85)			(815.67)
	Profit after tax as per Statement of Profit and Loss			1532.99			1715.87

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2025

₹ in Lakhs

Particulars		As on 31.03.2025			As on 31.03.2024		
		Silver Zinc	LAB	Total	Silver Zinc	LAB	Total
E.	Other Information						
	Segment Assets	12010.48	164.39	12174.87	10293.65	300.77	10594.42
	Unallocable Assets			353.84			236.00
	Total Assets			12528.71			10830.42
	Segment Liabilities	2235.36	0.88	2236.24	1721.94	1.00	1722.94
	Unallocable Liabilities			332.47			336.68
	Total Liabilities			2568.71			2059.62
	Provision for impairment						
	Inventories	12.90	-	12.90	16.75	-	16.75
	Property, Plant and Equipment	-	115.09	115.09	-	101.65	101.65

F Revenue from External Customers:

Three customers contribute to more than 10% of the revenue of Aerospace, Naval and Power Systems Segment.

Lead Acid Batteries Division operation continues to remain suspended due to unremunerative prices.

41 Authorisation for issue of Financials

The financial statements have been authorised for issue by the Board of Directors at the Board Meeting held on 10th May, 2025.

Vide our Report of even date
For **M/s. Maharaj N R Suresh and Co LLP**
Chartered Accountants
Firm Reg No: 001931S/S000020

N.GOPALARATNAM
Chairman

Dr.G.A.PATHANJALI
Managing Director

LALITHA LAKSHMANAN
Dr. VIJAYAMOHANAN K PILLAI
N.P. SINHA

Cmde.SAROJ KUMAR PATEL
Dr. R SUBRAHMANYA SIVAM

Directors

N.R.Jayadevan
Partner
M.No: 023838
UDIN : 25023838BMO LBD9908

M.IGNATIUS
Director (Operations)

R.SWAMINATHAN
Chief Financial Officer

V.ANANTHA SUBRAMANIAN
Secretary

Chennai
10-05-2025

Financial Highlights – Ten Years at a Glance

(₹ in Lakhs, unless stated otherwise)

For the Year	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Total Income	2294.71	4817.86	5983.13	4675.03	6166.02	7795.41	7973.16	9356.02	8163.18	8671.08
Total Expenditure	2927.36	4154.17	4801.19	3942.26	4602.60	4771.67	5007.72	6173.88	5558.47	6363.42
PBIDT	(632.65)	663.69	1181.94	732.77	1563.42	3023.74	2965.44	3182.14	2604.71	2307.66
Finance Cost	547.85	417.40	590.27	552.58	566.35	512.49	378.09	314.76	196.41	148.28
Depreciation	122.23	132.01	128.64	123.63	115.98	112.43	113.45	118.62	97.26	91.00
Profit before exceptional items	(1302.74)	114.28	463.03	56.56	881.09	2398.82	2473.90	2748.76	2311.04	2068.38
Exceptional items	242.59	-	-	-	-	-	-	-	-	-
PBT	(1060.15)	114.28	463.03	56.56	881.09	2398.82	2473.90	2748.76	2311.04	2068.38
Tax	(403.85)	(200.32)	134.57	12.93	320.90	565.89	678.92	699.25	595.17	535.39
PAT	(687.98)	(86.05)	328.46	43.63	560.19	1832.93	1794.98	2049.51	1715.87	1532.99
Other Comprehensive Income	-	52.90	12.69	(7.04)	(46.49)	(14.99)	(150.44)	(1.70)	20.55	(74.87)
Total Comprehensive Income	-	(33.15)	341.16	36.59	513.70	1817.94	1644.54	2047.81	1736.42	1458.12
EPS (₹)	(38.38)	(4.80)	18.32	2.43	31.25	102.24	100.12	*22.86	*19.14	*17.10
Cash EPS (₹)	(31.56)	5.51	25.50	9.33	37.72	108.51	106.45	*24.19	*20.23	*18.12
Dividend %	-	-	-	-	-	150	150	175	150	150
As at year end										
Net Block	1537.16	3381.23	3281.67	3174.20	3103.95	3073.76	3013.10	3775.38	3770.84	3846.29
Loan Funds	2775.20	2704.95	2592.14	2858.01	2198.68	2790.68	2452.65	2084.66	477.07	1124.97
Net Worth	227.06	1484.23	1825.39	1861.98	2375.68	4193.63	5569.25	7348.14	8770.80	9960.00
No of Outstanding shares	1792768	1792768	1792768	1792768	1792768	1792768	1792768	*8963840	*8963840	* 8963840
Book Value per Share (₹)	12.67	14.56	101.82	103.86	132.51	233.92	310.65	* 81.68	* 97.85	* 111.11

Based on the Sub Division of shares with face value of ₹ 10 each fully paid up into Five equity shares of Face value of ₹ 2 each fully paid up.



HYDROGEN GENERATION & PURIFICATION



HYDROGEN COMPRESSION & STORAGE